



Managing Successful Programmes

Douwe Brolsma, Mark Kouwenhoven



Managing Successful Programmes:

Managing Successful Programmes Great Britain. Office of Government Commerce, 2003 Programme management is becoming an increasingly important aspect of managing business change whether within parts of an organisation across the whole organisation or involving a group of organisations The drivers for change may be internal such as improving the quality of products or external such as new government policy The second edition of this publication describes the OGC's approach for managing change effectively based upon best practice experience within government and across the private sector It provides an overview of the programme management framework and considers key principles including leadership benefits management stakeholder management and communication risk management programme planning and control business case management and quality management issues It then goes on to discuss the programme management lifecycle including the identification and detailed definition of the programme managing the project portfolio delivery and realisation of measurable business benefits and the close down of the programme and its infrastructure *Managing Successful Programmes*, 1999

Managing successful programmes Great Britain. Office of Government Commerce, 2007-09-03 Combining rigour and flexibility MSP helps all organisations public sector and private large and small achieve successful outcomes from their programme management time and time again With change a pressing reality for all organisations successful programme management has never been more vital to success Organisations must respond as new processes or services are introduced supplier relationships alter and structures adapt to market forces or legislation At the same time all organisations strive to achieve excellence by improving practices offering better services preparing more effectively for the future and encouraging innovation But change always creates new challenges and risks Inevitably there will be interdependencies to manage and conflicting priorities to resolve as the organisation adapts not just to a new situation internally but to the constantly shifting world outside To enable organisations to manage their programmes successfully they need a structured framework that does two things It must acknowledge that every programme exists in its own context and demands unique interpretation At the same time it must be universally applicable MSP has been developed with these two priorities in mind Its framework allows users to consistently manage a huge variety of programmes so that they deliver quality outcomes and lasting benefits Fusing leadership with management best practice MSP enables organisations to coordinate their key functions develop a clear sense of unity and purpose and achieve the strategic cohesion necessary to drive through effective change [MSP For Dummies](#) Alan Ferguson, 2014-04-16 Programme management is the coordinated organisation and implementation of a portfolio of projects and activities that help your business achieve its strategic objectives Good programme management is the key to managing transformational change and in today's business environment the organisations that can transform themselves are more likely to succeed *Managing Successful Programmes For Dummies* is your plain English guide to implementing and using the proven MSP method It provides a structured

framework that helps you coordinate your projects and achieve your goals The book takes you through every step of programme management and inside you ll find What s involved in a programme and how it differs from a project An overview of the structure of MSP Full explanations of MSP principles governance themes and transformational flow Planning and making a business case for your programme The key roles and responsibilities in programme management The lifecycle of a programme from conception to delivery Quality and risk management in your programme Working with stakeholders All about the MSP Qualifications

Managing successful projects with PRINCE2 Great Britain. Office of Government Commerce,2009-06-08 This book provides a universally applicable project management method the principles processes and techniques that enable individuals and organisations successfully to deliver their projects within time cost and quality constraints This new edition has been designed to place more emphasis on the principles that underpin successful project management and to provide clear guidance on how to apply these principles to the organisational context within which projects are operating

Directing successful projects with PRINCE2 ,2009-06-16 This title has been designed to be a role specific handbook for senior managers and project board members which describes how to oversee projects being managed using PRINCE2 The guide sets PRINCE2 in the wider context of project management but still non specific for industry sector and describes or cross references techniques which support the PRINCE2 method The title contains chapters on the duties and behaviour of the Project Board the Project Board s activities covering starting up a project authorising initiation authorising a project authorising a stage giving ad hoc direction authorising closure reviewing benefits tailoring PRINCE2 Directing Successful Projects with PRINCE2 forms part of a pair of publications that are the result of the PRINCE2 2009 Project to update the PRINCE2 guidance Its companion is Managing Successful Projects with PRINCE2 ISBN 9780113310593

Managing Successful Programmes Study Guide Adrian Hicks,Great Britain: Cabinet Office,Michelle Rowland,2013-06-01 This study guide covers the MSP Foundation Practitioner and Advanced Practitioner qualifications Its purpose is to provide supporting information to candidates to help them take the MSP qualification The aid is to be read alongside the core guidance reading it in isolation will not provide sufficient knowledge to pass the examinations Key features i Provides enough information about the MSP qualifications so that the candidate will be familiar with the scope of the papers ii Gives guidance on the types of questions candidates will be asked and help on how to approach the examinations iv Uses consistent terminology with the MSP and the PPM Common Glossary acronyms and definitions v Covers the Qualification structure for MSP and exam preparation vi Uses examples hints and tips to help explain concepts where necessary

PROGRAMME MANAGEMENT: Managing Multiple Projects Successfully Prashant Mittal,2009-12 Programme management is a way to control project management and covers vision aims and objectives escope design approach resourcing responsibilities and benefits realisation This book is designed to give a strong business case for the purchase or development of a Programme and Portfolio management solution For the purpose of t6his study programme management is

defined as a group of related projects carried out to achieve a defined business objective or benefit. Portfolio management is all projects related or unrelated being carried out by an organisation.

Programme Management Based on MSP Jane Chittenden, 2006. Programme management relates to the co-ordination, organisation and implementation of a portfolio of related projects in order to achieve a defined outcome and to realise specified benefits. It is designed to deliver change in manageable phases with formal review points for checking progress against plans. This quick reference guide explains how programme management techniques can enable successful business change covering a range of issues including stakeholder management and communications, risk management and issue resolution, business case management, quality management and an overview of processes and products. It is consistent with the MSP Managing Successful Programmes guidance produced by the Office of Government Commerce.

Managing Successful Programmes (Print) AXELOS, 2020-09. The Managing Successful Programmes MSP official book offers essential guidance for the MSP Foundation and Practitioner certification and is the next step for PRINCE2 qualified practitioners and project managers. MSP is a globally recognised framework for best practice programme management. Programmes are temporary structures used by organizations to lead investments in change. MSP is the go-to certification and guidance for programme managers, business change managers and the natural next step for PRINCE2 project managers to develop their knowledge and skills to be able to positively respond to the challenges they face when managing programmes and larger, more strategic or multiple projects.

MSP® Programme Management Practitioner Courseware - English Douwe Brolsma, Mark Kouwenhoven, 2019-03-25. Besides the MSP 2011 Edition Practitioner Courseware (English, ISBN 978 940 180 409 7), publication you are advised to obtain the corresponding publication Managing Successful Programmes 2011 Edition (ISBN 978 01 133 1327 3). The MSP Practitioner Certification is suitable for individuals wanting to demonstrate they have achieved sufficient understanding of how to apply and tailor the MSP methodology in a given scenario. MSP represents proven programme management good practice in the successful delivery of transformational change through the application of programme management. MSP has been adopted by many organizations within both the public and private sectors. The core publication Managing Successful Programmes has drawn on the experiences of those who have adopted programme management. Key benefits: MSP leverages off the real-life expertise of the global programme management community, offering practical, relevant, current, accessible guidance. The new exams highlight real-world applications that equip professionals for success in Programme management. This Courseware is suited for the MSP 2011 Edition Practitioner exam and contains two sample practitioner level exams. There are also two sample foundation level exams added in case the participant prefers to refresh its foundation level knowledge.

MSP® Foundation Programme Management Courseware - English Douwe Brolsma, Mark Kouwenhoven, 2019-05-01. Besides the MSP 2011 Edition Foundation Courseware (English, ISBN 9789401804127), publication you are advised to obtain the corresponding publication Managing Successful Programmes 2011 Edition (ISBN 978 01 133 1327 3). The MSP Foundation

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Program Management Michel Thiry, 2015-12-28 Program management PgM is fast developing as the essential link between strategy and projects and as a vehicle for organizational change It offers the means to manage groups of projects with a common business purpose in an integrated and effective way The Second Edition of Michel Thiry's Program Management builds on the bestselling title first published in 2010 The heavily revised text reflects the latest program management guides and international standards and includes a new section on agile management in programs the author's own program management maturity measure a new section on change management which is now integral to many programs Michel has also reviewed and revised the program lifecycle to align with the more unified view of program management that has emerged since the book was first published The result is an essential guide to program management that incorporates a robust theoretical framework complemented by examples and advice from one of the world's leading practitioners

Portfolio and Programme Management Demystified Paul Rayner, Geoff Reiss, 2012-10-26 You're now responsible for a programme or you've got a portfolio to manage Where do you start Right here Projects are not simply the bread and butter of an organisation Form them into programmes or portfolios and they can be prioritised and integrated to deliver change to your organization in line with your strategic vision You will be able to control costs and risks and bring together a complex series of themes effectively This overhauled second edition now combines portfolio management as a parallel theme with programme management and it is brought in line with the current thinking of the Association for Project Management and the Project Management Institute It is written for managers in both the public and private sectors This new edition includes half a dozen short case studies from Belgium's Fortis Bank a software company local government and central government along with more on cross functional management Together with Project Management Demystified also from Routledge third edition 2007 it provides the tools to manage your projects your programmes and your portfolio to a very high level

Gower Handbook of Programme Management D Lock, Reinhard Wagner, 2020-07-26 In the ten years since this Gower Handbook was first published Programme Management has been transformed to become the vehicle of choice for realising the objectives of large scale complicated business government and social investment The Second Edition of this Gower Handbook is a completely new text designed as a

definitive guide to the current state of Programme Management To that end the text offers foundation theory and knowledge around key issues such as managing programme contracts people and know how complexity and uncertainty benefits and success measures as well as every stage of the programme life cycle The main central section of the book provides theory tools advice and examples of practical application from an industry context and covers sectors including construction energy aerospace and defence IT automotive and the public sector The Handbook also includes a section with chapters on assessing and improving programme competences and developing maturity Discrete chapters relate programme management to the international baselines and standards Collectively the Gower Handbook of Programme Management is most comprehensive guide to the subject that you can buy *MSP® 5th edition Practitioner Courseware - English* Douwe Brolsma, Mark Kouwenhoven, 2021-10-15 Besides the MSP 5th Edition Foundation Courseware English publication you are advised to obtain the corresponding publication *Managing Successful Programmes 5th edition* ISBN 9780113316762 This 5th edition will help current and aspiring programme managers and many other roles to design plan lead and deliver their programmes and thus help organizations be successful Programme management is recognized as an approach that brings together multiple projects and other work associated with delivering outcomes of benefit across organizational boundaries The programme management approach shows organizations how to adopt appropriate governance pace and focus to enable them to move ahead MSP 5th describes an adaptable set of programme management approaches leading to the creation of outcomes of benefit in an incremental way and to provide an integrated framework that guides the work MPS 5th applies three lenses Principles are the guiding obligations to achieve Value Themes are the essential governance documented in Approaches Processes are a structured set of activities showing how themes are applied in the programme cyclical lifecycle Value proposition MSP is the certification and guidance for programme managers business change managers and the next step for project managers to develop their knowledge and skills to be able to positively respond to the challenges they face when managing programmes and larger more strategic or multiple projects Programme management using MSP creates a framework that enables the organization to align the delivery of programmes and projects to organizational strategy and to focus on the delivery of outcomes and benefits while mitigating risks and actively engaging stakeholders at all levels MSP can be used in conjunction with all the other best practice products e g PRINCE2 MoP M_o_R and international or internal organizational standards for governance The MSP Foundation Certification is suitable for individuals wanting to demonstrate they have achieved sufficient understanding of the theory of the MSP methodology MSP represents proven programme management best practice in the successful delivery of transformational change through the application of programme management MSP has been adopted by many organizations within both the public and private sectors The core publication *Managing Successful Programmes* has drawn on the experiences of those who have adopted programme management Key benefits MSP leverages off the real life expertise of the global programme management community offering practical

relevant current accessible guidance The new exams highlight real world applications that equip professionals for success in Programme management This MSP 5th edition Courseware is suited for the MSP 5th edition exams and contains sample exams and lots of extra short exercises to facilitate interactive training courses both offline and online Business Benefits Through Programme and Project Management Great Britain. Office of Government Commerce,OGC - Office of Government Commerce,2006-02-23 Successful business organisations need to be able to manage the process of change effectively in order to ensure that the benefits of planned projects and long term strategies are realised PRINCE2 Projects in Controlled Environments provides a structured project management framework for all types of projects and is widely recognised by the UK government as well as throughout the private sector This book contains best practice guidance for senior managers on how to delegate the planning and implementation of projects whilst remaining in overall strategic control in order to successfully deliver desired business benefits Designing and Managing Successful International Joint Development Programs Gregory Sanders,Samantha Cohen,2017-02-20 International joint development programs are important because of their potential to reduce costs and increase partnership benefits such as interoperability economies of scale and technical advancement While all major development and acquisition programs are complex undertakings international joint development programs introduce additional layers of complexity in the requirement for coordination with more than one government customer supply chain and organizational complexities resulting from international industrial teaming and technology control issues The performance of international joint development programs varies greatly This study compares the best practices of international joint development and domestic development programs through case study analysis to identify the key variables that contribute to a program s eventual success or failure and to understand the elements that are crucial to managing these programs *Thinking and Acting as a Great Programme Manager* S. Pellegrinelli,2008-03-04 This book is based on research into programme management competence conducted by Cranfield School of Management and SP Associates It brings cutting edge thinking on a subject of great relevance to professionals and senior managers providing useful advice on the practice of programme management and the performance of that role in organizations **Gower Handbook of Programme Management** Geoff Reiss,2006 This Handbook provides authoritative guidance and advice templates concepts systems and approaches on every aspect of successful programme management The main part of the handbook presents a detailed description of the whole programme management process together with the requisite supporting infrastructure essential for the delivery of planned programme outcomes The book also includes The Programme Management Maturity Model a benchmarking tool covering the ten key processes within programme management plus the Programme Management Improvement Process a step by step guide to improving an organization s ability to deliver change

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