

NEW WEAPONS OLD POLITICS

AMERICA'S MILITARY
PROCUREMENT MUDDLE
THOMAS L. MCNAUGHER

New Weapons Old Politics Americas Military Procurement Muddle

**Harvey M. Sapolsky, Eugene
Gholz, Caitlin Talmadge**



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New Weapons, Old Politics Thomas L. McNaugher, 2011-10-01 Americans spend more than 100 billion a year to buy weapons but no one likes the process that brings these weapons into existence The problem McNaugher shows is that the technical needs of engineers and military planners clash sharply with the political demands of Congress McNaugher examines weapons procurement since World War II and shows how repeated efforts to improve weapons acquisition have instead increased the harmful intrusion of political pressures into that technical development and procurement process Today s weapons are more complicated than their predecessors So are the nation s military forces The design of new systems and their integration into the force structure demand more care time and flexibility Yet time and flexibility are precisely what political pressures remove from the acquisitions process In a series of case studies and conceptual discussions McNaugher tackles concerns at the heart of the debate about acquisition the slow and heavily bureaucratic approach to development the preference for ultimate weapons over well organized and trained forces and the counterproductive incentives facing the nation s defense firms He calls for changes that run against the current fashion less centralization or procurement less haste in developing new weapons and greater use of competition as a means of removing the development process from political oversight Above all McNaugher shows how the United States tries to buy research and development on the cheap and how costly this has been The nation can improve its acquisition process he concludes only when it recognizes the need to pay for the full exploration of new technology

National Security in the Information Age Emily O. Goldman, 2004-08-02 As the activities of individuals organizations and nations increasingly occur in cyberspace the security of those activities is becoming a growing concern Political economic and military leaders must manage and reduce the level of risk associated with threats from hostile states malevolent nonstate actors such as organized terrorist groups or individual hackers and high tech accidents The impact of the information technology revolution on warfare global stability governance and even the meaning of existing security constructs like deterrence is significant These essays examine the ways in which the information technology revolution has affected the logic of deterrence and crisis management definitions of peace and war democratic constraints on conflict the conduct of and military organization for war and the growing role of the private sector in providing security

The Military-Industrial Complex and American Society S. Mike Pavelec, 2010-01-18 The first complete reference on the military industrial complex from its Cold War era expansion to the present The Military Industrial Complex and American Society addresses the broad subject of the political economy of defense research and its wide reaching effects on many aspects of American life Ranging from the massive arms buildup of the Cold War to the influx of private contractors and corporations such as Halliburton it reveals the interconnectedness of the military industry and government within the history of this public private enterprise The Military Industrial Complex and American Society offers over 100 alphabetically organized entries on a wide of range of significant research bodies and government agencies as well as important people

events and technologies In addition a series of essays looks at such essential topics as propaganda think tanks defense budgeting the defense industry and the economy and the breakdown of the military industrial complex in Vietnam With this work students policymakers and other interested readers will understand the ramifications of the relationships between industry scientific and technological communities the government and society Defense Acquisition Reform, 1960-2009 John Ronald Fox,2012-03-22 Center of Military History Publication 51 3 1 By J Ronald Fox et al Discusses reform initiatives from 1960 to the present and concludes with prescriptions for future changes to the acquisition culture of the services DoD and industry **US Defense Politics** Harvey M. Sapolsky,Eugene Gholz,Caitlin Talmadge,2013-12-04 This textbook provides an accessible overview of US defense politics This edition has been fully updated and revised with a new chapter on intelligence and new material on unmanned drones women in the military the Tea Party and other key issues **Breaking the Mold** National Research Council,Division on Engineering and Physical Sciences,Board on Manufacturing and Engineering Design,Commission on Engineering and Technical Systems,Committee on Defense Manufacturing Strategy,1993-02-01 Given the dramatic changes in the environment for national defense concurrent with rapid improvements in commercial manufacturing capabilities the Department of Defense DOD requires a new approach to designing engineering manufacturing buying and upgrading weapon systems This book provides both a vision for that new approach and a strategy by which the DOD can accomplish the necessary changes The result will be a higher quality more cost effective weapon systems and a stronger industrial base while still accommodating diminishing procurement budgets

Handbook of Public Information Systems Kenneth Christopher,2005-03-29 Delivering IT projects on time and within budget while maintaining privacy security and accountability is one of the major public challenges of our time The Handbook of Public Information Systems Second Edition addresses all aspects of public IT projects while emphasizing a common theme technology is too important to leave to the technocrats *Newsletter* ,1992 **The Fourth Industrial Revolution and Military-Civil Fusion** Yoram Evron,Richard A. Bitzinger,2023-06-15 Advanced commercial technologies offer new opportunities for defense applications that could greatly affect military power and metrics of military advantage This is relevant when it comes to civilian based technological innovations found in the emerging fourth industrial revolution such as artificial intelligence autonomous systems big data and quantum computing Militaries and governments around the world are increasingly focused on how and where advanced commercial technologies innovations and breakthroughs could potentially create new capacities for military power advantage and leverage This process of exploiting civilian based advanced technologies is referred to as military civil fusion MCF This book addresses MCF not only from a conceptual and practical sense but also comparatively as it explores how four different countries the United States China India and Israel are attempting to use MCF to support national military technological innovation It will interest scholars researchers and advanced students of military security and technology studies as well as analysts and policymakers in military and defense

organizations **American National Security** Michael J. Meese, Suzanne C. Nielsen, Rachel M. Sondheimer, 2018-09-03
 This classic text provides a rich and nuanced discussion of American national security policymaking American National Security remains the ideal foundational text for courses in national security foreign policy and security studies Every chapter in this edition has been extensively revised and the book includes discussion of recent security policy changes in the Trump administration Highlights include An updated look at national security threats military operations and homeland security challenges An analysis of the evolving roles of the president Congress the intelligence community the military and other institutions involved in national security A revised consideration of the strengths limitations and employment of instruments of national power including diplomacy information economic tools and armed forces An exploration of the economic and national security implications of globalization An enhanced examination of the proliferation of transnational threats including security challenges in space and in cyberspace A new assessment of how international political and economic trends may change US leadership of the post World War II international order A comprehensive update on changing dynamics in key states and regions including Russia China East Asia the Middle East South Asia Europe Sub Saharan Africa and Latin America An authoritative book that explains US national security policy actors and processes in a wide ranging yet understandable way American National Security addresses key issues including challenges to the free and open international order the reemergence of strategic competition among great powers terrorism economic and fiscal constraints and rapid advances in information and technology *Explaining Contemporary Asian Military Modernization* Sheryn Lee, 2021-04-19
 This book proposes a novel theoretical framework of interactive arming in order to explain armament dynamics in contemporary Asia Frequently the modernisation of contemporary naval forces in Asia is described as an arms race with the underlying assumption being that weapons acquisitions and increases in defence expenditure are competitive and bilateral and due to conflicting purposes or mutual fears This book argues that the concept of an arms race is an unsuitable one for explaining contemporary military modernisation in 21st century Asia Instead it proposes a novel and innovative concept of interactive arming and argues that what drives conflict is political rivalry not weapons acquisitions Instead of perceiving arming as abnormal behaviour the book views arming as a natural strategic behaviour of states and military modernisation as a basic requirement for a state's ability to survive This book will be of much interest to students of Asian security strategic studies and international relations in general **Competition Laws in Conflict** Richard Allen Epstein, Michael S. Greve, 2004 Moreover states have powerful incentives to permit domestic industries to exploit outsiders or even to facilitate such practices High profile antitrust conflicts from the prosecution of Microsoft in state national and international forums to the transatlantic disagreement over the European Union's merger policy illustrate the difficulties Possible solutions to these problems range from improved intergovernmental cooperation to direct policy harmonization to a new regime of structured competition in antitrust policy modeled on U S corporation law After The Cold War Charles Kegley, 2021-11-28 This is a

text on the traditional questions of nuclear deterrence and the unconventional answers suggested by the emerging new world order. These widely ranging essays by scholars, policymakers and moral philosophers present rival ideas about the morality of alternative means for preserving mutual security as the world moves beyond the Cold War.

Eyeing the Red Storm Robert M. Dienesch, 2016-04-01 In 1954 the U S Air Force launched an ambitious program known as WS 117L to develop the world's first reconnaissance satellite. The goal was to take photographic images from space and relay them back to Earth via radio. Because of technical issues and bureaucratic resistance, however, WS 117L was seriously behind schedule by the time Sputnik orbited Earth in 1957 and was eventually cancelled. The air force began concentrating instead on new programs that eventually launched the first successful U S spy satellites. Eyeing the Red Storm examines the birth of space based reconnaissance not from the perspective of CORONA, the first photo reconnaissance satellite to fly, but rather from that of the WS 117L. Robert M. Dienesch's revised assessment places WS 117L within the larger context of Dwight D. Eisenhower's presidency, focusing on the dynamic between military and civilian leadership. Dienesch demonstrates how WS 117L promised Eisenhower not merely military intelligence but also the capacity to manage national security against the Soviet threat. As a fiscal conservative, Eisenhower believed a strong economy was the key to surviving the Cold War and saw satellite reconnaissance as a means to understand the Soviet military challenge more clearly and thus keep American defense spending under control. Although WS 117L never flew, it provided the foundation for all subsequent satellites, breaking theoretical barriers and helping to overcome major technical hurdles which ensured the success of America's first working reconnaissance satellites and their photographic missions during the Cold War.

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Reviewing the Cold War Odd Arne Westad, 2013-10-14 Since the cold war ended, it has become an international field of study with new material from China, the former Soviet Union and Europe. This volume takes stock of where these new materials have taken us in our understanding of what the cold war was about and how we should study it.

Military Organizations, Complex Machines Chris C. Demchak, 2018-10-18 Chris Demchak explores the reasons why military machines surprise their users and how they can change both the complexity and effectiveness of tactical organizations. She uses the Army's experiences with its M1 Abrams tank as well as other examples to explain the interaction of complex technology and militaries that seek to control uncertainty. Under some conditions, Demchak demonstrates, complexity in critical machines induces increased complexity in the organizations that use them and can produce an army different from the one that was intended. Drawing on organization theory and her data, she argues that understanding this interaction will heavily influence whether armed forces reductions, savings and modernization produce rapid, successful military organizations or lethally unpredictable ones.

The Business of Systems Integration Andrea Prencipe, Andrew Davies, Michael Hobday, 2005-04-14 Over the past decade or so, systems integration has become a key factor in the operations strategy and competitive advantage of major corporations in a wide variety of sectors, e.g. computing, automotive, telecommunications, military systems and aerospace. Systems integration is

a strategic task that pervades business management not only at the technical level but also at the management and strategic levels This book shows how and why this new kind of systems integration has evolved into an emerging model of industrial organization whereby firms and groups of firms join together different types of knowledge skill and activity as well as hardware software and human resources to produce new products for the marketplace This book is the first to systematically explore systems integration from a business and innovation perspective Contributors delve deeply into the nature dimensions and dynamics of the new systems integration deploying research and analytical techniques from a wide variety of disciplines including the theory of the firm the history of technology industrial organization regional studies strategic management and innovation studies This wealth of research capability provides deep insights into the new model of systems integration and supports this with an abundance of empirical evidence The book is organized in three main parts The first part focuses on the history of systems integration Contributors trace the early history of systems integration using different industrial examples The second part presents theoretical and analytical aspects of systems integration Contributions concentrate on the regulatory and cognitive features of systems integration the relationships between systems integration and regional competitive advantage and the way in which systems integration supports the competitive advantage of firms The third part takes industry and firm level approaches Contributions focus on different sectors and highlight the specificity of systems integration in various industrial domains stressing its importance for systems integration in the case of complex capital goods such as aircraft and telecommunications equipment as well as consumer goods such as personal computers and automobiles

The Choice of Forum in Bid Protest Disputes William E. Kovacic,1995 *Recommendations and Reports*

Administrative Conference of the United States,1994 Security Studies Christopher W. Hughes,Yew Meng Lai,2011-02-18

This reader brings together key contributions from many of the leading scholars in the field offering students an informed overview of the most significant work in security studies The editors chart the development of the key theoretical and empirical debates in security studies in the Cold War and post Cold War periods introducing the ideas of the most influential past masters and contemporary thinkers on security in the UK US and elsewhere The book is divided into five areas What is Security Security Paradigms Security Dimensions and Issues Security Frameworks and Actors The Future of Security In order to guide students through the issues the book has a substantial critical introduction exploring the development of security studies as well as introductory essays that provide an overview of each section highlighting clearly how the readings fit together Suggestions for further reading and key questions for discussion are also included Security Studies is an invaluable resource for all students of security studies and international relations

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Table of Contents New Weapons Old Politics Americas Military Procurement Muddle

1. Understanding the eBook New Weapons Old Politics Americas Military Procurement Muddle
 - The Rise of Digital Reading New Weapons Old Politics Americas Military Procurement Muddle
 - Advantages of eBooks Over Traditional Books
2. Identifying New Weapons Old Politics Americas Military Procurement Muddle
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an New Weapons Old Politics Americas Military Procurement Muddle
 - User-Friendly Interface
4. Exploring eBook Recommendations from New Weapons Old Politics Americas Military Procurement Muddle
 - Personalized Recommendations
 - New Weapons Old Politics Americas Military Procurement Muddle User Reviews and Ratings
 - New Weapons Old Politics Americas Military Procurement Muddle and Bestseller Lists
5. Accessing New Weapons Old Politics Americas Military Procurement Muddle Free and Paid eBooks
 - New Weapons Old Politics Americas Military Procurement Muddle Public Domain eBooks
 - New Weapons Old Politics Americas Military Procurement Muddle eBook Subscription Services
 - New Weapons Old Politics Americas Military Procurement Muddle Budget-Friendly Options
6. Navigating New Weapons Old Politics Americas Military Procurement Muddle eBook Formats

- ePub, PDF, MOBI, and More
 - New Weapons Old Politics Americas Military Procurement Muddle Compatibility with Devices
 - New Weapons Old Politics Americas Military Procurement Muddle Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of New Weapons Old Politics Americas Military Procurement Muddle
 - Highlighting and Note-Taking New Weapons Old Politics Americas Military Procurement Muddle
 - Interactive Elements New Weapons Old Politics Americas Military Procurement Muddle
 8. Staying Engaged with New Weapons Old Politics Americas Military Procurement Muddle
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers New Weapons Old Politics Americas Military Procurement Muddle
 9. Balancing eBooks and Physical Books New Weapons Old Politics Americas Military Procurement Muddle
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection New Weapons Old Politics Americas Military Procurement Muddle
 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
 11. Cultivating a Reading Routine New Weapons Old Politics Americas Military Procurement Muddle
 - Setting Reading Goals New Weapons Old Politics Americas Military Procurement Muddle
 - Carving Out Dedicated Reading Time
 12. Sourcing Reliable Information of New Weapons Old Politics Americas Military Procurement Muddle
 - Fact-Checking eBook Content of New Weapons Old Politics Americas Military Procurement Muddle
 - Distinguishing Credible Sources
 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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