

# Reconceptualizing the Collegiate Ideal

J. Douglas Toma, Adrianna J. Kezar

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Reconceptualizing the Collegiate Ideal J. Douglas Toma, 1999-06-10 Has the traditional notion of college as a physical place where campus life is an integral part of the college experience become irrelevant or impractical This volume of New Directions for Higher Education explores how administration student affairs and faculty work can work together to redefine the collegiate ideal incorporating the developmental needs of a diverse student body and the changes in higher education s delivery and purpose The authors discuss how faculty incentives can be reshaped to recognize their contributions to student development how student affairs programs and services can better serve non traditional students and how modified curricular structures such as service learning and learning communities can benefit a diverse student body This is the 105th issue of the guarterly journal New Directions for Higher Education Understanding College and University Organization James L. Bess, Jay R. Dee, 2023-07-03 Now available in paperback this two volume work is intended to help readers develop powerful new ways of thinking about organizational principles and apply them to policy making and management in colleges and universities The book is written with two audiences in mind administrative and faculty leaders in institutions of higher learning and students both doctoral and Master's degree studying to become upper level administrators leaders and policy makers in higher education It systematically presents a range of theories that can be applied to many of the difficult management situations that college and university leaders encounter It provides them with the theoretical background to knowledgeably evaluate the many new ideas that emerge in the current literature and in workshops and conferences The purpose is to help leaders develop their own effective management style and approaches and feel confident that their actions are informed by appropriate theory and knowledge of the latest research in the field Without theory organizational leaders are forced to treat each problem that they encounter as unique as if it were a first time occurrence While leaders may have some experience with a particular issue their solutions are usually not informed by the accumulated wisdom of others who have already encountered and resolved similar situations. The authors approach the theory of the organization and administration of colleges and universities from three quite different perspectives or paradigms each relying on different assumptions about the reality of organizational life in colleges and universities. The positivist paradigm primarily an omnibus systems theory integrates the chapters into a comprehensive yet easily accessible whole Social constructionism the second paradigm is introduced in each chapter to illuminate the difficulty of seeking and finding meaningful consensus on problems and policies while also addressing important ethical issues that tend to be overlooked in leadership thought and action The third paradigm postmodernism draws attention to difficulties of logic and communication under the constraints of strictly linear thinking that authorities at all levels attempt to impose on organizations This multiple paradigm approach enables readers to become more cognizant of their own assumptions how they may differ from those of others in their organization and how those differences may both create difficulties in resolving problems and expand the range of alternatives considered in organizational decision making The book offers readers the tools to balance the real world needs to succeed in today s challenging and competitive environment with the social and ethical aspirations of all its stakeholders and society at large The authors aim is to elucidate how administration can be made more efficient and effective through rational decision making while also respecting humanistic values This approach highlights a range of phenomena that require attention if the institution is ultimately to be considered successful Also available Volume 1 The State of the SystemTwo volume set

**Higher Education in the American West** Richard W. Jonsen, Patty Limerick, David A. Longanecker, 2014-03-19 Higher Education in the American West Regional History and State Contexts is the first comprehensive regional history of American higher education It offers new historical research on how societal forces and state actions brought about the region s one thousand two hundred institutions of higher learning in 15 western states

Journal of College Student Development, 2000

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