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# The Important Role of Institutional Data in the Development of Academic Programming in Higher Education



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# NEW DIRECTIONS FOR INSTITUTIONAL RESEARCH

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# Reporting Higher Education Results New Directions For Institutional Research

**Richard J. Shavelson**



## **Reporting Higher Education Results New Directions For Institutional Research:**

**Institutional Research in South African Higher Education** Jan Botha, Nicole J Muller, 2016-11-01 The book provides a thorough overview of Institutional Research IR i e applied higher education research undertaken within universities in South Africa It is a collection of essays focusing on the character and institutional setting of IR how IR is embedded into the mechanisms of steering shaping and reforming higher education and what the major results were of IR in select thematic areas The book is a valuable resource for higher education researchers and social researchers in South Africa interested in higher education It also deserves to be read by practitioners and policymakers in the field of higher education in South Africa It serves as an interesting case study for higher education researchers all over the world

**New Directions for Institutional Research** ,2001 *Reporting Higher Education Results: Missing Links in the Performance Chain* Joseph C. Burke, Henrik P. Minassians, 2003-03-07 Performance reporting publishing information on the results of higher education at the state system and institutional levels is said to have the potential to enhance external accountability improve institutional performance further state needs and possibly even increase state funding But are campus administrators and public officials actually using these reports Does performance reporting really lead to these kinds of outcomes No study has ever tested the effectiveness of performance reporting until now This issue explores the origins and development of performance reporting examines the attitudes of state and campus leaders and discusses how these reports are or are not being put to use Burke and Minassians begin by tracing the rise of performance reporting amidst the demands for increased accountability in higher education in the late 80s and early 90s They examine the formats coverage and content of performance reports with a particular emphasis on how well suited they are to the needs of their end users in government and on campus and discuss how reporting indicators are selected and what the selection process tells us about policymakers goals values and models for excellence for public colleges and universities The authors then look at what state and campus officials think about performance reports and how they actually use them Burke and Minassians analyze the opinions of a geographically diverse group of governor s aides legislative chairs of education committees higher education finance officers and campus institutional researchers about the use effects and future of performance reporting and about the importance and appropriateness of the indicators most commonly used in performance reports Finally the authors discuss reasons why performance reporting does not yet seem to be having the strong positive impact envisioned by it s supporters and they make recommendations about how to best use and improve performance information This is the 116th issue of the quarterly journal *New Directions for Institutional Research*

**The state of American higher education** United States. Congress. House. Committee on Education and the Workforce, 2003 *The Palgrave International Handbook of Higher Education Policy and Governance* Jeroen Huisman, Harry de Boer, David D. Dill, Manuel Souto-Otero, 2016-04-29 This state of the art reference collection addresses the major themes theories and key concepts related to higher education policy and

governance on an international scale in one accessible volume Mapping the field and showcasing current research and theorizations from diverse perspectives and authoritative scholars this essential guide will assist readers in navigating the myriad concepts and themes involved in higher education policy and governance research and practice Split into two sections the first explores a range of policy concepts theories and methods including governance models policy instruments institutionalism and organizational change new public management and multi level governance The second section addresses salient themes such as institutional governance funding quality employability accountability university rankings widening participation gender inequalities technology student involvement and the role of higher education in society Global in its perspective and definitive in content this one stop volume will be an indispensable reference resource for a wide range of academics students and researchers in the fields of education education policy sociology social and public policy political science and for leadership

*Handbook of Research in Education Finance and Policy* Helen F. Ladd, Edward B.

Fiske, 2012-08-21 Sponsored by the Association for Education Finance and Policy AEFPP this groundbreaking new handbook assembles in one place the existing research based knowledge in education finance and policy thereby helping to define this evolving field of research and practice It provides a readily available resource for anyone seriously involved in education finance and policy in the United States and around the world The Handbook traces the evolution of the field from its initial focus on school inputs and the revenue sources used to finance these inputs to a focus on educational outcomes and the larger policies used to achieve them It shows how the current decision making context in school finance inevitably interacts with those of governance accountability equity privatization and other areas of education policy Because a full understanding of the important contemporary issues requires input from a variety of perspectives the Handbook draws on contributors from a variety of disciplines While many of the chapters cover complex state of the art empirical research the authors explain key concepts in language that non specialists can understand

**Benchmarking in Institutional Research** Gary D.

Levy, Nicolas A. Valcik, 2012-12-21 While the term benchmarking is commonplace nowadays in institutional research and higher education less common is a solid understanding of what it really means and how it has been and can be used effectively This volume begins by defining benchmarking as a strategic and structured approach whereby an organization compares aspects of its processes and or outcomes to those of another organization or set of organizations to identify opportunities for improvement Building on this definition the chapters provide a brief history of the evolution and emergence of benchmarking in general and in higher education in particular The authors apply benchmarking to Enrollment management and student success Institutional effectiveness The potential economic impact of higher education institutions on their host communities They look at the use of national external survey data in institutional benchmarking and selection of peer institutions introduce multivariate statistical methodologies for guiding that selection and consider a novel application of baseball sabermetric methods The volume offers a solid starting point for those new to benchmarking in higher education

and provides examples of current best practices and prospective new directions This is the 156th volume of this Jossey Bass series Always timely and comprehensive New Directions for Institutional Research provides planners and administrators in all types of academic institutions with guidelines in such areas as resource coordination information analysis program evaluation and institutional management University Rankings Jung Cheol Shin,Robert K. Toutkoushian,Ulrich Teichler,2011-06-06 This ground breaking and exhaustive analysis of university ranking surveys scrutinizes their theoretical bases methodological issues societal impact and policy implications providing readers with a deep understanding of these controversial comparators The authors propose that university rankings are misused by policymakers and institutional leaders alike They assert that these interested parties overlook the highly problematic internal logic of ranking methodologies even as they obsess over the surveys assessment of their status The result is that institutions suffer from short termism realigning their resources to maximize their relative rankings While rankings are widely used in policy and academic discussions this is the first book to explore the theoretical and methodological issues of ranking itself It is a welcome contribution to an often highly charged debate Far from showing how to manipulate the system this collection of work by key researchers aims to enlighten interested parties **The States and Public Higher Education Policy** Donald E. Heller,2011-08-02 Affordability access and accountability have long been among the central challenges facing higher education and they remain so today Here Donald E Heller and other higher education scholars and practitioners explore the current debates surrounding these key issues As students and their families struggle to meet rising tuition prices and as state funding for higher education dwindles policymakers confront issues of affordability within state and institutional budgets Changing demographics and challenges to affirmative action complicate the admissions process even as colleges and universities seek to diversify enrollments And issues of institutional accountability have forced the restructuring of higher education governing boards and a reexamination of the role of public trustees in governance This collection analyzes how issues of affordability access and accountability influence the way in which state governments approach monitor and set public higher education policy The contributors examine the latest research on pressing challenges explore how states are coping with these challenges and consider what the future holds for public postsecondary education in the United States Praise for the first edition Affordability access and accountability will continue to be hot button issues as legislators at all levels address constituents concerns about their children s future Any administrator who wants to gain a deeper understanding of these issues might do well to spend some time with these essays University Business *Understanding College and University Organization* James L. Bess,Jay R. Dee,2023-07-03 Now available in paperback this two volume work is intended to help readers develop powerful new ways of thinking about organizational principles and apply them to policy making and management in colleges and universities The book is written with two audiences in mind administrative and faculty leaders in institutions of higher learning and students both doctoral and Master s degree studying to become upper

level administrators leaders and policy makers in higher education It systematically presents a range of theories that can be applied to many of the difficult management situations that college and university leaders encounter It provides them with the theoretical background to knowledgeably evaluate the many new ideas that emerge in the current literature and in workshops and conferences The purpose is to help leaders develop their own effective management style and approaches and feel confident that their actions are informed by appropriate theory and knowledge of the latest research in the field Without theory organizational leaders are forced to treat each problem that they encounter as unique as if it were a first time occurrence While leaders may have some experience with a particular issue their solutions are usually not informed by the accumulated wisdom of others who have already encountered and resolved similar situations The authors approach the theory of the organization and administration of colleges and universities from three quite different perspectives or paradigms each relying on different assumptions about the reality of organizational life in colleges and universities The positivist paradigm primarily an omnibus systems theory integrates the chapters into a comprehensive yet easily accessible whole Social constructionism the second paradigm is introduced in each chapter to illuminate the difficulty of seeking and finding meaningful consensus on problems and policies while also addressing important ethical issues that tend to be overlooked in leadership thought and action The third paradigm postmodernism draws attention to difficulties of logic and communication under the constraints of strictly linear thinking that authorities at all levels attempt to impose on organizations This multiple paradigm approach enables readers to become more cognizant of their own assumptions how they may differ from those of others in their organization and how those differences may both create difficulties in resolving problems and expand the range of alternatives considered in organizational decision making The book offers readers the tools to balance the real world needs to succeed in today's challenging and competitive environment with the social and ethical aspirations of all its stakeholders and society at large The authors aim is to elucidate how administration can be made more efficient and effective through rational decision making while also respecting humanistic values This approach highlights a range of phenomena that require attention if the institution is ultimately to be considered successful Also available Volume 1 The State of the System Two volume set

**Postgraduate Outcomes of College Students** Jerold S. Laguilles, Mary Ann Coughlin, Heather A. Kelly, Allison M. Walters, 2016-10-03 The post graduation outcomes of college students are being more widely used as key metrics to demonstrate institutional effectiveness to both external agencies and internal stakeholders Institutional research offices play an integral role in these data collection efforts However underlying challenges exist regarding obtaining an adequate amount of survey responses and salary or earnings information This volume focuses on the first destination outcomes e.g. earnings employment graduate professional school enrollment of college graduates while recognizing that other outcomes are also relevant across institutional settings Through the use of current research case studies and best practices each chapter highlights how postgraduate outcomes information is collected and

used across the higher education spectrum In this volume readers will learn the internal and external demands for these data the strengths and challenges of their data and how to best communicate these data to various constituents This is the 169th volume of this Jossey Bass quarterly report series Timely and comprehensive New Directions for Institutional Research provides planners and administrators in all types of academic institutions with guidelines in such areas as resource coordination information analysis program evaluation and institutional management The Handbook of Student Affairs Administration George S. McClellan,Jeremy Stringer,2011-01-11 What issues and trends affect higher education and student affairs today In this fully updated handbook leading experts discuss the answer to this and other essential questions They provide a definitive reference for student affairs professionals at all levels of administration and management The handbook offers specific practical advice as well as broad approaches to planning and problem solving It contains modernized discussions on such critical topics as institutional mission institutional governance understanding campus environments finance and budgeting assessment program planning staff selection training and evaluation and much more **Shaping the College Curriculum** Lisa R. Lattuca,Joan S. Stark,2011-01-11 Shaping the College Curriculum focuses on curriculum development as an important decision making process in colleges and universities The authors define curriculum as an academic plan developed in a historical social and political context They identify eight curricular elements that are addressed intentionally or unintentionally in developing all college courses and programs By exploring the interaction of these elements in context they use the academic plan model to clarify the processes of course and program planning enabling instructors and administrators to ask crucial questions about improving teaching and optimizing student learning This revised edition continues to stress research based educational practices The new edition consolidates and focuses discussion of institutional and sociocultural factors that influence curricular decisions All chapters have been updated with recent research findings relevant to curriculum leadership accreditation assessment and the influence of academic fields while two new chapters focus directly on learning research and its implications for instructional practice A new chapter drawn from research on organizational change provides practical guidance to assist faculty members and administrators who are engaged in extensive program improvements Streamlined yet still comprehensive and detailed this revised volume will continue to serve as an invaluable resource for individuals and groups whose work includes planning designing delivering evaluating and studying curricula in higher education This is an extraordinary book that offers not a particular curriculum or structure but a comprehensive approach for thinking about the curriculum ensuring that important considerations are not overlooked in its revision or development and increasing the likelihood that students will learn and develop in ways institutions hope they will The book brings coherence and intention to what is typically an unstructured haphazard and only partially rational process guided more by beliefs than by empirically grounded substantive information Lattuca and Stark present their material in ways that are accessible and applicable across planning levels course program department and institution local settings and

academic disciplines It s an admirable and informative marriage of scholarship and practice and an insightful guide to both Anyone who cares seriously about how we can make our colleges and universities more educationally effective should read this book Patrick T Terenzini distinguished professor and senior scientist Center for the Study of Higher Education The Pennsylvania State University

**Measuring College Learning Responsibly** Richard J. Shavelson,2009-12-17 Accrediting boards the federal government and state legislatures are now requiring a greater level of accountability from higher education However current accountability practices including accreditation No Child Left Behind and performance reporting are inadequate to the task If wielded indiscriminately accountability can actually do more harm than good This innovative work looks broadly at how accountability is being considered by campuses accrediting boards higher education organizations and governments in the US and abroad It explores how new demands for accountability and new technologies are changing the way student learning is assessed The author one of the most respected assessment researchers in the nation provides a framework for assessing student learning and discusses historical and contemporary debates in the field He details new directions in assessment such as the Collegiate Learning Assessment he helped develop analyzes exemplary campus assessment programs and proposes considerations necessary for designing successful accountability systems

*Handbook on Measurement, Assessment, and Evaluation in Higher Education* Charles Secolsky,D. Brian Denison,2017-07-31 In this valuable resource well known scholars present a detailed understanding of contemporary theories and practices in the fields of measurement assessment and evaluation with guidance on how to apply these ideas for the benefit of students and institutions Bringing together terminology analytical perspectives and methodological advances this second edition facilitates informed decision making while connecting the latest thinking in these methodological areas with actual practice in higher education This research handbook provides higher education administrators student affairs personnel institutional researchers and faculty with an integrated volume of theory method and application

**Researching Higher Education** Jennifer M. Case,Jeroen Huisman,2015-10-14 Research on higher education has yielded many insights that have improved our theoretical and practical understanding but there are still many themes that continue to appear on research agendas provoking renewed focus on these complex questions and problems Researching Higher Education explores these issues examining topics such as equity in access and participation the relationship between higher education and society how and what students learn and the professional development of academics In this volume contributors from Europe Australia Africa and the US critically address ongoing issues with a set of key questions to guide their analysis What do we know What are the missing links and gaps in past research What are the implications for further research Key themes include The nature of higher education Higher education and society Staff and students in higher education Teaching and learning Curriculum and assessment Critical engaging and international in scope Researching Higher Education will be a valuable guide for academics researchers postgraduate students and policy makers in the higher education community

**The Analytics**



**Revolution in Higher Education** Jonathan S. Gagliardi, Amelia Parnell, Julia Carpenter-Hubin, 2023-07-03 Co published with and In this era of Big Data institutions of higher education are challenged to make the most of the information they have to improve student learning outcomes close equity gaps keep costs down and address the economic needs of the communities they serve at the local regional and national levels This book helps readers understand and respond to this analytics revolution examining the evolving dynamics of the institutional research IR function and the many audiences that institutional researchers need to serve Internally there is a growing need among senior leaders administrators faculty advisors and staff for decision analytics that help craft better resource strategies and bring greater efficiencies and return on investment for students and families Externally state legislators the federal government and philanthropies demand more forecasting and more evidence than ever before These demands require new and creative responses as they are added to previous demands rather than replacing them nor do they come with additional resources to produce the analysis to make data into actionable improvements Thus the IR function must become that of teacher ensuring that data and analyses are accurate timely accessible and compelling whether produced by an IR office or some other source Despite formidable challenges IR functions have begun to leverage big data and unlock the power of predictive tools and techniques contributing to improved student outcomes

**The Handbook of Institutional Research** Richard D. Howard, Gerald W.

McLaughlin, William E. Knight, 2012-06-28 Institutional research is more relevant today than ever before as growing pressures for improved student learning and increased institutional accountability motivate higher education to effectively use ever expanding data and information resources As the most current and comprehensive volume on the topic the Handbook describes the fundamental knowledge techniques and strategies that define institutional research The book contains an overview of the profession and its history examines how institutional research supports executive and academic leadership and governance and discusses the varied ways data from federal state and campus sources are used by research professionals With contributions from leading experts in the field this important resource reviews the analytic tools techniques and methodologies used by institutional researchers in their professional practice and covers a wide range of topics such as conducting institutional research statistical applications comparative analyses quality control systems measuring student faculty and staff opinions and management activities designed to improve organizational effectiveness

*The Convergence of K-12 and Higher Education* Christopher P. Loss, Patrick J. McGuinn, 2021-03-02 In *The Convergence of K 12 and Higher Education* two leading scholars of education policy bring together a distinguished and varied array of contributors to systematically examine the growing convergence between the K 12 and higher education sectors in the United States Though the two sectors have traditionally been treated as distinct and separate the editors show that the past decade has seen an increasing emphasis on the alignment between the two At the same time the national focus on outcomes and accountability originating in the K 12 sector is exerting growing pressure on higher education while trends toward

privatization and diversification long characteristic of the postsecondary sector are influencing public schools This volume makes the powerful case that it is no longer possible to think of one sector in the absence of the other given the economic demographic and technological forces that are pushing the educational system toward convergence Taken together the chapters in this book provide a promising new line of inquiry for examining contemporary questions in education policy

Quality Assurance in Higher Education Don F. Westerheijden, Bjorn Stensaker, Maria Joao Rosa, 2007-09-04 By bringing together leading experts on quality assurance in higher education from seven countries from Europe the USA and South Africa this volume intends to go several steps further than most publications on quality assurance First it brings together views from micro to macro levels in the multi actor space showing how quality assurance impacts the higher education system throughout Second it links quality assurance solidly to issues of regulation translation rather than mechanical implementation and transformation instead of being only focused on quality assurance as a single policy instrument Third it uses this broad range of research insights to criticize current practices explaining for instance why sometimes people have difficulty in tracing any concrete effects of all initiatives taken in this area Finally the book offers proposals for better focusing quality assurance in the future to address institutional challenges better The general purpose of the book then is to give an engaged academic reflection on how quality assurance is embedded in higher education and in a dynamic way to assess its impacts and potential improvements

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