



# Managing The Probation Service

**Rob Canton, David Hancock**



## **Managing The Probation Service:**

**Dictionary of Probation and Offender Management** Rob Canton, David Hancock, 2013-06-17 Covers new ideas and concepts as well as the established probation lexicon including institutional legal political and theoretical terms used in the discipline and importing concepts from the disciplines of sociology criminology and psychology *Restructuring of the National Offender Management Service* Great Britain: Parliament: House of Commons: Committee of Public Accounts, 2013-03-05 The National Offender Management Service directly manages 117 public prisons manages the contracts of 14 private prisons and is responsible for a prisoner population of around 86 000 It commissions and funds services from 35 probation trusts which oversee approximately 165 000 offenders serving community sentences For 2012 13 the Agency's budget is 3 401 million The Agency achieved its savings targets of 230 million in 2011 12 and maintained its overall performance despite an increase in the prison population However the Agency's savings targets of 246 million in 2012 13 262 million in 2013 14 and 145 million in 2014 15 are challenging The Agency believes it has scope to make the prison estate more efficient by closing older more expensive prisons and investing in new ones These plans however assume the prison population will stay at its current level Furthermore the Agency has not yet secured the up front funding for the voluntary redundancies needed to bring down prison staffing costs Unless overcrowding is addressed and staff continue to carry out offender management work it is increasingly likely that rehabilitation work needed to reduce the risk of prisoners reoffending will not be provided The Agency has not done enough to address the risks to safety decency and standards in prisons and in community services arising from staffing cuts implemented to meet financial targets The Agency plans to increase the role of private firms and the third sector in probation but the probation trusts don't appear to have the infrastructure and skills they need to commission probation services from these providers effectively **National Offender Management Service** Great Britain. National Audit Office, 2009 Maintaining prisons at a safe and acceptable standard is an expensive and complex undertaking This National Audit Office investigation of maintenance and upkeep of the UK prisons finds that the National Offender Management Service Executive Agency NOMS has obtained good value for money from its expenditure on prison maintenance In spite of an increasing prisoner population over 73 000 people held in custody in public sector prisons in England and Wales in 2007 08 spending has been kept at around 320 million in recent years Nevertheless the Agency Service could improve its plans for maintaining assets over their economic life and how it manages risks to the effective utilisation of its assets **Innovation Management** Keith Goffin, Rick Mitchell, 2025-08-26 Managing innovation is like competing in an Olympic Pentathlon excellent performance in one sport will not win you the medal This textbook explores how top performance in 5 key areas ideation prioritization implementation strategy and people and organization is essential to success in today's ever changing business landscape Structured around the authors original Innovation Pentathlon framework the book explains what innovation is why it is important and how it can be managed Built upon the

authors extensive experience and with case studies covering companies from Tetley Tea to Singapore Airlines this is a vital resource for students aiming to succeed in both their academic and professional lives New to this edition Embedded critical reflections on all aspects of management combined with practical management recommendations ensuring the textbook is highly relevant to current practicing managers while preparing students for their management careers post study Extended chapter on innovation management in the service industries to reflect the increased importance of this sector With a careful balance of both theory and practice an improved structure and a new and updated companion website this is the essential companion for upper level undergraduate postgraduate and MBA students of innovation management     Managing High Risk Sex Offenders in the Community Jackie Craissati, 2004-06-02 Risk Management of Sex Offenders in the Community attempts to answer questions about the nature of the risk posed by sex offenders and the most effective means of managing that risk in the community     **Foundations for offender management** Anne Robinson, 2011-07-13 Offender management for probation means continuing commitment to constructive work with individuals who break the law but in a changing multi agency context Providing a comprehensive introduction to criminal justice work this book negotiates the structures set by law and policy and allows readers to think critically about roles accountabilities and professional skills and judgement Looking at key areas of practice and law including youth justice human rights and safeguarding children the book will be essential for students and practitioners in criminal justice and probation studies     *Administration and Management in Criminal Justice* Jennifer M. Allen, Rajeev Sawhney, 2018-01-18 One of the best texts if not the best text for teaching undergraduate administration and management of criminal justice organizations Its service quality approach is remarkable Emmanuel Amadi Mississippi Valley State University Rethink management in criminal justice Administration and Management in Criminal Justice A Service Quality Approach Third Edition emphasizes the proactive techniques for administration professionals by using a service quality lens to address administration and management concepts in all areas of the criminal justice system Authors Jennifer M Allen and Rajeev Sawhney encourage readers to consider the importance of providing high quality and effective criminal justice services Readers will develop skills for responding to their customers other criminal justice professionals offenders victims and the community and learn how to respond to changing environmental factors Readers will also learn to critique their own views of what constitutes management in this service sector all with the goal of improving the effectiveness of the criminal justice system New to the Third Edition Examinations of current concerns and management trends in criminal justice agencies make readers aware of the types of issues they may face such as workplace bullying formal and informal leadership inmate staff relationships fatal police shootings and more Increased discussions of a variety of important topics spark classroom debate around areas such as homeland security era policing procedural justice key court personnel and private security changes Expanded coverage of technology in criminal justice helps readers see how technology such as cybercrime electronic monitoring and other uses of technology in probation

and parole body worn cameras and police drones have had an impact on the discipline Updated Career Highlight boxes demonstrate the latest data for each career presented More than half the book has been updated with new case studies to offer readers current examples of theory being put into practice Nine new In the News articles include topics such as Recent terrorist attacks Police shootings Funding for criminal justice agencies New technology such as police drones and the use of GPS monitoring devices on sex offenders Cybercrime cyberattacks and identity theft Updated references statistics and data present readers with the latest trends in criminal justice

*Managing Sex Offender Risk* Ms Hazel Kemshall, Gill McIvor, 2004-09-15 Based on key research into assessment treatment and recidivism this book offers practical guidance on improving intervention techniques with sex offenders The contributors explore the monitoring and surveillance strategies and cognitive behavioural techniques currently in use and give clear directions for future practice

Managing Prisons Jamie Bennett, 2024-11-08 This book critiques the practices of managerialism and their effects on those who live and work in prisons It draws upon ethnographic research conducted in English prisons over a 15 year period written by a former prison governor Since the last years of the 20th century public services in England have increasingly adopted managerial approaches with an architecture of target setting surveillance and assertive line management The book examines how this system was created and then evolved during the period of austerity after 2010 and was disrupted during the coronavirus pandemic of 2020 22 It proposes an alternative approach re energising the agency of prison managers reinvigorating a more localised approach and developing measures that address the lived experience of people in prison This book will be of particular relevance to prison managers and policy makers researchers interested in criminology the sociology of prisons and the sociology of work as well as to post graduate students exploring prison work

Managing Crisis and Risk in Mental Health Nursing Tony Ryan, 1999 The book deals with situations which are handled by mental health nurses on a daily basis and offers commentary and strategic help in crisis and risk management Individual chapters address the particular issues faced in dealing with patients and clients with the most prevalent problems of mental health

**Criminal Justice** Peter Joyce, Wendy Laverick, 2022-07-29 This book offers a comprehensive and engaging introduction to the criminal justice system of England and Wales Starting with an overview of the main theories of the causes of crime this book explores and discusses the operation of the main criminal justice agencies including the police probation and prison services and the legal and youth justice systems The fourth edition has been revised updated expanded and features a new expert co author This book offers a lively and critical discussion of some of the main themes in criminal justice from policy making and crime control to diversity and discrimination to the global dimensions of criminal justice including organised crime and the role performed by transnational policing organisations to combat it Key updates to this new edition include increased discussion of the measurement prevention and detection of crime a revised chapter on the police which discusses the principle of policing by consent police methods power and governance and the abuse of power further discussion of pressing contemporary issues in

criminal justice such as privatisation multi agency working community based criminal justice policy and the impact of the Covid 19 pandemic on the delivery of criminal justice policy a revised chapter that deals in detail with new and emerging forms of criminality and the response of the UK and global criminal justice system to these developments This accessible text is essential reading for students taking introductory courses in criminology and criminal justice A wide range of useful features include review questions lists of further reading timelines of key events and a glossary of key terms *The National Offender Management Information System* Great Britain. National Audit Office,2009 The project s original aim of a single shared database of offenders will not be met though the number of databases used has been reduced from 220 to three The new system was to be introduced by January 2008 and was to cost 234 million to 2020 By July 2007 155 million had been spent on the project it was two years behind schedule and estimated lifetime project costs had risen to 690 million The project was halted while options to get the budget under control were sought The causes of the delays and cost overruns were inadequate management oversight significant underestimation of the project s technical complexity weak change control and absent budget monitoring The design of the main supplier contracts precluded pressure on suppliers to deliver to time and cost In January 2008 NOMS began work on a re scoped program with an estimated lifetime cost of 513 million and a delivery date of March 2011 *Managing Networks of Twenty-First Century Organisations* P. Perri,N. Goodwin,E. Peck,T. Freeman,2016-01-14 The book presents a novel theory of how networks of organizations work what varieties are possible and how their strengths and weaknesses differ The argument is illustrated using four case studies in which networks of firms and organizations in defence contracting biotechnology health care and combating crime and disorder are examined The book will be of major interest to scholars and students of business and management public management public policy organizational sociology and to practising managers

**Good Practice in Risk Assessment and Risk Management 2**  
Hazel Kemshall,Jacki Pritchard,1997 The range of problems that arise due to violence mental health problems substance abuse and familial breakup require fast accurate risk assessment These two volumes by Kemshall and Pritchard explores the techniques needed to solve such problems *Ethical Issues in Social Work* Richard Hugman,David Smith,2002-09-09 It has always been recognised that the practice of social work raises ethical questions and dilemmas Recently however traditional ways of addressing ethical issues in social work have come to seem inadequate as a result of developments both in philosophy and in social work theory and practice This collection of thought provoking essays explores the ethics of social work practice on the light of these changes Ethical Issues in Social Work provides up to date critical analyses of the ethical implications of new legislation in community care and criminal justice and of trends in social work thought and policy such as managerialism user empowerment feminism and anti oppressive practice This study provides important and stimulating reading for social work students and their teachers and for all practitioners and managers who are concerned about the ethical dimensions of their work

**Handbook on Prisons** Yvonne Jewkes,2012-08-21 Focusing on prisons this title is a

useful reference for practitioners working in prisons and other parts of the criminal justice system It explores a range of historical and contemporary issues relating to prisons imprisonment and prison management *Public Sector Management* Norman Flynn, 2007 The Fifth Edition of this popular textbook provides students and practitioners with a jargon free description analysis and critique of the management of the public sector by the UK government Fully revised and updated it assesses the policies and performance of the second and third Blair administrations with completely new material on Public Private Partnerships Private Finance Initiative and the management of the railways and London Underground Written in a highly accessible yet analytical style The Fifth Edition includes chapter summaries thematically organized further reading and a website with resources for students and lecturers *Crossing Boundaries in Public Management and Policy* Janine O'Flynn, Deborah Blackman, John Halligan, 2013-07-24 In the 21st century governments are increasingly focusing on designing ways and means of connecting across boundaries to achieve goals Whether issues are complex and challenging climate change international terrorism intergenerational poverty or more straightforward provision of a single point of entry to government or delivering integrated public services practitioners and scholars increasingly advocate the use of approaches which require connections across various boundaries be they organizational jurisdictional or sectorial Governments around the world continue to experiment with various approaches but still confront barriers leading to a general view that there is considerable promise in cross boundary working but that this is often unfulfilled This book explores a variety of topics in order to create a rich survey of the international experience of cross boundary working The book asks fundamental questions such as What do we mean by the notion of crossing boundaries Why has this emerged What does cross boundary working involve What are the critical enablers and barriers By scrutinizing these questions the contributing authors examine the promise the barriers the enablers the enduring tensions and the potential solutions to cross boundary working As such this will be an essential read for all those involved with public administration management and policy

*Co-creation in Public Services for Innovation and Social Justice* Susan Baines, Rob Wilson, Chris Fox, Inga Narbutaitė Aflaki, Andrea Bassi, Heli Aramo-Immonen, Riccardo Prandini, 2024-06-25 Available Open Access digitally under CC BY licence Informed by practical action lived experience and international research this book shines new light on the theory and reality of co creation highlighting the possibilities and potential in a range of contexts through practical service dilemmas and lived experience Offender Rehabilitation Gwen Robinson, Iain D Crow, 2009-01-22 Robinson and Crow have achieved the seemingly impossible a book about rehabilitation that transcends the medical model that is original and contemporary yet grounded in a sophisticated history and most of all that is fun to read It will become a new classic text in a field that has been crying out for one Professor Shadd Maruna Queen's University Belfast In an age where there is much public and political confusion about many criminal justice matters this book brings considerable clarity to the idea of rehabilitation its theoretical and historical roots and contemporary practical application This is an accessible lively and critical account of a concept

which is central to the shape of the criminal justice system in pursuance of something that will work to reduce reoffending. Rehabilitation seems to go in and out of fashion depending on the politics of the day but the careful and thorough examination of the different contexts in which it operates and competing perspectives on its potential offered here highlights its enduring qualities. This is a fascinating and engaging book by two established and real world scholars which will serve students and policy makers alike in the fields of criminal justice and social policy. Loraine Gelsthorpe, Reader in Criminology and Criminal Justice, Institute of Criminology, University of Cambridge. This comprehensive text explains all the key themes in the development and practice of offender rehabilitation. It explores how the issue fits within its wider social and political contexts, giving an insight into its current and future relevance to criminal justice. The book covers the full range of rehabilitative approaches, exploring how criminal justice responses have been influenced by trends such as the treatment model, What Works, desistance, risk and public protection, and changes in social policy. It offers the following essential features: theoretical grounding, providing students with all the essential background they need in order to fully understand the subject; historical context, enabling the reader to see how ideas, policies and practices have developed over time; research focus, introducing the reader to questions about how rehabilitative approaches have been evaluated and debates about what works for particular groups of offenders such as sexual offenders and drug misusers; study questions and further reading, giving students the tools both to revise and to expand their knowledge. Offender Rehabilitation both advances thinking about the notion of rehabilitation and ensures that students of crime and justice can keep abreast of the most recent developments in this area.

Managing The Probation Service: Bestsellers in 2023 The year 2023 has witnessed a remarkable surge in literary brilliance, with numerous engrossing novels captivating the hearts of readers worldwide. Lets delve into the realm of top-selling books, exploring the captivating narratives that have enthralled audiences this year. The Must-Read : Colleen Hoovers "It Ends with Us" This touching tale of love, loss, and resilience has captivated readers with its raw and emotional exploration of domestic abuse. Hoover masterfully weaves a story of hope and healing, reminding us that even in the darkest of times, the human spirit can triumph. Uncover the Best : Taylor Jenkins Reids "The Seven Husbands of Evelyn Hugo" This intriguing historical fiction novel unravels the life of Evelyn Hugo, a Hollywood icon who defies expectations and societal norms to pursue her dreams. Reids captivating storytelling and compelling characters transport readers to a bygone era, immersing them in a world of glamour, ambition, and self-discovery. Managing The Probation Service : Delia Owens "Where the Crawdads Sing" This evocative coming-of-age story follows Kya Clark, a young woman who grows up alone in the marshes of North Carolina. Owens spins a tale of resilience, survival, and the transformative power of nature, entrancing readers with its evocative prose and mesmerizing setting. These top-selling novels represent just a fraction of the literary treasures that have emerged in 2023. Whether you seek tales of romance, adventure, or personal growth, the world of literature offers an abundance of captivating stories waiting to be discovered. The novel begins with Richard Papen, a bright but troubled young man, arriving at Hampden College. Richard is immediately drawn to the group of students who call themselves the Classics Club. The club is led by Henry Winter, a brilliant and charismatic young man. Henry is obsessed with Greek mythology and philosophy, and he quickly draws Richard into his world. The other members of the Classics Club are equally as fascinating. Bunny Corcoran is a wealthy and spoiled young man who is always looking for a good time. Charles Tavis is a quiet and reserved young man who is deeply in love with Henry. Camilla Macaulay is a beautiful and intelligent young woman who is drawn to the power and danger of the Classics Club. The students are all deeply in love with Morrow, and they are willing to do anything to please him. Morrow is a complex and mysterious figure, and he seems to be manipulating the students for his own purposes. As the students become more involved with Morrow, they begin to commit increasingly dangerous acts. The Secret History is a exceptional and gripping novel that will keep you wondering until the very end. The novel is a cautionary tale about the dangers of obsession and the power of evil.

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## **Table of Contents Managing The Probation Service**

1. Understanding the eBook Managing The Probation Service
  - The Rise of Digital Reading Managing The Probation Service
  - Advantages of eBooks Over Traditional Books
2. Identifying Managing The Probation Service
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Managing The Probation Service
  - User-Friendly Interface
4. Exploring eBook Recommendations from Managing The Probation Service
  - Personalized Recommendations
  - Managing The Probation Service User Reviews and Ratings
  - Managing The Probation Service and Bestseller Lists
5. Accessing Managing The Probation Service Free and Paid eBooks
  - Managing The Probation Service Public Domain eBooks
  - Managing The Probation Service eBook Subscription Services
  - Managing The Probation Service Budget-Friendly Options
6. Navigating Managing The Probation Service eBook Formats
  - ePub, PDF, MOBI, and More
  - Managing The Probation Service Compatibility with Devices
  - Managing The Probation Service Enhanced eBook Features
7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Managing The Probation Service
  - Highlighting and Note-Taking Managing The Probation Service
  - Interactive Elements Managing The Probation Service
8. Staying Engaged with Managing The Probation Service

- Joining Online Reading Communities
- Participating in Virtual Book Clubs
- Following Authors and Publishers Managing The Probation Service
- 9. Balancing eBooks and Physical Books Managing The Probation Service
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Managing The Probation Service
- 10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
- 11. Cultivating a Reading Routine Managing The Probation Service
  - Setting Reading Goals Managing The Probation Service
  - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Managing The Probation Service
  - Fact-Checking eBook Content of Managing The Probation Service
  - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
- 14. Embracing eBook Trends
  - Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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