



# MISSION IMPROBABLE

USING FANTASY  
DOCUMENTS TO  
TAME DISASTER

LEE CLARKE

# Mission Improbable Using Fantasy Documents To Tame Disaster

**Barry Allen**



## **Mission Improbable Using Fantasy Documents To Tame Disaster:**

**Mission Improbable** Lee Clarke, 1999 How does the U S Post Office plan to deliver mail after atomic Armageddon How do oil industry executives intend to collect 10 million gallons of oil spilled in the Gulf of Alaska How do regulators try to convince people that everyone can be evacuated from congested Long Island after a nuclear power plant destroys itself Lee Clarke enters the world of managers and experts to find out how governments and corporations plan for massive disaster when they have no clue as to how to go about it He argues that managers create plans that are fantasy documents rhetorical tools that are used to convince audiences that experts are in charge and that all is well Provocative and written for a general audience Mission Improbable makes the case that society would be safer smarter and fairer if organizations would admit their limitations

**Safety Science Research** Jean-Christophe Le Coze, 2019-08-13 Safety Science Research Evolution Challenges and New Directions provides a unique perspective into the latest developments of safety science by putting together for the first time a new generation of authors with some of the pioneers of the field Forty years ago research traditions were developed including among others high reliability organisations cognitive system engineering or safety regulations In a fast changing world the new generation introduces in this book new disciplinary insights addresses contemporary empirical issues develops new concepts and models while remaining critical of safety research practical ambitions Their ideas are then reflected and discussed by some of the pioneers of safety science Features Allows the reader to discover how contemporary safety issues are currently framed by a new generation of researchers brought together for the first time Includes an introduction and guide to the development of safety science over the last four decades Features an extraordinary collection of expert contributors including pioneers of safety research reflecting the evolution of the discipline and offering insightful commentary on the current and future state of the field Serves as an invaluable reference and guide for safety professionals and students from any established disciplines such as sociology engineering psychology political science or management as well as dedicated safety programmes Some figures in the eBook are in colour

**Surviving Health Care** Thomasine Kimbrough Kushner, 2010-03-29 Letter to patients on becoming the good patient and finding the right doctor Leonard C Groopman Becoming an active member of your health care team William A Norcross Information that will help you with advance planning for your health care Mark R Wicclair Responding to medical emergencies Kenneth V Iserson What you need to know about medical errors Erica S Friedman and Rosamond Rhodes Being informed when you give consent to medical care Ben A Rich Beware of scorecards James J Strain and Rosamond Rhodes Transplantation 101 negotiating the system Aaron Spital and Steven Smith When the illness is psychiatric Leonard C Groopman On the horizon genetic testing Robyn S Shapiro To be or not to be a research subject Eric M Meslin and Peter H Schwartz Information that will help you make health care decisions for adult family members Mark R Wicclair Caring for individuals with Alzheimer s ethical issues along the way Robyn S Shapiro When the patient is a child Timothy S Yeh Care of elders Claudia Landau and

Guy Micco Being and thinking Ilina Singh und weitere A patient s guide to pain management Ben A Rich The hardest decisions when treatment stops working Timothy E Quill and Mindy Shah What you need to know about disasters Griffin Trotter Making the internet work for you researching your health questions Bette Anton

**Risk and Crisis Management in the Public Sector** Lynn T Drennan, Allan McConnell, Alastair Stark, 2014-12-24 Every decision that is made by managers and policy makers in a public sector organization requires an evaluation and a judgement of the risks involved This vital requirement has been recognised in the growth of risk management However risks can never be fully prevented which means that public managers also have to be crisis managers Today s crises develop in unseen ways they escalate rapidly and transform through the interdependencies of modern society and their frequency is growing the global financial crisis the European volcanic ash cloud the Japanese tsunami and subsequent Fukushima nuclear plant meltdown the Christchurch earthquake and the Queensland floods All highlight the extreme challenges that public sector organizations across the world have had to face in recent years Risk and Crisis Management in the Public Sector Second Edition responds to these challenges by presenting the only guide for public managers and public management students which combines lessons about risk and crisis management together in a single accessible text It equips readers and public managers with the knowledge and skills to understand key issues and debates as well as the capacity to treat risks and better prepare for respond to and recover from crisis episodes This exciting new edition enhances the original text with contemporary cases and a greater focus on the international trans boundary and multi agency dimensions of risk and crisis management These enhancements reflect the fact that today s public manager must increasingly operate within a global and interdependent governance context

**The Role of Law Enforcement in Emergency Management and Homeland Security** Mark R. Landahl, Tonya E. Thornton, 2021-09-06 This book examines the role and involvement of law enforcement agencies across the spectrum of homeland security and emergency management Contributions from expert practitioners and academics are organized around the mission areas of mitigation protection prevention preparedness response and recovery

**The Social Roots of Risk** Kathleen Tierney, 2014-07-23 This book about risk and disaster and how they get amplified is fascinating and hugely important as we face an ever more turbulent world Rebecca Solnit award winning author of A Field Guide to Getting Lost The first decade of the twenty first century saw a remarkable number of large scale disasters Earthquakes in Haiti and Sumatra underscored the serious economic consequences that catastrophic events can have on developing countries while 9 11 and Hurricane Katrina showed that first world nations remain vulnerable The Social Roots of Risk argues against the widespread notion that cataclysmic occurrences are singular events driven by forces beyond our control Instead Kathleen Tierney contends that disasters of all types be they natural technological or economic are rooted in common social and institutional sources Put another way risks and disasters are produced by the social order itself by governing bodies organizations and groups that push for economic growth oppose risk reducing regulation and escape responsibility for tremendous losses when

they occur Considering a wide range of historical and looming events from a potential mega earthquake in Tokyo that would cause devastation far greater than what we saw in 2011 to BP's accident history prior to the 2010 blowout Tierney illustrates trends in our behavior connecting what seem like one off events to illuminate historical patterns Like risk human resilience also emerges from the social order and this book makes a powerful case that we already have a significant capacity to reduce the losses that disasters produce A provocative rethinking of the way that we approach and remedy disasters The Social Roots of Risk leaves readers with a better understanding of how our own actions make us vulnerable to the next big crisis and what we can do to prevent it Brilliant Drawing on a trove of timely case studies Tierney analyses how factors such as speculative finance and rampant development allow natural and economic blips to tip more easily into catastrophe Nature

**Man-made Catastrophes and Risk Information Concealment** Dmitry Chernov, Didier Sornette, 2015-10-27 This book discusses the risks of information concealment in the context of major natural or industrial disasters offering detailed descriptions and analyses of some 25 historical cases Three Mile Island nuclear accident Bhopal disaster Challenger Space Shuttle explosion Chernobyl nuclear disaster Deepwater Horizon oil spill Fukushima Daiichi nuclear disaster Enron's bankruptcy Subprime mortgage crisis Worldwide Spanish flu and SARS outbreaks etc and applying these insights to selected on going cases where such information concealment is suspected Some successful examples of preventive anti concealment practice are also presented In the book the term concealment is used to represent the two distinct behaviors uncovered in the investigations i facts and information about an organization and its functioning being hidden from those that need them here the concealment can be due to various factors such as complexity and miscommunication to name but two and ii the conscious and deliberate action of keeping important information secret or misrepresenting it This second meaning makes up a surprisingly important part of the evidence presented Accordingly emphasis has been put on this second aspect and the approach is more pragmatic than academic remaining focused on evidence based practical and useful factors It raises awareness and provides valuable lessons for decision makers risk specialists and responsible citizens alike This work is also intended as a fact based reference work for future academic and scholarly investigations on the roots of the problem in particular regarding any psychological or sociological modeling of human fallibility Building Resilience Daniel P. Aldrich, 2020-03-04 The factor that makes some communities rebound quickly from disasters while others fall apart A fascinating book on an important topic E L Hirsch in Choice Each year natural disasters threaten the strength and stability of communities worldwide Yet responses to the challenges of recovery vary greatly and in ways that aren't explained by the magnitude of the catastrophe or the amount of aid provided by national governments or the international community The difference between resilience and disrepair as Daniel P Aldrich shows lies in the depth of communities social capital Building Resilience highlights the critical role of social capital in the ability of a community to withstand disaster and rebuild both the infrastructure and the ties that are at the foundation of any community Aldrich examines the post disaster responses of four

distinct communities Tokyo following the 1923 earthquake Kobe after the 1995 earthquake Tamil Nadu after the 2004 Indian Ocean Tsunami and New Orleans post Katrina and finds that those with robust social networks were better able to coordinate recovery In addition to quickly disseminating information and financial and physical assistance communities with an abundance of social capital were able to minimize the migration of people and valuable resources out of the area With governments increasingly overstretched and natural disasters likely to increase in frequency and intensity a thorough understanding of what contributes to efficient reconstruction is more important than ever Building Resilience underscores a critical component of an effective response

### **Routledge International Handbook of Sustainable Development**

Michael Redclift, Delyse Springett, 2015-03-02 This Handbook gives a comprehensive international and cutting edge overview of Sustainable Development It integrates the key imperatives of sustainable development namely institutional environmental social and economic and calls for greater participation social cohesion justice and democracy as well as limited throughput of materials and energy The nature of sustainable development and the book's theorization of the concept underline the need for interdisciplinarity in the discourse as exemplified in each chapter of this volume The Handbook employs a critical framework that problematises the concept of sustainable development and the struggle between discursivity and control that has characterised the debate It provides original contributions from international experts coming from a variety of disciplines and regions including the Global South Comprehensive in scope it covers amongst other areas Sustainable architecture and design Biodiversity Sustainable business Climate change Conservation Sustainable consumption De growth Disaster management Eco system services Education Environmental justice Food and sustainable development Governance Gender Health Indicators for sustainable development Indigenous perspectives Urban transport The Handbook offers researchers and students in the field of sustainable development invaluable insights into a contested concept and the alternative worldviews that it has fostered

### **Facing the Unexpected** Ronald W. Perry, Michael K. Lindell, Kathleen J.

Tierney, 2001-11-06 Facing the Unexpected presents the wealth of information derived from disasters around the world over the past 25 years The authors explore how these findings can improve disaster programs identify remaining research needs and discuss disaster within the broader context of sustainable development How do different people think about disaster Are we more likely to panic or to respond with altruism Why are 110 people killed in a ValuJet crash considered disaster victims while the 50 000 killed annually in traffic accidents in the U S are not At the crossroads of social cultural and economic factors this book examines these and other compelling questions The authors review the influences that shape the U S governmental system for disaster planning and response the effectiveness of local emergency agencies and the level of professionalism in the field They also compare technological versus natural disaster and examine the impact of technology on disaster programs

### **Artifice and Design** Barry Allen, 2011-03-15 As familiar and widely appreciated works of modern

technology bridges are a good place to study the relationship between the aesthetic and the technical Fully engaged

technical design is at once aesthetic and structural In the best work the best design the most well made the look and feel of a device its aesthetic perceptual interface is as important a part of the design problem as its mechanism the interface of parts and systems We have no idea how to make something that is merely efficient a rational instrument blindly indifferent to how it appears No engineer can design such a thing and none has ever been built from Artifice and Design In an intriguing book about the aesthetics of technological objects and the relationship between technical and artistic accomplishment Barry Allen develops the philosophical implications of a series of interrelated concepts knowledge artifact design tool art and technology and uses them to explore parallel questions about artistry in technology and technics in art This may be seen at the heart of Artifice and Design in Allen s discussion of seven bridges he focuses at length on two New York bridges the Hell Gate Bridge and the Bayonne Bridge and makes use of original sources for insight into the designers ideas about the aesthetic dimensions of their work Allen starts from the conviction that art and technology must be treated together as two aspects of a common technical human nature The topics covered in Artifice and Design are wide ranging and interdisciplinary drawing from evolutionary biology cognitive psychology and the history and anthropology of art and technology The book concludes that it is a mistake to think of art as something subjective or as an arbitrary social representation and of Technology as an instrumental form of purposive rationality By segregating art and technology Allen writes we divide ourselves against ourselves casting up self made obstacles to the ingenuity of art and technology

#### **Emergency Policy** Allan

McConnell,2017-03-02 This volume of leading scholarly articles addresses the international dynamics of emergency policy and practice In a world of increasing technological economic and political interdependency it is no longer feasible for states to ignore the pervasive influence of globalisation The crises wrought by industrial disasters catastrophic weather events pandemics financial implosion and cyber intrusion now transcend and challenge national interests with increasing frequency The case studies collected here explore these global dimensions of crisis and the state through the lenses of planning and prevention acute responses recovery and reconstruction and learning about crisis This collection is essential reading for academics policy officials and practitioners with an interest in emergency management risk management and issues of national global security In original introductory and concluding chapters to the volume Legrand and McConnell provide a critical perspective on the challenges that globalisation presents to policymakers under crisis conditions and signposts some of the emerging challenges to the state and international community

#### **Documenting Aftermath** Megan Finn,2024-07-23

An examination of how changing public information infrastructures shaped people s experience of earthquakes in Northern California in 1868 1906 and 1989 When an earthquake happens in California today residents may look to the United States Geological Survey for online maps that show the quake s epicenter turn to Twitter for government bulletins and the latest news check Facebook for updates from friends and family and count on help from the Federal Emergency Management Agency FEMA One hundred and fifty years ago however FEMA and other government agencies did not exist and information

came by telegraph and newspaper In *Documenting Aftermath* Megan Finn explores changing public information infrastructures and how they shaped people's experience of disaster examining postearthquake information and communication practices in three Northern California earthquakes the 1868 Hayward Fault earthquake the 1906 San Francisco earthquake and fire and the 1989 Loma Prieta earthquake She then analyzes the institutions policies and technologies that shape today's postdisaster information landscape Finn argues that information orders complex constellations of institutions technologies and practices influence how we act in experience and document events What Finn terms event epistemologies constituted both by historical documents and by researchers who study them explain how information orders facilitate particular possibilities for knowledge After the 1868 earthquake the Chamber of Commerce telegraphed reassurances to out of state investors while local newspapers ran sensational earthquake narratives in 1906 families and institutions used innovative techniques for locating people and in 1989 government institutions and the media developed a symbiotic relationship in information dissemination Today government disaster response plans and new media platforms imagine different sources of informational authority yet work together shaping disaster narratives

*Improvisation and Emergency Management* Stefania Ravazzi, 2024-07-22 This book examines the role of improvisation in emergency response policies Focusing on the Covid 19 pandemic in Italy it demonstrates how improvisation can play a positive and productive role in emergency management As well as offering one of the first systematic studies of policy responses to the pandemic in Italy which was affected more than any other European country during the first wave of infection it also throws light on the emotional cognitive and behavioural strategies of the actors involved in emergency responses These findings have important implications for emergency management around the world including crises such as natural disasters energy blackouts and nuclear accidents The book will appeal to all those interested in public policy public administration emergency management and behavioural science

#### **The Damming of the Presidency** Frederick D.

Gordon, 2021-01-12 This study evaluates the 1927 Great Mississippi Flood and its impact on both the 1928 and 1932 presidential elections Herbert Hoover surged forth to win the 1928 presidency but would suffer the greatest presidential defeat four years later When did people change their minds And were they influenced solely by the Great Depression or was there something else Natural disasters and environmental crises offer both opportunities and threats for a presidential candidate Challenger and incumbent must weave through a delicate maze of policy conundrums to garner national support Today the novel virus COVID 19 has altered modern society Policy and medical experts are scrambling to develop a vaccine Undoubtedly economic social and political landscapes are being redefined including their impact on presidential elections Thus a seminal question surfaces How do force majeure events impact a political campaign Other studies have yielded general assessments regarding presidential decision making during unforeseen events notably with 9 11 and Hurricane Katrina This book offers a vanguard approach by applying a historical lens and seeking to test the axiom of Farley's Law This

important law suggests that people's minds are made up at least six months before a national election and no matter how poorly situations develop party allegiance is supreme      There Are No Accidents Jessie Singer, 2023-02-28 A journalist recounts the surprising history of accidents and reveals how they've come to define all that's wrong with America We hear it all the time Sorry it was just an accident And we've been deeply conditioned to just accept that explanation and move on But as Jessie Singer argues convincingly There are no such things as accidents The vast majority of mishaps are not random but predictable and preventable Singer uncovers just how the term accident itself protects those in power and leaves the most vulnerable in harm's way preventing investigations pushing off debts blaming the victims diluting anger and even sparking empathy for the perpetrators As the rate of accidental death skyrockets in America the poor and people of color end up bearing the brunt of the violence and blame while the powerful use the excuse of the accident to avoid consequences for their actions Born of the death of her best friend and the killer who insisted it was an accident this book is a moving investigation of the sort of tragedies that are all too common and all too commonly ignored In this revelatory book Singer tracks accidental death in America from turn of the century factories and coal mines to today's urban highways rural hospitals and Superfund sites The automobile industry popularized the idea of jaywalking to redirect blame away from cars and their drivers Racist planning policies built hazardous highway conditions straight through Black neighborhoods and then blamed Black and Latino victims Drawing connections between traffic accidents accidental opioid overdoses and accidental oil spills Singer proves that what we call accidents are hardly random Rather who lives and dies by an accident in America is defined by money and power She also presents a variety of actions we can take as individuals and as a society to stem the tide of accidents saving lives and holding the guilty to account      **Crisis Cities** Kevin Fox Gotham, Miriam

Greenberg, 2014-04-03 Crisis Cities blends critical theoretical insight with a historically grounded comparative study to examine the redevelopment efforts following the 9/11 and Hurricane Katrina disasters Based on years of research in the two cities Gotham and Greenberg contend that New York and New Orleans have emerged as paradigmatic crisis cities representing a free market approach to post disaster redevelopment that is increasingly dominant for crisis stricken cities around the world This mode of urbanization emphasizes the privatization of disaster aid devolution of recovery responsibility to the local state use of tax incentives and federal grants to spur market centered redevelopment and utopian branding campaigns to market the redeveloped city for business and tourism Meanwhile it eliminates low income and public benefit standards that once underlay emergency provisions Focusing on the pre and post history of disaster Gotham and Greenberg show how this approach exacerbates the uneven landscapes of risk and resiliency that helped produce crisis in the first place while potentially reproducing the conditions for future crisis At the same time they highlight the expanding coalitions that formed following 9/11 and Katrina to contest these inequities and envision a more just and sustainable urban future

Introduction to Emergency Management Brenda D. Phillips, David M. Neal, Gary R. Webb, 2016-12-08 Emergency

management university programs have experienced dramatic and exponential growth over the last twelve years This new fully updated edition introduces majors and minors to the field and provides content accessible to those students taking introductory emergency management courses The book s student centered focus looks at the regional state and local level response as well as some of the often misunderstood or overlooked social aspects of disasters Real world cases are described throughout including considerations of international emergency management and disasters alongside features from former students now working as professionals in the field of emergency management MEGA-CRISES Ira Helsloot,Arjen Boin,Brian Jacobs,Louise K. Comfort,2012-08-01 We live in turbulent times with continents and nations facing ever heightening risks such as natural disasters intense and protracted conflicts terrorism corporate crises cyber threats to infrastructures and mega events We are witnessing the rise of mega crises and a new class of adversity with many unknowns The prospect of mega crises presents professionals and students in the field of crisis management with four major tasks First they should engage in deep thinking about the causes of the increasing occurrence of mega crises Second they should identify and work through the dominant trends which complicate contemporary crisis management Third they should upgrade institutional crisis management capacity Fourth they should improve societal resilience since no institutional complex can mitigate or manage these mega crisis on its own This book is divided into four primary parts each of which looks at one facet of mega crises Part I focuses on the concept of a mega crisis and mega crisis management Part II examines crisis management of mega natural disasters Part III evaluates crisis management of man made mega crises and Part IV identifies mega threats and vulnerabilities Additional major topics include Hurricane Katrina Hurricane Gustav the London Bombings the Mumbai Terrorist Attacks of July 7 2005 corporate meltdowns the subprime crisis the Olympic Games electricity grids global climate change the Dutch Delta risks to food security and mega crises and the Internet This comprehensive text will provide practitioners and academics with the results of an across the board research effort in the prospects nature characteristics and the effects of mega crises **South Asian Cultures of the Bomb** Itty Abraham,2009-03-26 Since their founding as independent nations nuclear issues have been key elements of nationalism and the public sphere in both India and Pakistan Yet the relationship between nuclear arms and civil society in the region is seldom taken into account in conventional security studies These original and provocative essays examine the political and ideological components of national drives to possess and test nuclear weapons Equal coverage for comparable issues in each country frames the volume as a genuine dialogue across this contested boundary

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