Putting Continuous Auditing Theory into Practice: Lessons from Two Pilot Implementations

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ABSTRACT: In the almost twenty years since Vasarhelyi and Halper (1991) reported on their pioneering implementation of what has come to be known as Continuous Auditing (CA), the concept has increasingly moved from theory into practice. A 2006 survey by PricewaterhouseCoopers shows that half of all responding firms use some sort of CA techniques, and the majority of the rest plan to do so in the near future. CA not only has an increasing impact on auditing practice, but is also one of the rare instances in which such a significant change was led by the researchers. In this paper we survey the state of CA after two decades of research into continuous auditing theory and practice, and draw out the lessons learned by us in recent pilot CA projects at two major firms, to examine where this unique partnership between academics and auditors will take CA in the future.

Keywords: continuous auditing; internal audit; audit systems.

I. INTRODUCTION

wo decades have now passed since the work started on the first large-scale commercial continuous auditing project reported in the original paper by Vasarhelyi and Halper (1991). That project at Bell Laboratories relied on the groundbreaking information technology of the day (PCs, databases, corporate networks, but not yet the Internet) to assure the reliability of the AT&T large billing systems through the automated acquisition and analysis of data and the electronic communication of alarms. Already that first project clearly demonstrated that the ultimate point of continuous auditing (CA) is to bring auditing closer to the operational process, and away from the traditional backward-looking once-a-year examination of financial statements.

This paper draws on the lessons obtained from work on CA at major Fortune 100 firms, led by the authors working in close collaboration with the internal audit departments of the clients. While case studies of some of these implementations have been published elsewhere (Alles et al. 2006, 2007), this paper steps back to draw the broader insights they offer about the emerging conceptual model of continuous assurance. These studies were particularly

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Reporting and Auditing Effectiveness W. David Moynagh, Canadian Comprehensive Auditing Foundation, 1993 **Accountability and Effectiveness Evaluation in Nonprofit Organizations** James Cutt, Vic Murray, 2000-07-06 This unique volume provides new perspectives on assessing the performance of nonprofit organizations whilst meeting the information needs of decision makers both internal such as resource providers regulators and clients and external including boards managers staff and volunteers Whilst most discussions of accountability focus exclusively on financial accountability this title offers a significant contribution to a relatively untouched area by combining the treatment of both evaluation and accountability from a managerial perspective With increased interest in the concept that nonprofit organizations must be accountable this topical volume fills a gap in the literature that postgraduates and scholars of business studies and management will find invaluable Audit Effectiveness Kamil Omoteso, 2016-04-08 In Audit Effectiveness Dr Kamil Omoteso examines how information technology is changing the landscape for the audit profession as IT tools and techniques continue to be developed for auditors in the pursuit of quality efficiency and effectiveness In addition to shedding light on practical subjects such as audit automation continuous online auditing and computer auditing this book introduces some theory that helps explain the motivation for the use of new tools and techniques and assists understanding of their impact on the quality of audit judgment The book proposes a three layered model an integration of contingency socio technical systems and structuration theories for a comprehensive understanding of IT s impact on audit The model advocates that the use of IT in audits is a function of certain contingent factors that determine an optimal mix of human skills and technological capabilities which would lead to changes in the nature of auditors roles and outputs and audit organisations structures Dr Omoteso puts forward an audit automation maturity model that can help audit firms departments to understand their current level of IT integration and how to systematically enhance their capabilities with a view to meeting modern IT challenges taking them from the position of mere followers of technology to that of effective leaders of technology Audit Effectiveness is for anyone practising in auditing or accounting automation as well as for those with an academic or research interest in the challenges posed by technological advances for auditors in particular and for managers in general Combating Corruption in Asian and Pacific Economies, 2000 This publication covers a broad set of issues ranging from corruption as a challenge to good governance and economic development to anticorruption actions at national regional and international levels It provides policymakers businesses civil society organizations and other stakeholders with an assessment of specific anticorruption strategies already in place and explores new approaches **QFINANCE: The Ultimate Resource, 4th** edition Bloomsbury Publishing, 2013-09-26 QFINANCE The Ultimate Resource 4th edition offers both practical and thought provoking articles for the finance practitioner written by leading experts from the markets and academia The coverage is expansive and in depth with key themes which include balance sheets and cash flow regulation investment governance

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provides readers with an understanding of the underlying theoretical concepts of a continuous audit ideas on how continuous audit can be applied in practice and what has and has not worked in research Pillars of Integrity Kenneth M. Dye,1998 Building strong institutions is a central challenge of development and is a key to controlling corruption Among public institutions the Supreme Audit Institutions SAIs play a critical role as they help promote sound financial management and thus accountable and transparent government This paper discusses the role of SAIs in promoting accountability and transparency withing government considers some of the factors making for effective SAIs and highlights the linkages between the audit institutions and other pillar of integrity notably the media and Parliament Governance Rainer Lenz, Barrie Enslin, 2025-02-11 This book builds on the popular GARDENER OF GOVERNANCE article which enjoys amazing traction in the professional community globally and has been translated into 25 languages The Lenz and Jeppesen 2022 thought piece introduced the 5 Ps as paths for the betterment of internal auditing People Public Performance Prosperity Purpose Profession and Planet These main fields of action and focus for the internal audit profession may determine the future role of internal auditing its legitimacy relevance and significance The book aims to provide practical guidance for performing impactful internal audit assignments Some readers will no doubt view the authors as unorthodox and the book may be a stretch for the purist insisting on adherence to traditional rules It is pleasing to see that the new Global Internal Audit Standards advocate a pragmatic and holistic approach which should further stimulate internal audit functions moving into uncharted territory that may require from them to become more resourceful in their approach as advocated for by the authors This book is an inspiration and encouragement for all internal auditors who want to do better and aim higher particularly the forthcoming generation of internal auditors who are open minded and who may sometimes doubt themselves because of opposition or insecurity We believe that internal auditors who absorb the knowledge and make it their own will benefit from this book on their career trajectory. This easy read is relatable engaging and convincing to support internal auditors globally who are seeking to widen their repertoire on their journey to become modern and effective internal auditors This book is relevant and will be insightful to internal auditors students and lecturers as well as other stakeholders including senior and executive managers and board members Drawing on Rainer's vast practical expertise gained from over 300 audits in more than 50 countries along with his series of publications and adding Barrie's hands on advice benefitting from 30 years of entrepreneurial experience the authors create an interesting blend of creative authoring that challenges the status quo and advises emerging internal auditors on becoming more impactful and effective We re dropping the pebble in the pond Let's see how far the ripples spread and to what effect **CMA** .1993 **OFINANCE** Bloomsbury Publishing, 2014-11-20 QFINANCE The Ultimate Resource 5th edition is the first step reference for the finance professional or student of finance Its coverage and author quality reflect a fine blend of practitioner and academic expertise **Effective Social Work with** whilst providing the reader with a thorough education in the may facets of finance

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Trade Economics Logistics Social Policy etc However today the question about the applicability of all these studies remains unsolved So it like many of the words that will save the Knowledge Economy have already been written all we need is to save the Knowledge Economy Or is it not The idea behind TAKE Conference was to provide a multidisciplinary forum in which those multiple perspectives will come together We believe it is a fruitful operation and we intend to continue the exercise in the future The problem of the relation between theory and practice in the knowledge economy is getting more important and not lessimportant with the development of the BRICS and other nations TAKE main question will be one of the problems of the 21st century Following the promising start of TAKE 2016 in Aveiro Portugal TAKE 2017 was organized by the Faculty of Economics of Zagreb University around Prof Blazenka Knezevic I would like to thank her and her team for the massive effort in putting TAKE 2017 together It will be a very nice and memorable conference I would like also to thank the 5 keynotes the special sessions and workshop organizes the authors of the 60 papers and 5 posters the stream leaders the reviewers and the sponsors for the efforts And to the 90 participants from 20 countries Austria Bosnia Herzegovina Canada Croatia Germany Hong Kong Hungary Netherlands Mexico Portugal Poland Romania Russia South Africa Serbia Slovakia Spain Thailand United Kingdom United States A special word to Prof Gaby Neumann from Wildau who organized the Proceedings Let us make TAKE 2017 a great occasion and help save the knowledge economy a bit Eduardo Tom Conference Chair Zagreb July 2017

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