

A Non-Technical Guide to Project Management

# Making It Happen A Fable About Project Management

**Donald J. Reifer** 

# Making It Happen A Fable About Project Management:

Making It Happen Mackenzie Kyle, 1998-06-24 Written in the form of a novel this book aims to teach the basics of project management in an interesting and memorable way It should provides a useful mental framework and practical tools The story follows the learning experience of Will Campbell a middle manager with no project management experience Suddenly plunged into managing a career threatening project he must learn the hard way experiencing all the frustration and fulfilment of mastering some indispensable project management tools along the way The Story of Managing Projects Young Hoon Kwak, Frank T. Anbari, 2005-01-30 Project management has been practiced for thousands of years but only recently have organizations begun to apply systematic management tools and techniques to manage complex projects Today s approaches to project management can be traced directly to methodologies designed by the U S military and Department of Defense in the years after World War II Subsequent advances in management information systems have helped to codify project management practices most recently the Internet has dramatically enhanced the ability of individuals teams and organizations to manage projects across continents and cultures in real time The Story of Managing Projects showcases cutting edge research conducted around the world on emerging practices in project management Covering an enormous spectrum of subjects and industries from an upgrade of the Greek railway system to infrastructure reconstruction in Kuwait the authors explore the full range of inter personal technical and organizational dynamics of project management contributing new insights to its theory and application Making Things Happen Scott Berkun, 2008-03-25 In the updated edition of this critically acclaimed and bestselling book Microsoft project veteran Scott Berkun offers a collection of essays on field tested philosophies and strategies for defining leading and managing projects Each essay distills complex concepts and challenges into practical nuggets of useful advice and the new edition now adds more value for leaders and managers of projects everywhere Based on his nine years of experience as a program manager for Internet Explorer and lead program manager for Windows and MSN Berkun explains to technical and non technical readers alike what it takes to get through a large software or web development project Making Things Happen doesn t cite specific methods but focuses on philosophy and strategy Unlike other project management books Berkun offers personal essays in a comfortable style and easy tone that emulate the relationship of a wise project manager who gives good entertaining and passionate advice to those who ask Topics in this new edition include How to make things happen Making good decisions Specifications and requirements Ideas and what to do with them How not to annoy people Leadership and trust The truth about making dates What to do when things go wrong Complete with a new forward from the author and a discussion guide for forming reading groups teams Making Things Happen offers in depth exercises to help you apply lessons from the book to your job It is inspiring funny honest and compelling and definitely the one book that you and your team need to have within arm s reach throughout the life of your project Coming from the rare perspective of someone who fought difficult battles on Microsoft s biggest projects

and taught project design and management for MSTE Microsoft s internal best practices group this is valuable advice indeed It will serve you well with your current work and on future projects to come *Understanding Project Practices and Processes* Mel Bost, 2025-03-31 Understanding Project Practices and Processes distills the author's experiences in developing program management offices PMOs and as an IT project office to guide project managers who may be facing challenges in delivering project goals and managing teams and stakeholders With insights into the behavior of project teams project managers stakeholders and project organizations the book brings to life such processes and practices of project management as risk management innovation and design thinking In presenting principles dedicated to achieving successfully good sound business and technological maturity the book explains the following Using lessons learned to improve processes When to implement process improvement to better attain goals Process capability maturity as a continuous process of improving and maturing a process to achieve consistent and repeatable results Distinction between processes and projects How projects turn a strategy into action Key roles of communications and technology Research and real world scenarios explain the practice of project management With in depth coverage of project management offices knowledge management change management and project best practices this book is an indispensable guide for new as well as veteran project managers

Convergence of Project Management and Knowledge Management T. Kanti Srikantaiah, Michael E. D. Koenig, Suliman Hawamdeh, 2010-11-16 Knowledge is power but this is especially true for teams carrying out a project As in other arenas the effective use of knowledge is possible only if it is readily accessible well organized properly analyzed and competently disseminated to meet the project needs Knowledge gained from project failures or successes is vital for the long term sustainability of organizations to compete in the business environment This book focuses on the proper access and delivery methods for explicit knowledge in projects and also concentrates on tacit knowledge unknown and unavailable to most people in project environments Every project is unique with start and end dates detailed project plan budget schedule human resources and deliverables and all these areas have a high volume of rich knowledge Knowledge is created and flows through all nine project knowledge areas Project Integration Management Project Scope Management Project Time Management Project Cost Management Project Quality Management Project Human Resources Management Project Communications Management Project Risk Management and Project Procurement Management This book discusses the benefits of managing knowledge in projects and provides techniques that will increase the rate of return on projects Addressing strategy and deployment issues this volume also provides case studies making this an invaluable tool for the success of projects and sustainability growth of organizations Software War Stories Donald J. Reifer, 2013-10-14 A comprehensive practical book on software management that dispels real world issues through relevant case studies Software managers inevitably will meet obstacles while trying to deliver quality products and provide value to customers often with tight time restrictions. The result Software War Stories This book provides readers with practical advice on how to handle the many issues that can arise as a

software project unfolds It utilizes case studies that focus on what can be done to establish and meet reasonable expectations as they occur in government industrial and academic settings The book also offers important discussions on both traditional and agile methods as well as lean development concepts Software War Stories Covers the basics of management as applied to situations ranging from agile projects to large IT projects with infrastructure problems Includes coverage of topics ranging from planning estimating and organizing to risk and opportunity management Uses twelve case studies to communicate lessons learned by the author in practice Offers end of chapter exercises sample solutions and a blog for providing updates and answers to readers questions Software War Stories Case Studies in Software Management mentors practitioners software engineers students and more providing relevant situational examples encountered when managing software projects and organizations Succeeding in the Project Management Jungle Doug Russell, 2011 It's a jungle out there and project managers are fighting to survive With countless man hours clocked and billions of dollars spent every year on project tools the success rate for projects remains astonishingly low So what s the solution Introducing TACTILE Management TM a people centric system that works in conjunction with an organization s existing processes Based on the seven characteristics of high performance project teams transparency accountability communication trust integrity leadership and execution the book shows project managers how to Take project teams out of their functional silos and transform them into a powerful integrated force Balance the expectations of customers management and project teams with the technical requirements of cost schedule and performance Apply practical phase by phase project guidance to real life situations Avoid or minimize possible pitfalls And more Every successful project involves someone in the trenches who has the people skills to match process with the capability of his team and organization This innovative book shows readers how to make the most of their people and ensure project success The Agile Project Manager Emma Sharrock, 2015-10-31 The world is changing faster than ever Are you ready Are you confused by the plethora of Agile terminology flying around at the moment And wondering about Agile Project Management Is it even possible Do you feel there must be a simpler way to cope with this everchanging world Professionally and personally There is The Agile Project Manager makes achieving your desired outcome a reality by breaking down the key principles and behaviours of Agile Project Management allowing you to take concepts previously reserved for software delivery and easily apply them to whatever you have going on at the moment whether it is a large professional initiative or a personal project Agile is about simplicity And The Agile Project Manager will show you how simple getting great results can be Agile Project Management combined with the right mindset will help you on your way

<u>A Tale of Two Systems</u> Michael K. Levine,2009-06-24 This business parable reviews two different systems development projects One project was an abject expensive failure while the other succeeded in creating a major new revenue stream bringing in new customers By reviewing the tales of these two systems readers will develop a better understanding of what works and what doesn t when it comes to <u>Project Management</u> Stewart R. Clegg,Torgeir Skyttermoen,Anne Live

Vaagaasar, 2020-10-12 Project management is an essential life and workplace skill that everyone must develop Following the popular style and format of other textbooks by Stewart Clegg this brand new co authored textbook on project management provides a much needed European perspective to the subject Drawing on the latest research and practice the authors guide students on an active learning journey through the project lifespan promoting a critical and reflexive approach to studying project management as well as one that creates value for all project stakeholders and emphasizes people and not just process Case studies and examples discussed in the text cover a wide range of projects from large to smaller across different industries and sectors both public and private including megaprojects HS2 mega events Olympics political projects Brexit health related project implementation LEAN tech related projects Google building and restoration projects housing Sagrada Familia and arts and cultural projects European Capital of Culture Incorporating a host of learning features both in chapters and via the supporting online resources this textbook is essential reading for all students managers completing a course unit in project management at either undergraduate or postgraduate level PMI-ACP Project Management Institute Agile Certified Practitioner Exam Study Guide J. Ashley Hunt, 2018-01-23 The ultimate study package for the new PMI ACP exam The PMI ACP Project Management Institute Agile Certified Practitioner Exam Study Guide is an all in one package for comprehensive exam preparation This up to date guide is fully aligned with the latest version of the exam featuring coverage of 100 percent of the exam domains Expanded coverage of AGILE includes the basic principles value driven delivery stakeholder engagement team performance adaptive planning problem detection and resolution and continuous improvement to align with the A Guide to the Project Management Body of Knowledge PMBOK 6th Edition and its increased emphasis on agile adaptive and iterative practices In depth discussion merges with hands on exercises and real world scenarios to provide a well rounded review of essential exam concepts while the online learning center provides an assessment test chapter tests a practice exam and study aids to help you ensure complete preparation for the big day Master 100 percent of the exam objectives including expanded AGILE coverage Reinforce critical concepts with hands on practice and real world scenarios Test your knowledge with challenging chapter review questions One year of FREE access to the Sybex online test bank featuring practice tests flashcards a glossary and more Project management is one of the most in demand skills in today s job market making more and more employers turn to AGILE methodologies to enhance delivery and results The PMI ACP certification shows employers that you have demonstrated mastery of essential project management skills and a practical understanding of adaptive iterative processes this validation puts you among the ranks of qualified project management professionals employers are desperately seeking and the PMI ACP Project Management Institute Agile Certified Practitioner Exam Study Guide is your one stop resource for exam success The Oxford Handbook of Megaproject Management Bent Flyvbjerg, 2017-06-01 The Oxford Handbook of Megaproject Management provides state of the art scholarship in the emerging field of megaproject management Megaprojects are large complex projects which typically cost billions of dollars

and impact millions of people like building a high speed rail line a megadam a national health or pensions IT system a new wide body aircraft or staging the Olympics The book contains 25 chapters written especially for this volume covering all aspects of megaproject management from front end planning to actual project delivery including how to deal with stakeholders risk finance complexity innovation governance ethics project breakdowns and scale itself Individual chapters cover the history of the field and relevant theory from behavioral economics to lock in and escalation to systems integration and theories of agency and power All geographies are covered from the US to China Europe to Africa South America to Australia as are a wide range of project types from hard infrastructure to soft change projects In depth case studies illustrate salient points The Handbook offers a rigorous research oriented up to date academic view of the discipline based on high quality data and strong theory It will be an indispensable resource for students academics policy makers and practitioners

The System Apocalypse Short Story Anthology Volume 2 Tao Wong, Craig Hamilton, David Packer, E.C. Godhand, D.J. Rezlaw, Mike Parsons, Jason J. Willis, InkWitch, Chelsea Luckritz, Corwyn Callahan, Nick Steele, Andrew Coleman, 2023-04-01 Dashing tales of heroics and everyday life abound in the second System Apocalypse short story anthology Competing alien and human settlements clash and a simple party planner is caught between in After Party A New York trashman and his friend fight off loan sharks and exploit the System for gain finding treasure among others garbage in Completely Trashed and a prisoner must decide between his humanity and humanity itself in WWMRD With over ten stories from exciting new voices and a few veterans of the universe the second anthology highlights the lives and struggles of humanity s best and worst years after System advent The second System Apocalypse short story anthology takes place between books 4 and 6 and covers years two to six during that period Stories and writers featured in this anthology include After Party by D J Rezlaw Daisy s Preschool for Little Adventurers by InkWitch Ground Control by Craig Hamilton Song of Whispers by Andrew Tarkin Coleman Completely Trashed by Mike Parsons Trouble Brewing by Nick Steele Seeking and Finding by Chelsea Luckritz When Our Hero Kills a Ten Story Behemoth by Tao Wong The Tower of Doom by David R Packer Clipper Race by Corwyn Callahan The Audacity of Soap by E C Godhand WWMRD by Jason J Willis The Socially Intelligent Project Manager Kim Wasson, 2020-02-18 This no nonsense guide to social intelligence for project managers gives you a step by step process for building a bulletproof project team no matter what gaps exist in personality geography culture or communication style High performing teams don't happen by magic You need processes that are designed in a socially intelligent way if your team is going to overcome the modern world's tough challenges with coordination To be a star project manager you have to communicate with people in their individual learning styles provide accountability in ways that won t be demotivating and run meetings and minutes that people won t tune out Your processes must be constructed in ways that respect the complex realities of social dynamics step by step You have to know your team before you can motivate them and you have to motivate them before you can manage them In this book are foolproof techniques to make sure your team connects with you each

other and everyone they need to get the job done After all a team should be more than the sum of its parts and it s up to the project manager to provide the glue that holds it all together The Fast Forward MBA in Project Management Eric Verzuh, 2010-10-01 This is one of the bestselling books ever published on the topic of project management Now in a revised new third edition it presents you with a wealth of proven techniques for managing projects from establishing project objectives to building schedules to projecting costs It includes all the basics on defining planning and tracking a project as well as building stronger project teams This new edition includes new chapters on Agile Project Management PMI exam prep and more PMI is a registered mark of Project Management Institute Inc The 10 Hour Project Manager Paul Kanban James Turner, 2020-04-19 Have you tried Kanban How much do you really know about it How much Dorset,2011 of the world of agile is still a major mystery to you and how much of it do you really know how to bring into your professional life How much of an unknown is Kanban to you still We know you have a lot of questions and we hope the book at hand will help you to discover the answers After a fascinating journey through the Beginner Kanban Project Management and Intermediate Kanban Project Management books you are finally ready to make the leap and learn more about the advanced techniques and methods that will help you push your Kanban one step further If you are looking for a magic spell to miraculously upgrade your Kanban and bring your entire organization to a whole new level of efficiency we are sorry to disappoint but this book is not it We do not claim to offer you everything on a silver platter and in all honesty nobody can do that for you Nobody can give you a set golden recipe for success in project management agile or not Kanban Scrum or waterfall Unfortunately like it or not this is something you will have to find on your own because every company has its own approach to the specific project management techniques and the implementation they choose What we can do however is offer you all the information you need to upgrade your Kanban to a higher level the kind of information that will allow you to create more efficiency in your processes and reap all the benefits that come with this In short this is what you will learn from this book How to scale Kanban How to embrace Kanban in a large organization Kanban games to help your team understand the basics of this project management methodology How to use estimates in Kanban How to create plans in Kanban How to create a risk management plan in Kanban How to use Scrum as an adjacent to Kanban and create your own Scrumban technique How to truly make the most out of Kanban as a system Understanding the principles of Kanban to make it work for you How Kanban will change you and the way you work An overview of Kanban and how it can be adapted for any business model Introducing Kanban to your workplace Challenges you will face and how to overcome them Easy tips for problem solving Are you ready to experience the full power of Kanban The information you need is but one click away Get it today and step into a world full of productivity opportunities and success Get your copy now **Project Management in Health and Community Services** Judith Dwyer, Pauline Stanton, Valerie Thiessen, 2013-09-13 In the health and community service industries projects are increasingly used for the development of new services and to achieve change in existing services work practices and delivery models Until now project workers in these fields have had to rely on books designed for architects builders and IT administrators This is the first textbook to take the principles of project management and place them into a context relevant for people working in health and community services This book provides a critical guide to both the strategic and operational aspects of using projects and making them work Covering topics such as the lifecycle of a project planning execution and evaluation risk management change and effective teams Project Management for Health and Community Services uses extensive international case studies and examples from the field Written by authors with years of practical experience this is a valuable resource for anyone studying or working on health and community services Project Management for Health and Community Services offers students and professionals practical problem solving strategies and provides a comprehensive guide to managing projects as well as tips on managing a team and the stakeholders **Project**Management JumpStart Kim Heldman,2006-09-30 Prepare for a Project Management Career Fast Project Management JumpStart gives you the solid grounding you need to approach a career in project management with confidence The basic skills of a successful project manager Creating project schedules and determining project budgets Winning the support of department managers Monitoring project progress resources and budgets Communication and negotiation skills Tips for motivating people who don t work for you Effective documentation skills for essential project management documents

**Business Driven PMO Success Stories** Mark Price Perry,2013-01-13 Business Driven PMO Success Stories was written by and with over two dozen contributing authors from the worldwide project management and project management office PMO community It offers executives managers and all those involved in the projects of the organization an understanding of the value a PMO can provide the knowledge they need to determine the purpose of their PMO and how to craft a PMO best suited to fulfill that purpose

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