#### Homework 3 - ABC: Case # 6.19 (Managerial Accounting)

Denny Asbestos Removal Company removes potentially toxic asbestos insulation and related products

from buildings. The company's estimator has been involved in a long-simmering dispute with the on-site work supervisors. The on-site supervisors claim that the estimator does not adequately distinguish between routine work such as removal of asbestos insulation around heating pipes in older homes and nonroutine work such as removing asbestos-contaminated ceiling plaster in industrial buildings. The on-site supervisors believe that nonroutine work is far more expensive than routine work and should bear higher customer charges. The estimator sums up his position in this way. "My job is to measure the area to be cleared of asbestos. As directed by top management, I simply multiply the square footage by \$4,000 per thousand square feet (tsf) to determine the bid price. Since our average cost is only \$3,000 per tsf, that leaves enough cushion to take care of the additional costs of nonroutine work that shows up. Besides, it is difficult to know what is routine or not routine until you actually start tearing things apart.

"To shed light on this controversy, the company initiated an activity-based costing study of all of its costs. Data from the activity-based costing system follow:

Estimating and job setup Number of jobs 200 jobs*  Norking on nonroutine jobs Number of nonroutine jobs 25 nonroutine jobs  Other (organization-oustaining	Activity Cost Post	Number of jobs				
Number of nonnoutine jobs   Number of nonnoutine jobs   25 monnoutine	Removing Asbestos					
Description of policy costs   None   Not applicable    The total number of jobs includes nonroutine jobs as well as routine jobs.   Nonroutine jobs as well as routine jobs require estimating and setup work.    Costs for the Year   \$200,000   Disposal fees   \$600,000   Equipment Depreciation   \$200,000   Office expenses   \$200,000   Uicensing and incurance   \$70,000   Total cost   \$1,500,000    Distribution of Resource Consumption   Across Activities   Estimation   Working on   Removing   \$3,500   Nonroutine   Palestes   \$606   10%   \$5%   15%   100   Consulter supplies   \$100   Consulter Supplies   \$10%   \$10%   Consulter supplies   \$10%   Consu	Estimating and job setup					
The total number of jobs includes nonroutine jobs as well as routine jobs.  Nonroutine jobs as well as routine jobs require estimating and setup work.  Costs for the Year  Virages and palanies \$200,000  Disposal fees \$600,000  Consults supplies \$60,000  Consults supplies \$60,000  Contact supplies \$100,000  Contact supplies \$100,000  Total cost \$1,500,000  Distribution of Resource Consumption  Across Activities  Estimation Working on Removing \$2,500  Nonroutine  Ashestes Setup Jobs Other Total  Virages and salaries \$70% 0% 30% 0% 100  Consposal fees \$70% 0% 30% 0% 100  Consposal fees \$70% 0% 30% 0% 100  Consument Depreciation \$50% 0% 100 100  Consument Depreciation \$50% 0% 100 100  Consument Depreciation \$50% 0% 40% 10% 100  Consument Depreciation \$50% 0% 40% 30% 20% 100  Consumer Depreciation \$50% 0% 40% 30% 20% 100  Consumer Supplies \$55% 15% 20% 30% 20% 100	Working on nonroutine jobs					
The total number of jobs includes nonroutine jobs as well as routine jobs.  Nonroutine jobs as well as routine jobs require estimating and setup work.  Costs for the Year  Wages and salaries	Other longanization-pustaining					0.000
Costs for the Year	and idle capacity costs)	None			Not applicable	
Costs for the Year	"The total number of jobs includes	nonroutine job	or his world as	rinoutime jobs		
Winger and palaries   \$ 200,000	Nonroutine jobs as well as routine	jobs require es	stimating a	nd settup work		
Winger and palaries   \$ 200,000	I I I I I I I I I I I I I I I I I I I					
Disposal fees						
Equipment Depreciation   S0,000						
On-suite supplies						
Commission						
Licensing and incurance   \$70,000				60,000		
Distribution of Resource Consumption	Office expenses			190,000		
Distribution of Resource Consumption   Across Activities   Estimation   Working on   Estimation   Working on	Licensing and insurance	•		370,000		
Across Activities   Estimation   Working on	Total cost			\$ 1,500,000		
Estimation   Working on	10.00	Distribution of	Resource	Consumption		
Ramoving g & Job Nonroutine   Asbestos Setup Jobs Other Total						
Mages and salaries         Asbestos         Setup         Jobs         Other         Total           Wages and salaries         40%         10%         35%         15%         100           Disposal fees         70%         0%         30%         0%         100           Quilpment Depreciation         50%         0%         40%         10%         100           Dh-suite supplies         55%         15%         20%         10%         100           Office expenses         10%         40%         30%         20%         100						
Number and saturation         40%         10%         85%         15%         100           Disposal fees         70%         0%         30%         0%         100           Operation         50%         0%         40%         10%         100           On-suite supplies         55%         15%         20%         10%         100           Office expenses         10%         40%         30%         20%         100				Contract to the second	150	
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	Dicensing and insurance	5/01%	07%	40%	1,094	1000

Required:

 Using exhibit 6-5 as a guide, perform the first-stage allocation of costs to the activity cost pools.

# Mchenry Hotels Inc A Practice Case In Managerial Accounting

Yan Bai

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