



# The Organization and Management of Construction

*Shaping theory and practice*

**Volume Two**

## Managing the Construction Project and Managing Risk

**Edited by**

*D. A. Langford and A. Retik*



# Organization And Management Of Construction Shaping Theory And Practice

**Sui Pheng Low, Joy Ong**



## **Organization And Management Of Construction Shaping Theory And Practice:**

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industry     *The Organization and Management of Construction* David Langford, Arkady Retik, 2012-10-12 The proceedings of the CIB W65 Symposium on the Organization and Management of Construction conference are presented here and in the companion volumes as state of the art papers documenting research and innovative practice in the field of construction The volumes cover four broad themes business management project management risk management IT development and applications Each volume is organized to provide easy reference so that the practitioner can speedily extract up to date information and knowledge about the global construction industry Managing the Construction Enterprise Volume One Covers the firm and its business environment markets and marketing human resource management strategic planning and quality management Managing the Construction Project Volume Two focuses upon productivity procurement international projects and human issues in relation to management performance of construction organisations Managing Risk Volume Two incorporates discussion of risk away from regulation by government and those safety risks inherent in the construction process Managing Construction Information Volume Three published in conjunction with Construct IT Centre of Excellence incorporates material on information systems and methods application of IT to the design and construction processes and how IT theory and applications are best transmitted to students and practitioners The work represents a collation of wide ranging ideas and theory about construction and how research has contributed to the development of the industry on a global application of research to the problems of the construction industry     International Symposium for the Organization and Management of Construction: Managing construction information International Symposium for the Organization and Management of Construction 8, 1996, 1996     *Construction Management in Perspective: Contemporary issues, ideas and Initiatives (Penerbit USM)* Abu Hassan Abu Bakar, Arman Abdul Razak, 2016 This book is written in two parts namely General Issues in Construction Industry and Various Aspects of Research in Construction Industry It consists of a collection of ten articles related to studies on managing construction in developing countries The articles were written by several authors who are specialised in the built environment such as construction planning management and managing quality All articles attempt to focus on the issues current developments and analysis that can benefit those who are involved in the built environment They offer a fresh insight into how the management aspect of construction can and should be enriched enhanced and ultimately empowered to act as a vital tool in delivering construction projects within their intended objectives This book aims to act as a gateway for students academicians and practitioners of the industry to learn about innovative measures and steps currently being undertaken in the developing world with regards to construction management As an accompanying text to other definitive references in this field this book aspires to add onto the current body of knowledge with the ultimate aim of inspiring more contemporary and effective management methods to be adopted adapted and injected within this industry Keywords Universiti Sains Malaysia Penerbit Universiti Sains Malaysia Penerbit USM     Implementation of Safety and Health on Construction Sites Amarjit Singh, Jimmie Hinze, Richard J. Coble, 1999-01-01 The text offers 123 articles on recent

research and practice in construction safety from 19 developed countries Topics covered include safety management and planning education and training innovative safety technology site safety and progra

**Research Companion to Innovation in Construction** Mohammed F. Dulaimi,2025-06-09 This incisive Research Companion presents a global perspective on the state of the art of research on innovation policies strategies and practices in construction challenging existing theories models and concepts Chapters explore conceptual frameworks for fostering innovation in construction projects featuring case studies that illustrate practical implementation

Communication in Construction Andrew Dainty,David Moore,Michael Murray,2007-01-24 Communication within project based environments presents special challenges This is especially true within the construction industry where interaction tends to be characterised by unfamiliar groups of people coming together for short periods before disbanding to work on other endeavours This book examines communication at a number of levels ranging from interpersonal interactions between project participants to corporate communication between organizations Several non typical perspectives on the process of communication are introduced to encourage the reader to think about communication in a more innovative manner The combination of differing perspectives illustrates the diversity of communication problems facing those working within project based environments Practical guidance is provided on possible solutions to communication problems and a number of examples and case studies are presented

Quality Improvement Techniques in Construction Steven McCabe,2014-09-25 Quality management has received much attention in recent years not least in the construction industry This book provides a description of the techniques of quality management and how they are implemented regardless of the context The author applies the techniques to the construction industry and brings in some practical experience from contractors in the construction industry

*Employee Resourcing in the Construction Industry* Ani Raiden,Andrew Dainty,Richard Neale,2009-03-04 This new book looks at employee resourcing in depth both analytically and in order to provide a practical insight into the strategic considerations and operational approaches which modern large contractors take in deploying their human resources It is a valuable resource for both students and managers

**Handbook of Research on Advances and Applications of Fuzzy Sets and Logic** Broumi, Said,2022-03-04 Fuzzy logic which is based on the concept of fuzzy set has enabled scientists to create models under conditions of imprecision vagueness or both at once As a result it has now found many important applications in almost all sectors of human activity becoming a complementary feature and supporter of probability theory which is suitable for modelling situations of uncertainty derived from randomness Fuzzy mathematics has also significantly developed at the theoretical level providing important insights into branches of traditional mathematics like algebra analysis geometry topology and more With such widespread applications fuzzy sets and logic are an important area of focus in mathematics The Handbook of Research on Advances and Applications of Fuzzy Sets and Logic studies recent theoretical advances of fuzzy sets and numbers fuzzy systems fuzzy logic and their generalizations extensions and more This book also

explores the applications of fuzzy sets and logic applied to science technology and everyday life to further provide research on the subject This book is ideal for mathematicians physicists computer specialists engineers practitioners researchers academicians and students who are looking to learn more about fuzzy sets fuzzy logic and their applications *The New Engineering Contract* Arthur McInnis,2001 The introduction of the New Engineering Contract NEC encourages a systematic approach to contracting which is multidisciplinary in nature and fully interlocked in form The NEC is intended by its supporters to be more flexible and easier to use than any current leading traditional standard forms of contract It is believed that these features reduce adversariality and disputes The NEC seeks to achieve this aim primarily through co operative management techniques and incentives built into the NEC s procedures This commentary analyses and evaluates these and related claims of innovation The New Engineering Contract A legal commentary examines the background to the NEC its design objectives structure procedures and likely judicial interpretation to determine whether it improves upon the traditional standard forms of contract Special attention is given in the commentary to the development and the significance of the principles underlying preparation of the NEC as well as the arguments in favour of and against them Throughout the detailed commentary upon the NEC clauses comparisons to the traditional forms are also made to highlight unique features and principles of general application The conclusion reached is that the NEC does make a significant contribution to the development of standard forms of contract addresses many of their short comings and offers one of the best models for their future development direction and design The commentary draws upon the body of the project management literature and legal analysis to support its conclusions The New Engineering Contract A legal commentary will be essential reading for lawyers barristers and solicitors as well as engineers and project managers **Structural & Construction Conf** Franco Bontempi,2003-01-01 Objective of conference is to define knowledge and technologies needed to design and develop project processes and to produce high quality competitive environment and consumer friendly structures and constructed facilities This goal is clearly related to the development and re use of quality materials to excellence in construction management and to reliable measurement and testing methods **BIM and Construction Health and Safety** Hamed Golzad,Saeed Banihashemi,Carol Hon,Robin Drogemuller,2023-06-30 This book aims to conceptualise the implementation of building information modelling BIM in the workplace health and safety WHS management of construction projects to reduce occupational accidents The safety performance of the construction industry has always been a concern across the globe and this devastating reputation has drawn the concern of many nations The potential functions of BIM can drastically alter the WHS practices of the construction industry BIM facilitates WHS information exchange and management and supports better collaboration and project planning through virtual visualisation of the construction WHS management process Despite an increasing interest in BIM a successful mechanism for employing BIM in construction WHS management is absent Therefore this book aims to fill this dearth by presenting a model for the integration of such innovative interventions with the current

industry practices in a practical manner through the proper identification of effective areas and evaluation of their impacts on the key criteria of construction projects and organisations This approach will foster the implementation of BIM in the current state of WHS management in the industry and can potentially reduce occupational accidents on construction sites This book is essential reading for researchers and professionals interested in how BIM technology can improve health and safety on construction projects It is intended for engineers project managers construction managers safety officers and safety managers

**Project Quality Management** Sui Pheng Low,Joy Ong,2014-04-29 The book presents the development of the Construction Quality Assessment System CONQUAS Singapore s de facto quality performance measurement system explains the application of the Quality Management System QMS to manage CONQUAS and identifies 33 critical success factors CSFs for achieving high CONQUAS scores Through CONQUAS the reader benefits from understanding how the Singapore government developed and implemented the first objective system for measuring what many building professionals have perceived to be elusive quality standards in the construction industry The book presents both the theoretical concepts as well as the practical aspects to achieving strategic Project Quality Management that is anchored on the CSFs to building best practices To realistically reflect the practical aspects and challenging issues faced by stakeholders in the construction industry questionnaire surveys were conducted with building professionals to distinguish the importance level and extent of adoption of the 33 CSFs identified from a comprehensive review of the extant literature in influencing and affecting the achievement of high CONQUAS scores These were further anchored by in depth interviews with quality experts in the Singapore construction industry to provide a better understanding of issues relating to strategic Project Quality Management Collectively the empirical findings collated from the building professionals suggest that while the CSFs identified are known tenets of quality these were still not being followed in their totality A further case study was conducted through a formal set of in depth interviews with the quality assurance team of a construction company who has direct involvement before during and after their tremendous improvements in the CONQUAS scores attained The strength of this book therefore represents a true account and reflections of real life practices and experiences in the construction industry for contractors quality managers and policy makers to learn from Although the context of this book relates to the Singapore experience the lessons and recommendations are equally relevant and applicable to the global construction industry in both the developing and developed countries whose stakeholders in both the public and private sectors wish to understand how CONQUAS works and how the CSFs identified can likewise be implemented for strategic Project Quality Management to building best practices The book is therefore of interests to researchers academia and practitioners in the construction industry as well as in other sectors of the economy in Singapore and other countries where learning points may be used for enhancing project quality management for buildings

**10th Symposium Construction Innovation and Global Competitiveness** Ben Obinero Uwakwe,Isaam A. Minkarah,2002-09-23 This two volume set comprises the proceedings of the 2002 symposium concerned

with innovation in the construction industry and global competition Approximately 115 papers address topics ranging from business improvement to the impact of innovation on the built environment and globalization and competitiveness

**Concurrent Engineering in Construction Projects** Chimay Anumba, John M. Kamara, Anne-Francoise

Cutting-Decelle, 2006-09-27 Concurrent Engineering CE is a systematic approach to the integrated and concurrent design of products and related processes which offers considerable potential for increasing efficiency and effectiveness by considering all the elements of a building or structure over its life cycle and including issues of quality cost schedule and user requirements This book presents latest research on the implementation of Concurrent Engineering in construction projects

*Procurement Strategies* Derek Walker, Keith Hampson, 2008-04-15 Construction has been an industry characterised by disputes fierce competitiveness and fragmentation all major obstacles to development Now however a relationship based approach to project procurement through partnering and alliancing aims to bring about a fundamental change This book addresses the critical relationship issues for a more collaborative and sustainable construction industry It looks at how project procurement and project alliancing partner selection works and how risk and crisis resolution are managed It provides readers with guidance and models on how to put a relationship based approach to procurement into practice drawing on specific prototypes from an actual successful project that can be adapted

**Profitable Partnering in Construction Procurement** Stephen Ogunlana, 2003-09-02 Profitable Partnering in Construction Procurement is a compilation of papers presented at the CIB W92 Symposium held in Chaing Mai Thailand in January 1999 This volume drawing on contributions from leading experts in construction contract procurement from 22 countries addresses the issues of culture within organisations and national cultures and their impact on procurement performance and profitability Substantial coverage is given to private finance projects privatised infrastructure projects contractor selection and prequalification decision support systems for procurement management of design contracts and contract documents sustainable construction and the performance of procurement systems Profitable Partnering in Construction Procurement is a reference for construction professionals and researchers contract administrators and lawyers wishing to gain an understanding of the complex issues of harmony and profit in construction procurement

**Making Strategy** Fran Ackermann, Colin Eden, 2011-08-24 Demystifies strategy making while at the same time deepening our understanding of what the process entails Their work is a marvellous guide for those striving to make sense of complexity Karl E Weick Rensis Likert Distinguished University Professor of Organizational Behavior and Psychology University of Michigan This book is at the very cutting edge of strategic management theory and yet also of immense practical use It is truly a rare and stunning achievement John M Bryson McKnight Presidential Professor of Planning and Public Affairs Hubert H Humphrey Institute of Public Affairs University of Minnesota Using this book enabled me to facilitate a multicultural team of seven managers so that they very quickly got to grips with the challenges and opportunities facing the organization and developed a realistic



workable strategy whilst at the same time building a real sense of team cohesion and the feeling that individuals had been listened to Alison Devine Director British Council Taipei This lucid and highly accessible text addresses the challenges of how to build a robust and implementable strategy Strategy making is seen as something relevant to managers of departments divisions SME s as well as the top management teams of public and for profit organizations Four key routes to creating a strategy are discussed These routes when taken together provide a powerful means for agreeing a negotiated strategy and comprise strategic issue management agreeing organizational purpose competitiveness from the exploitation and protection of distinctiveness and the strategic management of stakeholders The designs have been used extensively in a wide range of countries by management teams in all types of organisations

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