

Six Sigma and Educational Quality Management

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ABSTRACT

The six sigma methods' barriers, features, and weaknesses will allow the organization to support its strategic directions and increase the need for coaching supervision and training. It creates appropriate opportunities for the implementation of six Sigma for educational strategies. This article reflects the evolutionary review of the advantages and challenges of the six-sigma project and recognizes the influential elements of the successful approach in educational institutions. This paper aims to investigate the role of Six Sigma in the academic quality of an organization and its success.

KEYWORDS: Six Sigma, Educational Strategies, Management, Organisational Culture

INTRODUCTION

Six Sigma has been gaining momentum in the industry; however, academics have conducted little research on the emerging phenomenon. The six-sigma method is a project-driven management approach to improve the organization's products, services, and processes by continually reducing defects in the organization. It is a business strategy that focuses on enhancing customer requirements understanding, business systems, productivity, a financial performance. Educational Institutions require an innovative supporting tool that helps in improving the quality of processes about the essential functions, notably teaching, research, and service. The administrative functions and supporting movements in an institution help coordinate and improve the effectiveness of the Academic Delivery Process (Brewer et al., 2002).

Six Sigma is a disciplined, project-oriented, statistically based approach for reducing variability, removing defects, and eliminating waste from products, processes, and transactions; six Sigma has been characterized as the latest administration to repackage old quality management principles and practices (Clifford, 2001). It is a continuous modern quality improvement philosophy that has provided

well-documented improvements for the products and profits in many business organizations. The fundamental goal of six Sigma is to reduce defect levels in the outcome of a working procedure, a defect being anything that causes customer dissatisfaction. Maximizing customer satisfaction leads to improved bottom-line performance and a globally competitive position, (Brewer et al., 2002).

Six Sigma makes an organization more ambidextrous by providing a switching structure (Daft, 2001) that allows it to act more organically with new improvement ideas and operate more mechanistically when implementing them. The accomplishment of Six Sigma within an organization has significant momentum that can only lead to fundamental organizational cultural transformation.

Literature Review Background

Six Sigma is a concept created by Motorola Inc. in the USA in about 1985. Bill Smith, a Motorola engineer, established the Six Sigma program in 1986 for improving quality and reducing defects in their products. In the meantime, Motorola faced the threat of Japanese competition in the electronics industry and needed to make drastic improvements in its

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