

Alternative Delivery Models

Delivery model	Ownership	Governance	Services
Improved in-house delivery	100% parent LA	Within LA management structures and hierarchy	Can only deliver local public sector services
Local Authority Trading Company (LATIC) <i>Sometimes referred to as a Wholly Owned Company</i>	100% parent LA	Can be designed for flexibility/autonomy Requires an LA appointed Board SLA/contract with parent LA(s) – <i>control test</i>	Flexible – but majority of services delivered on behalf of parent LA(s) – <i>function test</i>
Public Service Mutual (PSM)	Variety of options: • LA + staff • Staff + community • 100% staff	Can be designed as required Board membership dependent upon ownership SLA/contract with LA(s)	Flexible – can deliver services to LAs, private or VCS customers
Outsource	100% third party provider	Arranged via contract	Contracted services delivered on behalf of LA(s)
Joint Venture (JV)	Potential for joint ownership, including staff, LA(s) and/or third party provider	Can be designed as required SLA/contracts as required	Flexible – can be delivered to LA(s) and private/VCS customers

Review Of Private Approaches For Delivery Of Public Services

JR Anderson



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