

Long-Range Planning

**An Institution-Wide Approach
to Increasing Academic Vitality**

Satish B. Parekh

Longrange Planning An Institutionwide Approach To Increasing Academic Vitality

Paul Jedamus, Marvin W. Peterson



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Making Robert G. Cope, 1981 Recent applications of the strategic planning approach in colleges and universities and techniques necessary for its application are reviewed In addition the intellectual roots of strategic planning are traced and strategic planning is defined and contrasted with long range planning It is suggested that strategic planning addresses the total institution and attempts to address the total environment Five areas of the strategic planning process are identified establishing the mission role and scope of the institution analyzing data on the internal operations analyzing data on the external environment matching institutional mission and strengths in order to capitalize on opportunities for alternative formulations of policy and choosing the strategies that are consistent with the institutions values are economically justifiable are politically attainable and are consistent with serving social needs Among the most substantial modern roots of the concept of strategic planning in chronological order of development are the following geopolitical theory field theory general system theory transdisciplinary management school policy studies the concepts and technique of marketing and the concepts of organizational effectiveness Approaches to scanning environmental information include tracking new ideas that appear in the higher education literature using a cross impact paradigm that integrates national trends local trends values and institutional sectors developing a probability diffusion matrix for events and trends force field analysis and using value profiles

Planning, Design, and Construction ,1990 Resources in Education ,1989-06 Comprehensive Institutional Planning Frank Armijo,1980 *On Becoming a Leader* Barnetta McGhee White,1984

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