

# MANAGING IN THE MODULAR AGE

Architectures, Networks, and Organizations

EDITED BY  
**RAGHU GARUD,**  
**ARUN KUMARASWAMY AND**  
**RICHARD N. LANGLOIS**



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# Managing In The Modular Age Architectures Networks And Organizations

**SJ Ball**



## **Managing In The Modular Age Architectures Networks And Organizations:**

**Managing in the Modular Age** Raghu Garud,Arun Kumaraswamy,Richard Langlois,2009-02-09 This book brings together seminal articles by leading scholars of technological and organizational systems exploring the impact of modularity Modularity refers to an ability to take apart and put together different products and networks or to mix and match components in order to meet different user specifications This is of key importance today where new systems such as the World Wide Web and many areas of the computer industry depend on it The volume pulls together and defines an exciting new area of inquiry into how our modular age is reshaping the business eco system Includes contributions from leading scholars of technology and organization Modularity refers to an ability to take apart and put together different products and systems or to mix and match components in order to meet different user specifications Consolidates and defines an area of inquiry that is becoming increasingly important with the development of web based and network industries Sensitizes readers to the complexity of issues surrounding new modular products and systems created by e business Encourages readers to make connections among different levels and disciplines Initiates a debate around issues of modularity Includes a commentary co authored by the late Nobel Laureate Herbert A Simon to whom the book is dedicated

**Managing in the Modular Age** Raghu Garud,Arun Kumaraswamy,Richard Langlois,2002-11-01 This book brings together seminal articles by leading scholars of technological and organizational systems exploring the impact of modularity Modularity refers to an ability to take apart and put together different products and networks or to mix and match components in order to meet different user specifications This is of key importance today where new systems such as the World Wide Web and many areas of the computer industry depend on it The volume pulls together and defines an exciting new area of inquiry into how our modular age is reshaping the business eco system Includes contributions from leading scholars of technology and organization Modularity refers to an ability to take apart and put together different products and systems or to mix and match components in order to meet different user specifications Consolidates and defines an area of inquiry that is becoming increasingly important with the development of web based and network industries Sensitizes readers to the complexity of issues surrounding new modular products and systems created by e business Encourages readers to make connections among different levels and disciplines Initiates a debate around issues of modularity Includes a commentary co authored by the late Nobel Laureate Herbert A Simon to whom the book is dedicated

*Managing Military Organisations* Joseph Soeters,Paul C.van Fenema,Robert Beeres,2010-02-02 This book deals with the processes and theories involved in managing military organisations in both peacetime and crisis conditions Examining the challenges faced by policymakers and military commanders in conducting military operations this book considers the benefits of conventional management and organisation theory for the military At the same time these essays recognise that the military should be considered as a highly individual organisation operating in exceptional circumstances This awareness of the differences between the military and other

organisations generates important lessons not only for the military but also for general organisations as it teaches them how to cope in exceptional hyper conditions These theoretical lessons are illustrated by case studies and experiences from recent military operations such as those in Iraq and Afghanistan This book will be of great interest to students of military studies security studies and organizational studies Joseph Soeters chairs the department of management and organization studies and defence economy at the Netherlands Defense Academy and he is a professor in organizational sociology at Tilburg University Paul C van Fenema is an associate professor of organization studies at the Netherlands Defence Academy and Tilburg University Robert Beeres is an associate professor in the field of defence accounting and control business administration at the Netherlands Defence Academy and at Nyenrode Business School

*Handbook of Research on Complex Dynamic Process Management: Techniques for Adaptability in Turbulent Environments* Wang, Minhong, Sun, Zhaohao, 2009-07-31 Investigates the nature and history of dynamic processes essential to understanding the need for flexibility and adaptability as well as the requirements to improve solutions

*Information Management Capabilities in Public Safety and Security* Fraser Moffatt, Brian Rector, 2024-10-19 This book provides thoughtful and extensively researched perspectives to improve understanding of risks and rewards and to outline strategies for developing and implementing mature information management capabilities focused on core public safety and security outcomes Decision makers in Canadian public safety and security organizations law enforcement fire and paramedic services emergency management and national security from local to national scopes and scales are faced with an onslaught of rapidly changing technologies with uncertain application in an increasingly complex safety and security How do these technologies fit into a strategic information management capability for public safety and security organizations How do these technologies impact other areas of the organization How can we harness these technologies to improve safety and security outcomes for Canadians How would information governance strategy governance and resourcing need to be structured and how would this function in the current operating environment and how would ethics standards privacy and information sharing and protection mechanisms need to be addressed in the face of compliance with legislation regulation or policy This volume makes the case for adopting strategic IM mindsets and practices intended to address a range of persistent IM challenges in public safety and security such as building mature analytics and information sharing capabilities building ethics privacy security and standards into IM governance aligned with public safety and security outcomes The book is intended for senior decision makers in organizations that have responsibilities to delivery on core public safety and security outcomes and rely on information management to do so These decision makers face rapidly changing technologies in an increasingly complex business environment face pressures for talent management and face risk laden practices that impede or constrain the optimal use of information to achieve these outcomes for their organizations

*Mass Customization* Flavio S. Fogliatto, Giovanni J.C. da Silveira, 2010-11-09 Mass customization MC has been hailed as a successful operations strategy across manufacturing and

service industries for the past three decades. However, the wider implications of using MC approaches in the broader industrial and economic environment are not yet clearly understood. *Mass Customization Engineering and Managing Global Operations* presents emerging research on the role of MC and personalization in today's international operations context. The chapters cover MC in the context of global industrial economics and operations. Moreover, the book discusses MC topics that are relevant to the manufacturing and service sectors such as product platforms, learning curve modeling, additive manufacturing, and service customization. Case studies in manufacturing (e.g., apparel and transportation) and services (e.g., banking and virtual worlds) are also included. *Mass Customization Engineering and Managing Global Operations* is a valuable text for mass customization researchers and practitioners. Researchers will find a selection of chapters prepared by internationally renowned authors comprising most of their recent research in MC. Engineering professionals will be drawn by the vivid discussion of operational aspects and methods of MC as well as by the selection of cases illustrating their practical application.

*The Network Experience* Peter H.M. Vervest, Diederik W. van Liere, Li Zheng, 2008-10-14. Digital networking technologies are empowering organizations to form dynamic networks generating exceptional or smart results. These Smart Business Networks (SBNs) enable individual organizations to compete more effectively and to respond better to a changing world. This idea attracted a diverse group of academic scholars and business professionals to Beijing from May 19-23, 2008, hosted by Tsinghua University. They discovered new ways to manage network resources, operate business processes across a network, create a business operations platform, understand the importance of network position, and the smart mastering of technology. Effective managers, they concluded, must have a firm understanding of these fundamental network concepts in order to orchestrate the networks of the future. This book presents the results of an intense and energizing event which resulted in new theoretical foundations and practical insights.

*Collaboration in Outsourcing* S. Brinkkemper, Slinger Jansen, 2016-01-06. Although IT outsourcing is nothing new, it remains surprisingly challenging for professionals. This book assists the IT professional in several areas of the outsourcing process: establishing outsourcing relationships, maintaining and managing the relationship, and finally governing outsourcing projects successfully.

**Collaborative Leadership and Innovation** Elis Carlström, 2022-09-19. Original ideas start in a person's mind, but the environment where they operate is crucial for the capture and development of these ideas. Equally important is the interaction with others in developing and evaluating ideas, as a brilliant idea only influences the world if it is put into use. This book hopes to inspire the team leader, innovation manager, or research group leader. It deals with the delicate balance of managing and controlling intellectual property in a collaborative environment. Insights on how new inventions can be evaluated are offered. Following the whole cycle of innovation from a creative idea to where a product or service can be put on the market, examples illustrate how an innovative environment can be created and maintained. Strategies and solutions based on the science of team development are presented, and leadership models for the different phases of group development are provided. The book will be of interest

to researchers academics product developers entrepreneurs and advanced students in the fields of technology and innovation management and entrepreneurship and small business management but also for leadership **Between Truth and Power** Julie E. Cohen, 2019 This work explores the relationships between legal institutions and political and economic transformation It argues that as law is enlisted to help produce the profound economic and sociotechnical shifts that have accompanied the emergence of the informational economy it is changing in fundamental ways Online Communities and Open Innovation Linus Dahlander, Lars Frederiksen, Francesco Rullani, 2014-07-16 The advent of Internet marked a significant change in how users and customers can be involved in the innovative process History is rife with examples of how users innovate but Internet and its associated communication technologies brought radically new means for individuals to interact rapidly and at little cost in communities that spur new innovations These communities are initiated and governed by people that differ in their motivations for taking part and participate to varying degrees Such communities are outside the immediate control of companies seeking to develop open innovation strategies aimed at harnessing their work This book brings together distinguished scholars from different disciplines economics organization theory innovation studies and marketing in order to provide an improved understanding of how technological as well as symbolic value is created and appropriated at the intersection between online communities and firms Empirical examples are presented from different industries including software services and manufacturing The book offers food for thought for academics and managers to an important phenomenon that challenges many conventional wisdoms for how business can be done This book was published as a special issue of Industry and Innovation *Flexibility and Stability in the Innovating Economy* Maureen McKelvey, Magnus Holmen, 2006-04-27 Interactions between business technological public policy and organization processes are changing the way modern economies work In this book the concept of change is problematized in terms of flexibility and stability across these processes examining the central issues of industrial dynamics structural change and transformation It adopts a perspective of the economy that sees it as an inherently dynamic and complex system consisting of diverse components and activities which interact and change in different ways over time This means placing an emphasis not only on economic transformation but also on the diverse actors in this transformation who are deciding doing and acting in ways which affect the outcomes of this change Chapters are grouped within three themes which readers will find are core to the fields of innovation studies industrial dynamics and evolutionary economics Experimenting and Inertia Evolution and Adaptation of Structure and Innovating and Technological Transformation Platform Strategy for Global Markets Hirofumi Tatsumoto, 2021-02-08 This book explains the strategic behaviors of platform firms on the global market drawing on extensive research on the mobile communication systems semiconductor equipment personal computer and automobile electronics industries The book focuses on Ericsson Applied Materials Intel and Bosch as representative global platform companies The book s introductory section reports on the rise of platform business and addresses the theoretical basis of

their competitive edge based on a review of prior studies on the network effect of open standards and the economic theory of strategic behavior. The platform business obviously secures a competitive advantage on the global market. Yet this theory alone does not provide sufficient explanation for why the platform business achieves competitiveness on the market. The book proposes a theoretical framework and provides rigorous supporting evidence by using case studies and empirical analysis on the global business of platform firms. This evidence reflects the variety of global ecosystems: the mobile communications system in China, the semiconductor equipment industry in East Asia, personal computers in Taiwan, and automobile electronics in China. In conclusion, the book reviews these studies and identifies the key factors of platform strategy on the global market. Given its breadth of coverage, the book will benefit all academic researchers and undergraduate students in management and economics with an interest in global competition and collaboration in the open economy.

**Procuring Complex Performance** Nigel Caldwell, Mickey Howard, 2010-09-13. This book examines the management of Procuring Complex Performance (PCP) in large scale programmes that includes the downstream support phase in sectors such as construction, healthcare, transport, aerospace, marine, and defence. It brings together a series of edited chapters to explain why the traditional combination of linear project management and highly detailed contracts are now unsuited to the dynamics of emerging customer requirements based on performance and outcome. Working with leading business professors across the UK and Europe, Caldwell and Howard present the case for why large scale programmes of world class organizations often represent a shifting frontier between the boundaries of public-private provision and silos of operations expertise. Adopting a procurement perspective, the authors explain how complex performance means not just coping with the dynamics of buyer-supplier relationships but incorporates the shift from production orientation towards availability of bundled services such as maintenance and upgrade delivered over extended, often multi-decade timeframes. The strength of PCP is its empirical case-based support for new business models based on through-life management, availability contracting, and service support which challenge simplistic notions of dyadic hierarchical relationships and transfer of risk to the supply base. This unique publication is essential reading for scholars and practitioners seeking to understand the context of innovation and supply as a coordinated and integrated approach to managing and procuring complex performance.

**Collisions and Collaboration** Max Boisot, Markus Nordberg, Saïd Yami, Bertrand Nicquevert, 2011-07-28. After twenty-five years of preparation, the Large Hadron Collider at CERN, Geneva, is finally running its intensive scientific experiments into high-energy particle physics. These experiments, which have so captured the public's imagination, take the world of physics to a new energy level: the terascale, at which elementary particles are accelerated to one-millionth of a percent of the speed of light and made to smash into each other with a combined energy of around fourteen trillion electron volts. What new world opens up at the terascale? No one really knows, but the confident expectation is that radically new phenomena will come into view. The kind of big science being pursued at CERN, however, is becoming ever more uncertain and costly. Do the anticipated benefits justify the

efforts and the costs This book aims to give a broad organizational and strategic understanding of the nature of big science by analyzing one of the major experiments that uses the Large Hadron Collider the ATLAS Collaboration It examines such issues as the flow of interlaced knowledge between specialist teams the intra and inter organizational dynamics of big science the new knowledge capital being created for the workings of the experiment by individual researchers suppliers and e science and ICTs the leadership implications of a collaboration of nearly three thousand members and the benefits for the wider societal setting This book aims to examine how in the face of high levels of uncertainty and risk ambitious scientific aims can be achieved by complex organizational networks characterized by cultural diversity informality and trust and where big science can head next *Perspectives on Commercializing Innovation* F. Scott Kieff,Troy A. Paredes,2011-11-21

Intellectual property is a vital part of the global economy accounting for about half of the GDP in countries like the United States Innovation competition economic growth and jobs can all be helped or hurt by different approaches to this key asset class where seemingly slight changes in the rules of the game can have remarkable impact This book brings together diverse perspectives from the fields of law economics business and political science to explore the ways varying approaches to intellectual property can positively and negatively impact our economy and society Employing approaches that are both theoretically rigorous and grounded in the real world *Perspectives on Commercializing Innovation* is well suited for practising lawyers managers lawmakers and analysts as well as academics conducting research or teaching in a range of courses in law schools business schools and economics departments at either the undergraduate or graduate level

**Decision-making for New Product Development in Small Businesses** Mary Haropoulou,Clive Smallman,2018-12-07 What goes on in a small firm that lives or dies by its capacity to innovate How are decisions made on new product development and how does that feed into the ecological social and financial sustainability of the firm This book answers the questions through an in depth look at a small business that manufactures high end carpet yarn Using advanced analytical techniques to interrogate rich qualitative data the book draws together established theories of decision making and new product development coupled with thinking about business sustainability to improve our understanding of this important area of business practice The book further reinforces the importance and role of organizational learning in organizational decision making based on novel analysis of empirically developed qualitative data *Handbook of Strategy and Management* Andrew M Pettigrew,Howard Thomas,Richard Whittington,2006-04-27 New in Paperback Publishing February 2006 If you had to read only one book to understand the roots and branches of the study of strategy it is also remarkably well organized and future oriented having the right balance between focus and diversity By critically taking stock of the field and by discussing future paths of strategy this Handbook will serve as an important stimulus for intellectual development for years to come Nicolai Foss Copenhagen Business School Finally We have a comprehensive reflective and critical overview of the field of strategy in the new Handbook of Strategy and Management The strategy literature has come of age with this

mapping of the terrain by Andrew Pettigrew Howard Thomas and Richard Whittington The Handbook provides an useful overview of different streams of thought with contributions by leading scholars and researchers Equally importantly this Handbook provides us with reflections on the past and insights into the future of the field Such a critique is an important aid in understanding and researching strategy for newcomers and experienced scholars alike Cynthia Hardy Head of Department of Management University of Melbourne The Handbook presents a major retrospective and prospective overview of the strategic management field and will be an important benchmark volume for management scholars worldwide The Handbook frames assesses and synthesizes the work in the field and helps to define and shape its current and future development The editors combine focus with diversity in the material and approaches covered thus providing a powerful critical analysis and synthesis of diverse disciplinary contributions to this rapidly growing body of knowledge Each of the four parts of this book concentrates on a specific area of strategy and management Within these parts leading international scholars provide historical overviews of the key strands delineating the topography of their particular themes address the central problems and approaches which have characterized these critically assess the state and quality of current theory and knowledge and set out agendas for future theoretical and empirical development The resulting volume is a unique overview of the inputs and dynamics that shape the core ideas and practices of strategy and management

**E-Learning in the Workplace** Minhong Wang, 2017-09-18 This book analyzes the nature and requirements of workplace e learning based on relevant theories such as adult learning community of practice organizational learning and the systems thinking By integrating considerations on organization pedagogy and technology a performance oriented e learning framework is then presented where performance measurement is used to 1 clarify and link organizational goals and individual learning needs 2 direct learning towards work performance and 3 support social communication and knowledge sharing and management in the workplace E learning and related emerging technologies have been increasingly used by organizations to enhance the skills and performance of knowledge workers However most of the efforts tend to focus on the technology ignoring the organizational context and relevant pedagogies of workplace learning Many e learning projects in the workplace settings fail to connect learning with work performance and align organizational goals and individual needs in a systemic way Moreover there is insufficient effort on externalizing and transferring tacit knowledge embedded in practices and expertise based on which to maintain and expand knowledge assets for sustainable development The book presents a systemic theoretical framework design principles and implementation methods together with a case study to demonstrate the use and effectiveness of the performance oriented approach to workplace e learning in which organizational social and individual perspectives are integrated in a systemic way The performance oriented approach to workplace e learning enables self regulated and socially constructed learning activities to be clearly motivated and driven towards the goal of performance improvement and makes learning at the organizational social and individual levels integrated in a systemic way The effects of individual and social learning

support and organizational learning environment on employees motivation to use performance oriented e learning are also investigated

Design Science Research. Cases Jan vom Brocke, Alan Hevner, Alexander Maedche, 2020-09-23

Design Science Research is a powerful paradigm enabling researchers to make important contributions to society and industry Simply stated the goal of DSR is to generate knowledge on how to find innovative solutions to important problems in the form of models methods constructs and instantiations Over the past 20 years the design science research DSR paradigm has developed into an established paradigm in Information Systems Research and it is of strong uptake in many other disciplines including Management Science and Computer Science This book provides a collection of twelve DSR cases presented by experienced researchers in the field It offers readers access to real world DSR studies together with the authors reflections on their research processes These cases will support researchers who want to engage in DSR and represent a valuable addition to existing introductions to DSR methods and processes Readers will learn from the hands on experiences of respected experts who have conducted extensive DSR in a range of application contexts

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