

ating, avoiding smoking and ringing 999 for a suspected heart attack. Cancer Research UK has been very active in promoting sensible sunbathing and testicular self-examination. But even the smaller voluntary organizations can wield much influence and achieve a great deal of coverage by low-cost advocacy – meeting with key stakeholders; having an informative website; issuing position statements; meeting with journalists; framing the issues for them; providing expert opinions, handy backgrounders or case histories; using the organization's networks to marshal activism at local level; or generate photo opportunities – all the tricks for gaining attention and wielding influence on a low budget. Many of the smaller charities and voluntary organizations excel at this sort of work and punch well above their weight.

Implicit in successful advocacy is an understanding of the need to work on several fronts with a range of "audiences" – typically the three "Ps": the public, professionals and policymakers. Working on just one of these without the others is unlikely to be effective. It is the combination of an interlinked approach that most successfully builds up awareness of an issue and brings about change. Learning lessons from the wealth of NGO campaigning experience, borrowing from the client-centred marketing techniques of the commercial sector and bringing in the breadth and

depth of specialized health promotion, has created the new insights and opportunities encompassed in the concept of social marketing for health. Whatever the size of the voluntary organization, its advocacy role can often be greatly enhanced by understanding and adopting the basic principles and practices embodied in this now well-established approach. Much useful guidance is available from the National Social Marketing Centre (www.nsms.org.uk).

Ironically, many individual charities and other NGOs, and even their lobbying coalitions, are partly supported in their advocacy work by government grants. At first sight, it seems the government is creating a stick for its own back. But this highlights a number of facets in the relationship between NGOs and government. First, most ministers are very anxious not to be accused of "nanny-statism" – they do not want to be seen as telling people how to live their lives but they might be prepared to respond to public pressure on an issue – and very often it suits government's purpose to fund NGOs to coordinate and provide that pressure. Second, civil servants will often use NGOs to make the case for a policy shift that they themselves would like to see happen, but which they have so far failed to persuade their political masters to sign up to. And a third factor is that, with the slimming down of the civil service,

government departments often simply lack the capacity to tackle an issue in depth or do the detailed work needed to develop an advocacy initiative. Instead they can outsource the task to an NGO while still retaining a degree of control under a jointly steered arrangement. All in all, the "arm's-length" advocacy role, of which there are countless examples, can create an extremely useful symbiosis for both government and the NGO sector.

Finally, the voluntary sector's great strength is its rich diversity, enthusiasm, commitment, talent and experience. Its people and organizations have much to learn from each other and can achieve much more by working together. The sector's ability to collectively influence government has been recently enhanced by the creation of the NGO Forum. Hosted by the RSPH, this association aims to work across government departments and focus their thinking on health inequalities and public health. In return the government uses the Forum as a conduit to the NGO sector on a range of public health issues. The Forum's potential to help steer policy in the right direction is considerable. If your NGO is not yet a member, I urge you to get it signed up soon (www.ngoforum.org.uk).

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The future of public health: vision, voice and practice

With one eye to the past, John R Ashton CBE gives his views on where public health is now and where it needs to be in the future

Writing in the *Journal of Epidemiology and Community Health* earlier this year, Ilona Kickbusch proclaimed, "Help!" and demanded to know where the European public health community was.¹ She went on to argue for a loud and respected European public health voice that would raise its political and professional voice more consistently and visibly at the

national, European and global levels.

Ilona is not alone in sensing that something is wrong. That there is a crisis in global public health is not a new idea.² It all seems a long way from the heady days of the 1980s when, buoyed up by the energy generated from the Alma Ata focus on primary healthcare and the strategy of Health for All By the Year 2000, the

concept of health promotion acted as a midwife to the new public health, and the World Health Organization's Healthy Cities initiative caught the imagination of city level activists internationally.^{3,4,5} So what has gone wrong, and what do we need to do to regain the momentum?

It seems to me that, in a sense, the new public health has been the victim of its own success and of our own protagonism. A paradigm shift toward healthcare systems that are embedded

Public Health The Vision And The Challenge



EW Minium

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