Behavioral Self-Control: Power to the Person

MICHAEL J. MAHONEY and CARL E. THORESEN Stanford University

he notion of self-control, associated with the ideals of freeand self-improvement. strongly embedded in our society. A free person is one who guides and directs his own actions. He is the master of himself and his immediate environment. Moreover, we value self-control because of its role in the survival of our society and culture. One measure of a "civilized" society is the degree to which its inhabitants direct, maintain, and coordinate their activities without external coercion. If more individuals could develop effective selfmanagement skills, the need for professional helpers and the number of passive, "you help me" patients might be sharply diminished.

The term "self-control" heas meant different things to different people. Its most popular synonym, by far, has been "will power" -a vaguely defined inner force. Other definitions have emphasized pertraits or supernatural forces. One of the oldest examples of effective self-control was reported by Homer in describing the travels of Odysseus. To manage the bewitching effects of the Sirens, Odysseus had his oarsmen fill their ears with beeswax. To manage himself he commanded his men to tie him to the mast after warning them not to release him under any cir---stances. Instead of beseeching the gods for aid or admonishing himself to exercise his will power, ??ysseus altered some important ??vironmental factors.

Vague notions and mysticism, have dominated our perspectives on self-control. Unable to fully understand how some individuals have been able to demonstrate selfcontrol in the face of very trying circumstances, we have called their capacity "will power", or have attributed their behavior to the influence of some supernatural entity or hitherto hidden personality trait. This way of thinking about the problem has retarded understanding and discouraged research by its circularity. The person who demonstrates self-control by resisting a major temptation, such as the heavy smoker who quits cold turkey, is often described as having will power. How do we know he has will power? Well, he quit smoking. didn't he? Observing a self-regulative behavior, inferring will power, and then using the latter to "explain" the former is an all too frequent journey in discussions of selfcontrol. It does not take us beyond the behavior to be explained. If John's unsuccessful attempt to lose weight can be attributed to his lack of will power, then we need not look any further for causes (or solutions). The question is whether conceiving of self-control as the exercise of will is useful in understanding self-regulatory processes, To date, the consensus among people who have studied self-control is that the volitional approach has seriously impaired the collection and interpretation of knowledge about self-management.

What are the alternatives to the Will Power party? If we had listened to Homer many centuries ago, perhaps our efforts toward understanding self-control would not have gone so far astray. The key to Odysseus' success was in recognizing that self-control is integrally bound up with immediate environmental considerations. During the past decade we have again learned that an individual's ability to control his own actions is a function of his knowledge of and control over situational factors. A rapidly expanding body of evidence indicates that effective, durable methods of self-regulation can be established if attention is given to the significant relationships between the person and his environment. Indeed, preliminary studies have pointed toward the possibility of creating a "technology" of behavioral self-control — a set of procedures that the individual can learn to use in directing and managing his own internal and external actions (Thoresen & Mahoney, in mress).

The acquisition of these selfcontrol skills is dependent on the person's ability to identify patterns and causes in the behaviors to be regulated—to pick out cues or events that frequently precede overeating, for example, or to notice the consequences that often follow smoking. The Greek maxim "Know thy self might be paraphrased as "Know thy controlling variables." Beyond this, a person must know

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Handbook of Clinical Behavior Therapy with Adults Alan S. Bellack, Michel Hersen, 2012-12-06 Despite the occasional outcries to the contrary the field of behavior therapy is still growing and the asymptote has not been reached yet. The umbrella of behavior therapy continues to enlarge and still is able to encompass new theories new concepts new research new data and new clinical techniques Although the number of new behavioral journals now has stabilized we still see a proliferation of books on the subject In the past few years however we have seen considerable specialization within behavior therapy No longer is it possible to be a generalist and remain fully abreast of all the relevant developments Thus we see behavior therapists who deal with adults those who deal with children those whose specialty is hospital psychiatry and

those who see themselves as practitioners of behavioral medicine Even within a subarea such as behavioral medicine specialization runs supreme to the extent that there are experts in the specific addictions adult medical problems and child medical problems Given the extent of specialization there are numerous ways to skin the pro verbial cat We therefore have chosen to look at the contemporary work in behavior therapy that is being carried out with adults in part of course because of our long standing interest in this area as teachers researchers and clinicians In so doing we have chosen to highlight the clinical aspects of the endeavor but not at the expense of the rich research heritage for each of the specific adult disorders

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Table of Contents Mahoney In Control

- 1. Understanding the eBook Mahoney In Control
 - The Rise of Digital Reading Mahoney In Control
 - Advantages of eBooks Over Traditional Books
- 2. Identifying Mahoney In Control
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Mahoney In Control
 - User-Friendly Interface
- 4. Exploring eBook Recommendations from Mahoney In Control
 - Personalized Recommendations
 - Mahoney In Control User Reviews and Ratings
 - Mahoney In Control and Bestseller Lists
- 5. Accessing Mahoney In Control Free and Paid eBooks
 - Mahoney In Control Public Domain eBooks
 - Mahoney In Control eBook Subscription Services
 - Mahoney In Control Budget-Friendly Options
- 6. Navigating Mahoney In Control eBook Formats
 - o ePub, PDF, MOBI, and More
 - Mahoney In Control Compatibility with Devices
 - Mahoney In Control Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Mahoney In Control
 - Highlighting and Note-Taking Mahoney In Control
 - Interactive Elements Mahoney In Control
- 8. Staying Engaged with Mahoney In Control

- Joining Online Reading Communities
- Participating in Virtual Book Clubs
- Following Authors and Publishers Mahoney In Control
- 9. Balancing eBooks and Physical Books Mahoney In Control
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Mahoney In Control
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Mahoney In Control
 - Setting Reading Goals Mahoney In Control
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Mahoney In Control
 - Fact-Checking eBook Content of Mahoney In Control
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - o Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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