

3 Steps to Increase Business Resilience with Scenario Planning

1 Breakdown driving forces into uncertainties

2 Formulate and classify the scenarios

3 Formulate response plan and quantify

Driving Forces

Climate change

Cybersecurity threats

Remote work

Decomposition

Key Uncertainties

Extreme weather

Ransomware attacks

Data protection legislation

Remote team performance

Cross-border remote work

Business continuity scenarios

Floodflood

Heat waves

Ransomware attack

High-priority scenarios

Prepare logistics for expected extreme weather

Implement comprehensive cybersecurity strategy

Shift to result-based performance assessment

Scenarios for monitoring

New legislation for cross-border remote work

Formulate response plan and quantify

Business Continuity

Response > Recovery

Readiness indicator

Prevention strategy

Improve:
Wargaming &
Gap Analysis

BSC DESIGNER
STRATEGY EXECUTION SOFTWARE

Formulate strategic hypothesis

Quantify with impact indicators

Possible response plan

Qualitative or quantitative indicator

Increase business resilience

Scenarios In Business

Esmé Bosma



Scenarios In Business:

Scenarios in Business Gill Ringland, 2002-05-30 The history of scenario planning is rich and varied Throughout the ages people have tried to make decisions today by studying the possibilities of tomorrow When that tomorrow was more predictable and less fraught with uncertainty those possibilities had a good chance of being the right ones Now however the only given constant in a world of complexity is change itself In an environment where information technology is driving an information revolution and where the rules can be rewritten with breathtaking speed planning can seem more based on luck than foresight There are methods for coping with unpredictability The Scenario planning techniques described in this book will help to think about uncertainty in a structured way Based on Gill Ringland's previous book Scenario Planning Managing for the Future this updated and expanded version focuses specifically on scenarios planning in business Scenario Planning in Business and its companion Scenarios in Public Policy are both practical paperback books that each expand on specific areas of Scenario Planning They will appeal to managers looking to learn about and apply a particular aspect of scenario planning Reviews of Gill Ringland's previous work Nobody can ignore the future This book is a must read for any manager aspiring to put scenarios into practice Arie de Geus Former Director of Shell International Petroleum and author of The Living Company Gill Ringland offers us a mechanism by which to bring structure to information technology and other forms of complexity offering us the vital ability to understand the dynamics of change Oliver Sparrow Chatham House Forum

Scenarios Kees van der Heijden, 2005-01-14 Scenario planning allows companies to move away from linear thinking and better understand external change Eight years and 30 000 copies after publication Scenarios is still acknowledged as the definitive work in the field Now Kees van der Heijden brings his bestseller up to date following up on his original case studies and adding significant new material The Second Edition changes focus slightly by providing more in depth analysis and application of the concept of the strategic conversation While maintaining the underlying rigour of the first edition van der Heijden revisits the text to make it far more practical and accessible and in doing so gives you the tools you need to set out and negotiate a successful future course for your organization in the face of significant uncertainty

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