

FINANCIAL MANAGEMENT UNDER INFLATIONARY CONDITIONS IN TURKEY

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Özet: Aşağıda ki çalışmada, Türkiye'de ki enflasyonist ortamda finansal yönetim açısından gözönünde bulundurulması gerekli iktisadi konular ele alınmıştır.

Paranın ölçme ve değerlendirme fonksiyonunu yitirmesi Türkiye'de finansal yönetim ve diğer işletme alanlarında ki önemli problemlerin kaynağını teşkil etmektedir. Bu problemlerin çözülmesi için en uygun alıyılabilirliği finansal yönetim yöntemlerinin değiştirilmesidir. Çünki, alıyılabilirlik yöntemlerinin geliştirilmesinde kullanılan varsayımlar istikrar ortamına ve sabit fiyatlara dayanmaktadır.

I. Introduction

In the beginning of the 80's, inflation in Turkey was between 20% and 50%, and there were justifiable hopes to leave the inflation problem behind within a short period of time. But at the end of 1987, inflation reached 55% and, climbing further on, exceeded 100% in spring of 1994².

Since the economic crisis in 1994, there were serious attempts to solve the economic problems of the country, especially the problem of high inflation. But despite different statements of some politicians, the inflation problem had not been solved until today and - in my opinion - will probably not be solved in the nearest future. Consequently, the management and particularly the financial management of multinational enterprises and joint ventures has to face and to solve the problems resulting from high inflation in Turkey.

The purpose of this paper is to examine the framework for financial management under inflationary conditions in Turkey in the context of the whole economy. Part 2 deals with problems of measuring and forecasting inflation. In part 3, the relationship between inflation on the one hand and money supply, economic growth, interest rates and exchange rates will be investigated in. Part 4 summarizes the results and gives an outlook on the consequences for accounting and financial management in Turkish companies.

II. Measuring and forecasting inflation

Usually, inflation is defined as the continuous rise of the price level of the national economy³. Consequently, the increase of single prices can not be

described as inflation. Since the condition of a rise of all economic prices with the same rate in the same time probably never will be met in reality, this definition of inflation is not very helpful for the financial manager. In such a case, there are normally no real effects of inflation and therefore no real consequences for the planning process⁴. When there is only inflation in this narrow sense, the practical problems for the financial manager resulting from high inflation can be solved by issuing from time to time conversion tables for nominal amounts of money at different points of time.

In reality, high inflation rates are often combined with increasing temporary and persistent shiftings of relative prices⁵. In such a case, the relation of single prices - for example prices for buying raw materials on the one hand and prices for selling finished products on the other hand - is not constant but will change temporarily or permanent. In both cases, there are economic effects in real terms and therefore changes in the possibility of reaching determined financial targets in real terms, e.g. a determined profit in real terms. Consequently, the increasing shifts of relative prices must lead to consequences in the planning process of a company. It is necessary to distinguish between "inflation" and "shifting of relative prices", but it is also necessary to understand that the possibility for shifts in relative prices will increase with the rise of inflation rates. A typical example are real estate prices which tend to increase more than the inflation rate in times of high inflation⁶.

Another interesting observation in times of high inflation is the connection between the level and the volatility of inflation rates. There is some empirical evidence of a connection between this two variables: An increase in the level of inflation rates is connected with an increase in the volatility of inflation rates⁷. Therefore, the possible distribution of variables connected with the inflation rate in the future tends to be broader. From a financial management point of view, increasing inflation leads to increasing uncertainty in the planning process and to increasing economic risks.

Theoretically, inflation rate has to be measured by the change of the level of all prices of the national

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Kenneth P. Gee



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