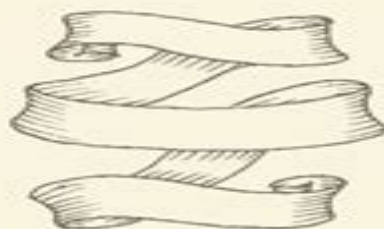


HERBERT KAUFMAN

RED TAPE

*Its Origins, Uses,
and Abuses*



FOREWORD BY PHILIP K. HOWARD



A BROOKINGS CLASSIC

Red Tape Its Origins Uses And Abuses

Camilla Rothe



Red Tape Its Origins Uses And Abuses:

Red Tape Herbert Kaufman, 2015-06-08 Death taxes and red tape The inevitable trio no one can escape That wry sense of reality colors Herbert Kaufman's classic study of red tape the bureaucratic phenomenon that all of us have encountered in some form from the confounding tax form filled out annually to the maddeningly time consuming wait at the driver's license bureau The complaints about red tape Kaufman concedes are legion It's messy it takes too long it lacks local knowledge it is out of date it makes insane demands it increases costs it slows progress It is in short a burden and many times there is no measurable positive outcome Kaufman takes us on an unblinking tour of the dismal landscape of red tape But he also shows us another side of red tape one we often forget Red tape is how government protects us from tainted food shoddy products and unfair labor practices It guarantees a social safety net for the elderly the disabled children veterans and victims of natural disasters One person's red tape is another person's protection This reissue is a Brookings Classic a series of republished books for readers to revisit or discover notable works by the Brookings Institution Press Administrative Burden Pamela Herd, Donald P. Moynihan, 2019-01-09 Winner of the 2020 Outstanding Book Award Presented by the Public and Nonprofit Section of the National Academy of Management Winner of the 2019 Louis Brownlow Book Award from the National Academy of Public Administration Bureaucracy confusing paperwork and complex regulations or what public policy scholars Pamela Herd and Donald Moynihan call administrative burdens often introduce delay and frustration into our experiences with government agencies Administrative burdens diminish the effectiveness of public programs and can even block individuals from fundamental rights like voting In *Administrative Burden* Herd and Moynihan document that the administrative burdens citizens regularly encounter in their interactions with the state are not simply unintended byproducts of governance but the result of deliberate policy choices Because burdens affect people's perceptions of government and often perpetuate long standing inequalities understanding why administrative burdens exist and how they can be reduced is essential for maintaining a healthy public sector Through in depth case studies of federal programs and controversial legislation the authors show that administrative burdens are the nuts and bolts of policy design Regarding controversial issues such as voter enfranchisement or abortion rights lawmakers often use administrative burdens to limit access to rights or services they oppose For instance legislators have implemented administrative burdens such as complicated registration requirements and strict voter identification laws to suppress turnout of African American voters Similarly the right to an abortion is legally protected but many states require women seeking abortions to comply with burdens such as mandatory waiting periods ultrasounds and scripted counseling As Herd and Moynihan demonstrate administrative burdens often disproportionately affect the disadvantaged who lack the resources to deal with the financial and psychological costs of navigating these obstacles However policymakers have sometimes reduced administrative burdens or shifted them away from citizens and onto the government One example is Social Security which early administrators of the program

implemented in the 1930s with the goal of minimizing burdens for beneficiaries As a result the take up rate is about 100 percent because the Social Security Administration keeps track of peoples earnings for them automatically calculates benefits and eligibility and simply requires an easy online enrollment or visiting one of 1 200 field offices Making more programs and public services operate this efficiently the authors argue requires adoption of a nonpartisan evidence based metric for determining when and how to institute administrative burdens with a bias toward reducing them By ensuring that the public s interaction with government is no more onerous than it need be policymakers and administrators can reduce inequality boost civic engagement and build an efficient state that works for all citizens

Administrative Law in the Political System Kenneth Warren,2019-08-06 Emphasizing that administrative law must be understood within the context of the political system this core text combines a descriptive systems approach with a social science focus Author Kenneth F Warren explains the role of administrative law in shaping guiding and restricting the actions of administrative agencies Providing comprehensive coverage he examines the field not only from state and federal angles but also from the varying perspectives of legislators administrators and the public Substantially revised the sixth edition emphasizes current trends in administrative law recent court decisions and the impact the Trump administration has had on public administration and administrative law Special attention is devoted to how the neo conservative revival strengthened by Trump appointments to the federal judiciary have influenced the direction of administrative law and impacted the administrative state

Administrative Law in the Political System Law Politics and Regulatory Policy Sixth Edition is a comprehensive administrative law textbook written by a social scientist for social science students especially upper division undergraduate and graduate students in political science public administration public management and public policy and administration programs

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Rethinking Democratic Accountability Robert D. Behn,2004-05-26 Traditionally American government has created detailed formal procedures to ensure that its agencies and employees are accountable for finances and fairness Now in the interest of improved performance we are asking our front line workers to be more responsive we are urging our middle managers to be innovative and we are exhorting our public

executives to be entrepreneurial Yet what is the theory of democratic accountability that empowers public employees to exercise such discretion while still ensuring that we remain a government of laws How can government be responsive to the needs of individual citizens and still remain accountable to the entire polity In *Rethinking Democratic Accountability* Robert D Behn examines the ambiguities contradictions and inadequacies in our current systems of accountability for finances fairness and performance Weaving wry observations with political theory Behn suggests a new model of accountability with compacts of collective mutual responsibility to address new paradigms for public management Soul, Self, and Society Edward L. Rubin, 2015-02-17 Political and social commentators regularly bemoan the decline of morality in the modern world They claim that the norms and values that held society together in the past are rapidly eroding to be replaced by permissiveness and empty hedonism But as Edward Rubin demonstrates in this powerful account of moral transformations these prophets of doom are missing the point Morality is not diminishing instead a new morality centered on an ethos of human self fulfillment is arising to replace the old one As Rubin explains changes in morality have gone hand in hand with changes in the prevailing mode of governance throughout the course of Western history During the Early Middle Ages a moral system based on honor gradually developed In a dangerous world where state power was declining people relied on bonds of personal loyalty that were secured by generosity to their followers and violence against their enemies That moral order exemplified in the early feudal system and in sagas like *The Song of Roland* *The Song of the Cid* and the Arthurian legends has faded but its remnants exist today in criminal organizations like the Mafia and in the rap music of the urban ghettos When state power began to revive in the High Middle Ages through the efforts of the European monarchies and Christianity became more institutionally effective and more spiritually intense a new morality emerged Described by Rubin as the morality of higher purposes it demanded that people devote their personal efforts to achieving salvation and their social efforts to serving the emerging nation states It insisted on social hierarchy confined women to subordinate roles restricted sex to procreation centered child rearing on moral inculcation and countenanced slavery and the marriage of pre teenage girls to older men Our modern era which began in the late 18th century has seen the gradual erosion of this morality of higher purposes and the rise of a new morality of self fulfillment one that encourages individuals to pursue the most meaningful and rewarding life path Far from being permissive or a moral abdication it demands that people respect each other's choices that sex be mutually enjoyable that public positions be allocated according to merit and that society provide all its members with their minimum needs so that they have the opportunity to fulfill themselves Where people once served the state the state now functions to serve the people The clash between this ascending morality and the declining morality of higher purposes is the primary driver of contemporary political and cultural conflict A sweeping big idea book in the vein of Francis Fukuyama's *The End of History* Charles Taylor's *The Secular Age* and Richard Sennett's *The Fall of Public Man* Edward Rubin's new volume promises to reshape our understanding of morality its relationship to government and its role in

shaping the emerging world of High Modernity *For the People* John D. Donahue, Joseph S. Nye, 2004-05-13 A Brookings Institution Press and Visions of Governance for the 21st Century publication The stakes have seldom been higher for public service Security concerns are surging to the foreground New or neglected economic and social problems demand fresh thinking and deft action Technology driven improvements in the business sector raise citizens expectations for performance Government's capacity to deliver meanwhile too often falls short The perception of government as bureaucratic and inflexible and the blunt reality of uncompetitive salaries can make talented people hesitate to take on public jobs Many civic minded young Americans opt reluctantly for business careers or turn to the nonprofit sector as a more appealing setting for doing good Yet as John Adams advised his son public business must be done by someone In our day as Adams's the urgency and complexity of much public business call for the talents of the very best In this wide ranging book scholars from the Visions of Governance in the Twenty First Century program at Harvard University examine what is broken in public service and how it can be fixed Three interrelated long term trends are changing the context of government in this century marketization globalization and the information revolution These forces are acting to diffuse a degree of power responsibility and even legitimacy away from central governments Public service in the era of distributed governance depends less on traditional aptitudes for direct administration and more on a subtler sophisticated set of analytical and managerial skills Those who labor for the people still need to discern public value through policy analysis and work the organizational machinery of government But they must also be able to orchestrate the operations of far flung networks involving a range of actors in different sectors The authors argue that we are witnessing not the end of public service but its evolution While the evidence and arguments presented in this book make it hard to deny that many aspects of public service are strained bent or even broken they also offer grounds for optimism that public service can be refurbished and reshaped to fit today's shifting challenges

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Commission on Intergovernmental Relations,1980 *Corporate Crime* Peter Yeager,2017-07-05 Corporate Crime originally published in 1980 is the first and still the only comprehensive study of corporate law violations by our largest corporations The book laid the groundwork for analyses of important aspects of corporate behavior It defined corporate crime and found ways of locating corporate violations from various sources It even drew up measures of the seriousness of crimes Much of this book still applies today to the corporate world and its illegal behavior A new introduction Corporate Crime Yesterday and Today A Comparison prepared for this edition by coauthor Marshall B Clinard discusses the development of a criminological interest in corporate crime explains the nature of corporate crime and analyzes a number of issues involved in its study Among the issues tackled are whether today s corporate crime is greater more serious and more complex accounting fraud and its crucial role in hiding corporate crime the pharmaceuticals the industry with the most corporate violations explanations of corporate crime in terms of economic factors corporate culture and the role of top executives and new laws to control corporate crime and alternative approaches *Productivity: a Selected, Annotated Bibliography, 1976-78* United States. Bureau of Labor Statistics,1980 Technology Integration and Foundations for Effective Leadership Wang, Shuyan,Hartsell, Taralynn,2012-12-31 As new technology continues to emerge the training and education of learning new skills and strategies become important for professional development Therefore technology leadership plays a vital role for the use of technology in organizations by providing guidance in the many aspects of using technologies Technology Integration and Foundations for Effective Leadership provides detailed information on the aspects of effective technology leadership highlighting instructions on creating a technology plan as well as the successful integration of technology into the educational environment This reference source aims to offer a sense of structure and basic information on designing developing and evaluating technology projects to ensure maximum success **Limits of Organizational Change** Herbert Kaufman, *International Handbook of Public Management Reform* Shaun Goldfinch,Joe Wallis,2009-01-01 This volume presents a compelling package for anyone interested in public sector reform It effectively combines a wide range of well researched reviews of national experiences with state of the art thematic chapters in key reform areas such as IT governance public sector leadership and accountability The result is a robust insightful and sometimes sobering series of accounts of the promises and pitfalls of efforts to reform the institutions and practices of public governance around the world A must read Paul t Hart Australian National University This major Handbook provides a state of the art study of the recent history and future development of international public management reform Through a careful cross country analysis spanning the last three decades this timely volume critically evaluates whether countries are converging towards a single public management model The book goes on to investigate unresolved issues surrounding leadership e government accountability and computer systems failure currently facing reformers Shaun Goldfinch and Joe Wallis have brought together a number of eminent scholars from across Europe Asia North America and Australasia to explore the role of economic ideas human resources and

the state of public management reform in twelve countries Providing a broad global overview of public management and facilitating a greater understanding of the difficult issue of reform this book will find widespread appeal amongst academics and postgraduate students of public administration as well as practitioners in the field **Evidence for Public Policy**

Design P. Coletti, 2013-09-27 Learning from the successes and failures of others is a necessity in the field of public sector innovation This book develops guidelines for policymakers practitioners and policy analysts to understand what drives policy success and to transfer innovations from a source case to a target case with a view to assisting effective policy design

PMS. Public Management Sources ,1977 **Bulletin of the United States Bureau of Labor Statistics** United States. Bureau of Labor Statistics,1980 *Public Management Sources* United States. Bureau of the Budget. Library,1977

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