

## Article

# Board Composition and ESG Disclosure in Saudi Arabia: The Moderating Role of Corporate Governance Reforms

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**Abstract:** There is an evolving trend of pursuing the transfer to sustainable development. Owing to this trend, and alongside the increasing monitoring by society, companies are progressively considering this new position in the capital market. Corporate governance mechanisms and environmental, social, and governance (ESG) activities have received extensive consideration. Using a sample of Saudi listed companies, this study examines the association between board composition (size, independence, and gender diversity) and ESG disclosure moderated by corporate governance reforms. Our reported results confirm that the size of a board and its level of independence have positive and significant impacts on ESG disclosure. Moreover, board gender diversity is found to be positively but insignificantly related with ESG disclosure. When the individual dimensions of ESG are considered, the results verify the significant role of board size and board independence and the insignificant impact of board gender diversity in environmental and social disclosures. Interestingly, all measures of board composition have a positive and significant impact on the governance disclosure score. The results also show that reforms of Saudi corporate governance positively and significantly moderate the board size and board independence–ESG relationship. Our results demonstrate that the enhancement of companies' corporate governance will increase their ESG disclosures. This study offers perceptions from the outlook of a developing economy, Saudi Arabia, and presents theoretical and managerial implications for policymakers and investors.

**Keywords:** board size; board independence; board gender diversity; corporate governance reforms; ESG; sustainability; Saudi Arabia



**Citation:** Chebbi, K.; Ammer, M.A. Board Composition and ESG Disclosure in Saudi Arabia: The Moderating Role of Corporate Governance Reforms. *Sustainability* **2022**, *14*, 12173. <https://doi.org/10.3390/su141912173>

Academic Editor: Zabitollah Rezaee

Received: 14 August 2022

Accepted: 16 September 2022

Published: 26 September 2022

**Publisher's Note:** MDPI stays neutral with regard to jurisdictional claims in published maps and institutional affiliations.



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## 1. Introduction

The perception of sustainability is mentioned in the environmental, social, and governance (ESG) activities and practices of companies. The consideration of ESG concerns aids companies in preserving and enhancing their aptitude to generate value over the long term [1]. Motivated by the growing demand for socially responsible investment, ESG investing has become prevalent in international stock markets [2]. In line with the directions of the United Nations, as well as other organizations and agencies (i.e., Organization for Economic Cooperation and Development, European Union, Thomson Reuters Corporate Responsibility Ratings, Morgan Stanley Capital International, and Bloomberg), ESG factors are emerging and increasing rapidly on a worldwide scale. Together, governments and supervisory bodies around the world are gradually concentrating on ESG activities to safeguard customers and to develop better sustainable conducts through investors and corporations. Tan and Zhu [3] employed ESG rankings, which are important for enhancing green improvement and environment, to show that companies may be moving from focusing on financial returns to focusing on sustainable development. Increasing returns related to the financial performance of companies are boosted by ESG practices owing

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### **Table of Contents Sec Corporate Disclosure Reforms Compendium**

1. Understanding the eBook Sec Corporate Disclosure Reforms Compendium
  - The Rise of Digital Reading Sec Corporate Disclosure Reforms Compendium
  - Advantages of eBooks Over Traditional Books
2. Identifying Sec Corporate Disclosure Reforms Compendium
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Sec Corporate Disclosure Reforms Compendium
  - User-Friendly Interface
4. Exploring eBook Recommendations from Sec Corporate Disclosure Reforms Compendium
  - Personalized Recommendations
  - Sec Corporate Disclosure Reforms Compendium User Reviews and Ratings
  - Sec Corporate Disclosure Reforms Compendium and Bestseller Lists

5. Accessing Sec Corporate Disclosure Reforms Compendium Free and Paid eBooks
  - Sec Corporate Disclosure Reforms Compendium Public Domain eBooks
  - Sec Corporate Disclosure Reforms Compendium eBook Subscription Services
  - Sec Corporate Disclosure Reforms Compendium Budget-Friendly Options
6. Navigating Sec Corporate Disclosure Reforms Compendium eBook Formats
  - ePub, PDF, MOBI, and More
  - Sec Corporate Disclosure Reforms Compendium Compatibility with Devices
  - Sec Corporate Disclosure Reforms Compendium Enhanced eBook Features
7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Sec Corporate Disclosure Reforms Compendium
  - Highlighting and Note-Taking Sec Corporate Disclosure Reforms Compendium
  - Interactive Elements Sec Corporate Disclosure Reforms Compendium
8. Staying Engaged with Sec Corporate Disclosure Reforms Compendium
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Sec Corporate Disclosure Reforms Compendium
9. Balancing eBooks and Physical Books Sec Corporate Disclosure Reforms Compendium
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Sec Corporate Disclosure Reforms Compendium
10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
11. Cultivating a Reading Routine Sec Corporate Disclosure Reforms Compendium
  - Setting Reading Goals Sec Corporate Disclosure Reforms Compendium
  - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Sec Corporate Disclosure Reforms Compendium
  - Fact-Checking eBook Content of Sec Corporate Disclosure Reforms Compendium
  - Distinguishing Credible Sources
13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
- Exploring Educational eBooks

### 14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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