

Cases in Operations Management

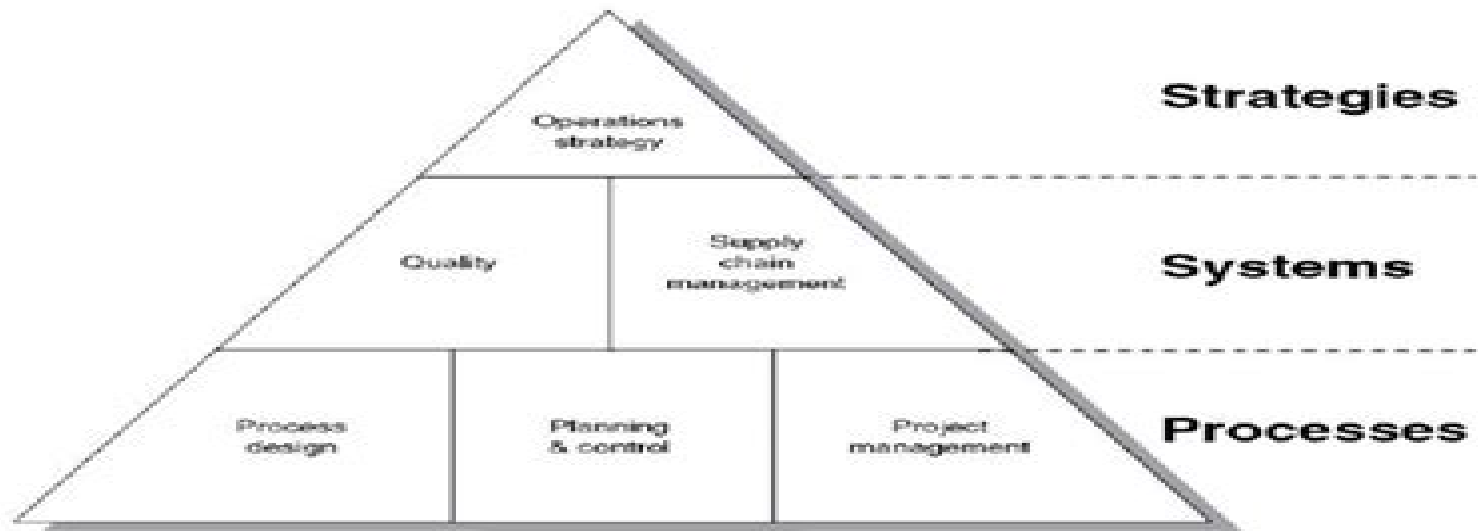


Figure 1.1 Building Blocks of Operations Management

This exercise aims at familiarizing students with the operations strategy. The cases are:

- **Operations Strategy**

- | | |
|---|------------|
| 1. Budler Metal Products: Focusing the Factory | 2 students |
| 2. Mitel Semiconductor | 2 students |
| 3. Electrosteel Castings Limited | 3 students |
| 4. Blinds To Go: Invading the Sunshine State | 3 students |
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| 6. The Atlanta Symphony Orchestra | 4 students |
| 7. Navistar: Environmental Management (A) | 2 students |
| 8. Indian Oil Corporation Limited. - The Mathura Refinery | 3 students |

Required:

You are required to present **two** documents (Report & PPT presentation):

For the report:

1. Summarize the introduction before the cases.

Operations Management Cases

Robert Johnston



Operations Management Cases:

Logistics, Supply Chain and Operations Management Case Study Collection David B. Grant, 2016-03-03 The Logistics Supply Chain and Operations Management Case Study Collection contains real life scenarios from leading companies including Volvo Vortex Honda of America Green Cargo and Swedish Transport Administration It includes a foreword by Martin Christopher Comprehensive in scope and scrupulous in detail this collection includes actual events experienced by businesses of every size from SMB s to some of the most successful corporations in manufacturing transportation hospitality and other industries Readers will discover proven tactics and innovative solutions for handling uncertainties solving problems and circumventing risk plus a wealth of information to guide strategy and decision making Readers involved in logistics and supply chain management will find the Logistics Supply Chain and Operations Management Case Study Collection full of immediate application of strategies and tactics to situations and challenges valuable tools for testing management proficiency in crisis mitigation and resolution independent learning modules and professional training programmes expanded question and answer sections designed to measure knowledge transfer and lessons learned engaging topical situations highly relevant to the fields of logistics supply chain management and operations Students and prospective managers will learn crucial skills to meet current challenges qualify for professional advancement and achieve success

Cases in Operations Management Robert D. Klassen, 2006 The Ivey Casebook Series is a co publishing partnership between SAGE Publications and the Richard Ivey School of Business at The University of Western Ontario Due to their popularity in more than 60 countries approximately 200 new cases are added to the Ivey School of Business library each year Each of the casebooks comes equipped with instructor s resources on CD ROM These affordable collections will not only help students connect to real world situations but will benefit corporations seeking continued education in the field as well Cases in Operations Management Building Customer Value Through World Class Operations is unique in its strong grounding in real world decisions The cases are structured into six chapters each of which offers an overview of key concepts Given that most managers will need to function effectively in an international context the cases draw from challenges faced by experienced managers in such varied settings as China France India Italy Japan the Netherlands Trinidad Vietnam and others in addition to the United States and Canada These cases continue to illustrate basic concepts while expanding students understanding of economic political and cultural concerns that must be interwoven into such key areas as process design quality and supply chain management The following are represented in this casebook Strong decision orientation of real world cases Clear development of the link between business processes and customer value Diversity of international case settings Mixture of cases simulations and in class exercises Includes Instructors Resources on CD ROM with detailed 6 10 page casenotes for each case preparation questions for students to review before class discussion questions and suggested further readings The IVEY Casebook Series Cases in Business Ethics Cases in Entrepreneurship Cases in Gender Diversity in

Organizations Cases in Operations Management Cases in Organizational Behavior Cases in the Environment of Business Cases in Alliance Management Mergers and Acquisitions Text and Cases **Cases in Operations Management** Robert Johnston,1997 The second edition of this clearly structured text provides ready to use cases based on company experiences For easy use the cases have been grouped into subject areas which students are likely to face on a typical operations management course *Operations Management* Roger G. Schroeder,Schroeder Roger,2000-06 Operations Management Contemporary Concepts and Cases is the first of its kind and meets a growing need in the market More professors are searching for a text that contains both text and cases They are also searching for a shorter and flexible text which allows them to assign additional readings cases or simulations With the emergence of team taught and cross functional programs Roger Schroeders book is a perfect fit as the book integrates cross functional coverage and examples in every chapter The size and price of the book also make it attractive for the cross functional curriculum since those courses often require the student to purchase more than one text The cases offer variety in length and rigor with several of the cases being from Harvard and Darden This variety makes the book appropriate for both undergraduates and MBA students The student CD ROM which is packaged with the book is an interactive learning tool and brings the material to life Cases in Operations Management ,1993 **Cases in Operations Management** K. N. KRISHNASWAMY,M. MATHIRAJAN,2008-08-18 This book is intended to enhance the knowledge of MBA students in Operations Management acquired in a basic level course The case study material covered relates to a wide spectrum of management activities and deals with the application of statistical operations research and system analysis methods to problems categorized under several headings The book can therefore be used in conjunction with a course in Operations Management or as an independent second course Thirty one real world cases in the book are the result of several years of research work by the authors including consultancy assignments doctoral dissertations and project assignments of graduate management students The cases are research oriented and encourage students to think rigorously in an environment of uncertainty of a real world situation The cases are comprehensive enough to drill students in devising alternative methods of solutions and arm them with a deep understanding of decision making processes instead of merely providing them with a general appreciation of managerial perspective These realistic cases help in learning applications of quantitative and analytical techniques of management bringing home to the student the challenges of managing activities throughout the organization Though a new title it is an enlarged version of Dr Krishnaswamy s earlier book Cases in Production Operations Management Cases in Operations Management Robert Johnston,Stuart Chambers,Christine Harland,1997-02 Operations and Supply Management 4.0 Marc Helmold,Brian Terry,2021-04-12 Fierce competition globalisation and the permanent liberalisation of markets have changed the face of supply chains and operations drastically Companies which want to survive in a hostile environment must establish the optimum combination of supply and operations This book provides a holistic and practical approach to operations management 4 0 and supply

management 4 0 It combines operations and supply best practices across the value chain It explains comprehensively how these new paradigms enable companies to concentrate on value adding activities and processes to achieve a long term sustainable and competitive advantage The book contains a variety of best practices industry examples and case studies Focusing on best in class examples the book offers the ideal guide for any enterprise in operations and supply in order to achieve a competitive advantage across all business functions focusing on value adding activities The Supply Chain Management Casebook Chuck Munson,2013 30 up to date case studies illuminate every aspect of modern supply chain management Risk management analytics global supply chain issues and much more Innovative processes technologies strategies and tactics An indispensable resource for both students and practitioners This casebook brings together 30 focused cases addressing virtually every aspect of supply chain management from procurement to warehousing strategy to risk management IT to supplier selection and ethics A global team of contributors presents key challenges in industries ranging from pharmaceuticals to fashion and previews issues ranging from the limits of lean to the potential of 3 D printing Cases vary in length and complexity offering maximum flexibility to both instructors and readers a convenient table provides fast access to specific topics Qualitative cases are supported by relevant discussion questions and sample responses quantitative cases are supported by completed numerical solutions and where applicable associated spreadsheets

Operations Management Roger G. Schroeder,2007 This text presents a number of case studies in operations management of varying length and rigor with several of the cases originating from Harvard and Darden The student CD ROM packaged with the book is an interactive learning tool and brings the material to life Essential Guide to Operations Management David Bamford,Paul Forrester,Iain Reid,2023-07-31 The revised and updated second edition of the popular and practical guide to contemporary operations management now featuring a new chapter on managing sustainable supply networks The Essential Guide to Operations Management explores fundamental operations management principles and shows how they are applied in real life situations in both the services and manufacturing sectors It adapts a strategic stance by providing a framework for effective decision making determining operations strategies designing processes products and work organisations managing change through effective project management and technology transfer exploring contemporary approaches to operations planning and control and then managing quality and improvement strategies As such it addresses the needs of practising managers postgraduate MBA and MSc students and final year undergraduates in advanced operations management elective courses The Essential Guide to Operations Management Concepts and Case Notes Second Edition is supported by updated case studies throughout and online support materials for lecturers Operations Management Slack,Johnston,2001-02 **Supply Chains in Action** Richard Wilding,2019-10-03 Volume 2 of Logistics Supply Chain and Procurement Case Study Collection contains new case studies tackling Supply Chain and Procurement issues aiming to provide solutions affecting a range of different businesses Comprehensive in scope and scrupulous in detail

this collection includes actual events experienced by businesses of every size from SMB s to some of the most successful corporations in manufacturing transportation maritime and other industries Readers will discover proven tactics and innovative solutions for handling uncertainties solving problems and circumventing risk plus a wealth of information to guide strategy and decision making Readers involved in logistics and supply chain management will find the Logistics Supply Chain and Procurement Case Study Collection full of immediate application of strategies and tactics to situations and challenges valuable tools for testing management proficiency in crisis mitigation and resolution independent learning modules and professional training programmes expanded question and answer sections designed to measure knowledge transfer and lessons learned engaging topical situations highly relevant to the fields of logistics supply chain management and operations Students and prospective managers will learn crucial skills to meet current challenges qualify for professional advancement and achieve success

Operations Management: Contemporary Concepts and Cases Roger Schroeder,2007-11-12
Operations Management Contemporary Concepts and Cases is an ideal book for the instructor seeking a short text with cases This book employs a cross functional perspective appealing to non majors and practical for use in an MBA level course in operations management The size and price of the book also make the text attractive for the cross functional curriculum where students are required to purchase more than one text The cases offer variety in length and rigor and several are from Harvard and Darden This mix makes the book appropriate for both undergraduates and MBA students

Cases in Operations Management (3a. Ed.). Robert Johnston,2002 **Operations Management Cases** William V. Gehrlein,2005
William V Gehrlein s Operations Management Cases provides a new collection of cases suited for introductory OM students These OM cases have all been classroom tested with undergraduates and MBA s and are unique in providing plenty of teachable and tested analysis opportunities for students Gehrlein s book provides cases on all OM topics with plenty of emphasis on analytic topics such as forecasting inventory and scheduling

Cases in Production and Operations Management Robert C. Meier,1982 **Cases in Operations Management / Operations Management** Nigel Slack,Robert Johnston,Graham Clark,1996-12 **Cases in Operations Management** Robert Johnston,1993-01-01 **"Operations Management" with "Cases in Operations Management"** Frances Slack,2003-12-24

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