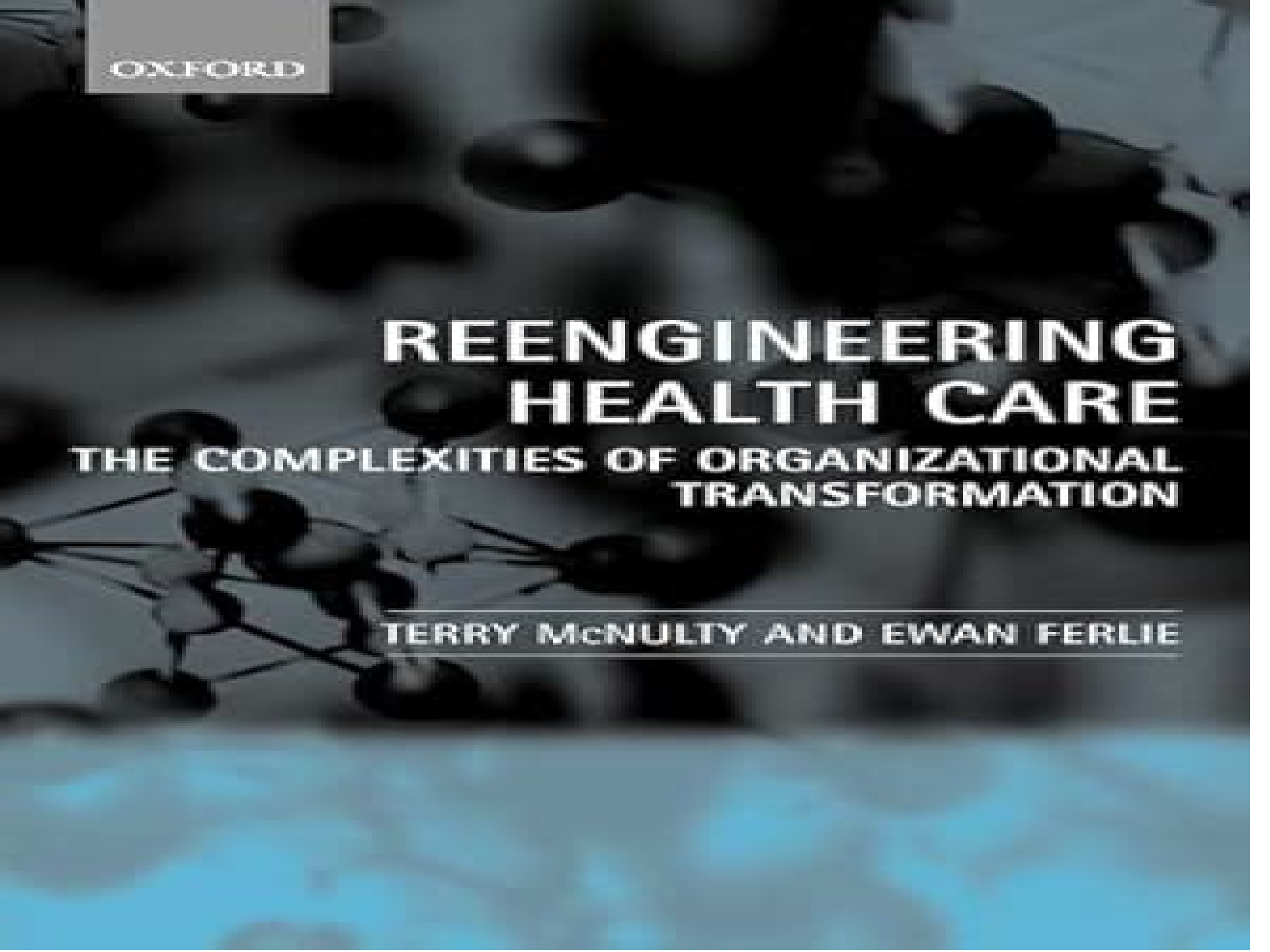




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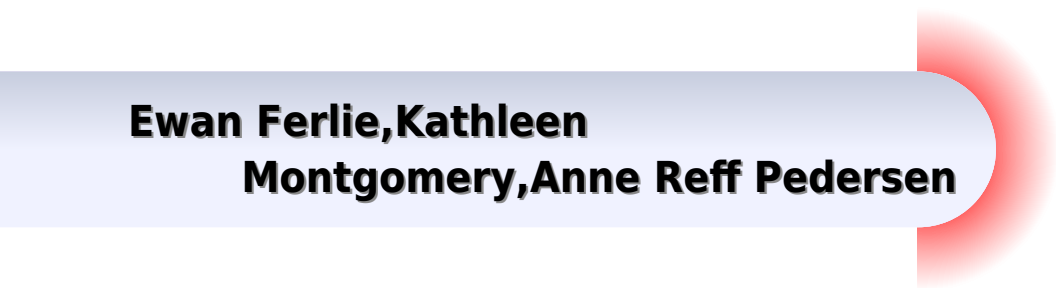
REENGINEERING HEALTH CARE

THE COMPLEXITIES OF ORGANIZATIONAL
TRANSFORMATION

TERRY McNULTY AND EWAN FERLIE

Reengineering Health Care The Complexities Of Organizational Transformation

**Ewan Ferlie, Kathleen
Montgomery, Anne Reff Pedersen**



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Larson, 2017-07-27 Winner of the Healthcare Information and Management Systems Society's HIMSS 2015 Book of the Year Award Given the on going changes and challenges faced by today's health care organizations Organizational and Process Reengineering Approaches for Health Care Transformation provides a practical leader led and team based approach for reengineering o **Challenging Perspectives on Organizational Change in Health Care** Louise Fitzgerald, Aoife McDermott, 2017-04-21 This volume provides theory and research on organizational change and predominantly features the application of these ideas to the health care domain broadly defined It addresses enduring issues in advancing to an effective health care system The aim of this book is to offer an accessible and readable text aimed at provoking thought and questioning and aiding creativity It proffers arguments and ideas which are firmly based in empirical data and evidence so that the reader may make informed personal evaluations This book is designed to furnish a comprehensive theoretical basis for understanding organizational change in health care as well as selected core issues of contemporary and future importance to the provision of effective care within sustainable systems A series of coherent themes are addressed throughout the book from differing perspectives However every chapter has been written to stand alone and be read independently Each offers resources relevant to its focal topic in the form of references case studies and critique Setting out a future research agenda the book will be vital reading for organizational change researchers and practitioners in the healthcare industry *The Theory and Practice of Change Management* John Hayes, 2018-01-24 John Hayes bestselling textbook combines a scholarly discussion of change management with a host of practical tools and techniques It provides future managers with all the skills they need to diagnose the need for change and to ensure its successful implementation

The book's unique underpinning framework views change as a purposeful and constructed sequence of events rather than something chaotic and unmanageable. Its hands-on approach includes a number of Change Tools that students can apply to various scenarios, an array of case studies and examples based on real-life organisations worldwide and video interviews with experienced change practitioners who share their insights on key topics. The book will be essential reading for final-year business undergraduates as well as MBA and postgraduate students who are taking modules in change management or organisational change. It is also ideal for change practitioners and consultants. New to this Edition: Two new chapters on ethical change management practice. A new chapter on value innovation. A new section showing how the book supports employability skills. Brand new international case studies and examples including the Volkswagen emissions scandal, the collapse of BHS and company culture at Uber. A free-to-access website featuring audio-visual tutorials with narration by the author, lecturer slides, detailed briefings on the book's case studies and much more.

Organisational Development in Healthcare Edward Peck, 2017-11-22. Organisational Development in Healthcare introduces the practical ways in which change in health services can be promoted. It includes descriptions of all of the most important approaches to change currently being used in the NHS, discussion of when they work best and details of the evidence of their impact. The Oxford Handbook of Health Care Management Ewan Ferlie, Kathleen Montgomery, Anne Reff Pedersen, 2016. The Oxford Handbook of Healthcare Management offers a variety of current scholarly perspectives which explore important policy developments in health care management on an international basis. Integrating Primary Healthcare Paul Thomas, 2017-11-22. This book combines models, theory and practical advice that guides clinicians, managers and facilitators to lead integrated primary health care. Using case studies and real-life examples, the practical sections are cross-referred to theoretical sections that show how theories of whole system learning and change can be applied in different situations. Exercises help the reader to devise their own tailor-made interventions in small organisations, in networks and in large institutions. The latest theories about leadership in complex situations are covered and challenges to traditional approaches to research and understandings of health are made. This book is perfect for those who lead or teach change in health care institutions such as primary care organisations in small organisations such as general practices and through networks. In particular, practitioners and managers who wish to make sense of complex interacting factors will find it of great benefit.

Managing Modernity Stewart R. Clegg, Martin Harris, Harro Höpfl, 2011-01-27. Bureaucracy has long been a cornerstone of advanced industrial societies and a defining feature of modernity. At the same time, many commentators from all quarters argue that it is on the wane in this post-modern world or that if it isn't, it should be dismantled to free up organisations, enterprise and innovation. But do we live in a more or less bureaucratic world? Do contemporary forms and means of communication undermine or modify bureaucracy, or does technology create new iron cages and forms of control? If bureaucratic models of organization are abandoned, do we run risks of organizational failure and inequity? Are there certain moral, professional and

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Changing Clinical Care Andrew Gray, Pieter Degeling, Abayomi McEwen, 2018-04-19 Changing Clinical Care adopts a fresh nursing and patient centred approach to systemisation to aid patients and their carers The evidence based methodology outlines real world experiences in various sectors of healthcare including primary care cardiac services general surgery and care of long term conditions It sheds light on possible difficulties and examines the key lessons learnt in providing effective systemisation including common problems pit falls and effective solutions It includes high profile prologues by Dame Carol Black Past President Royal College of Physicians of England Dr David Colin Thome National Clinical Director for Primary Care Department of Health England and Professor Alison Kitson Executive Director Royal College of Nursing This book is ideal for all healthcare professionals interested in systemising the delivery of care It is also of great interest to healthcare policy makers and shapers and academics and researchers

Managing Change in the Public Services Mike Wallace, Michael Fertig, Eugene Schneller, 2009-02-09 This book explores the management of change to improve public service effectiveness It breaks new ground in addressing why public service change is becoming increasingly complex to manage how people cope with this new complexity what implications arise for improving policy and practice and which avenues for further research and theory building look particularly promising The contributors are all leading researchers from the USA Canada and the UK Together they provide a synthesis of state of the art thinking on the complex change process in Anglo American contexts policy making for public service reform that generates managerial complexity and practice in service organizations to improve provision Special reference is made to education and health the largest and most complex of the public services The analysis has wider relevance for other public services and national contexts

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