

Rickover AND THE Nuclear Navy

THE DISCIPLINE
OF TECHNOLOGY

by Francis
Duncan



Rickover And The Nuclear Navy The Discipline Of Technology

Bharat Verma



Rickover And The Nuclear Navy The Discipline Of Technology:

Rickover and the Nuclear Navy Francis Duncan, 1990 No book will ever come closer than this to providing an inside overview of Admiral Hyman G Rickover's nuclear propulsion program. The author, an Atomic Energy Commission AEC historian assigned to the admiral's office, spent years observing the project and its controversial leader in action, and the insights he provides here reflect both his familiarity with the subject and his ability to remain an objective observer. From 1974 to the day Rickover retired in 1982, Francis Duncan had free access to files, documents, and personnel at every level of involvement, a rare, never to be repeated opportunity that most historians dream of but few get. And as this book clearly shows, he took full advantage of the situation to gain a unique understanding of exactly how the program operated. The result is a thorough, balanced record of what may well be the U.S. Navy's and the nation's most important and far-reaching project of the twentieth century. Knowing that facts and figures alone don't tell the entire story, Duncan talked to scores of people who dealt with day-to-day operations, watched men in prototype training, and then accompanied them to sea, visited civilian and naval installations, and had close contact with Rickover himself. He also interviewed former U.S. presidents' secretaries of the navy, chiefs of naval operations, AEC chairmen, and legislative leaders who kept tabs on the projects but were removed from daily activities. Never once, the author says, did the admiral attempt to interfere with his research, nor did Rickover read the manuscript. While the focus here is on the nuclear program, not the man, this book does provide fascinating insights into Rickover's personality and his efforts to maintain standards of excellence that would assure the program's safety and its ultimate success. Using one of the admiral's favorite terms, the discipline of technology, to demonstrate the method of technological application advocated by Rickover, Duncan effectively balances technical detail with astute analysis and even drama. Filled with information not found elsewhere, his study is a valuable chronicle of the development of submarine propulsion reactors, the loss of the Thresher, the struggle over the application of nuclear propulsion to surface fleet, and the use of the Shippingport Atomic Power Plant to illustrate the feasibility of a light water breeder reactor. **Rickover: The**

Struggle for Excellence Francis Duncan, 2021-06-17 Admiral Hyman G Rickover 1900-1986, the Father of the Nuclear Navy, was born Chaim Godalia Rickover in eastern Poland to Jewish parents fleeing Russian antisemitic pogroms in 1906. With his mother and sister, he joined his father, who had traveled to America since 1897, in New York City. The family soon moved to Chicago, where Rickover's father worked as a tailor. Congressman Adolph Sabath, a Czech Jewish immigrant, nominated Rickover for appointment to the US Naval Academy. Rickover passed the entrance exams and entered the Academy in 1918. After sea duty on several ships and submarines, he served as head of the Electrical Section in the Bureau of Ships and in 1946 was sent to Oak Ridge to start working on nuclear naval propulsion reactors, a program he would lead for the rest of his career. He became a four-star admiral in 1973. Rickover's work on nuclear propulsion had a profound effect on the post-World War II world and on the development of civilian nuclear reactors for electricity generation. His demand for excellence and

accountability was felt far beyond the naval community yet few other flag officers in the US Navy have been so controversial. Drawing on the admiral's private papers and the personal insights of friends and family members, this biography examines Rickover's extraordinary naval career and his private life. Francis Duncan, in his long-awaited full biography of Hyman Rickover, achieves that difficult dual goal of close personal insight and honesty of distance. Duncan details Rickover's many controversies, his towering rages, and his contempt for tradition, bureaucracy, and stupidity, a very readable cruise through the life of a notorious curmudgeon who, after all, served his country well and had a major impact on the ships of the U.S. Navy, on the engineering profession, and on the development of nuclear power in the United States.

Rodney Carlisle, *The Journal of American History*: This fine treatment of a remarkable man is highly recommended.

Malcolm Muir Jr, *Technology and Culture*: Francis Duncan is uniquely qualified to write the biography of Admiral Hyman G. Rickover. He is the only person to whom Admiral Rickover ever made himself available for interviews and allowed use of his personal papers, including the letters between himself and his first wife, Ruth. This is an enjoyable book, especially for the thousands who served or serve now in the nuclear programs, civilian or military. It is also an important addition to the history of a man who was one of the giants of the twentieth century.

United States: Robert Loewenthal, *The Journal of Military History*: Victorious in his struggle for excellence, Rickover's personal baton of highly disciplined professionalism was passed without a hitch to those he had selected, educated, and trained to run nuclear power plants safely and efficiently. We still feel his presence; his legacy endures. This book does him long-awaited justice.

Admiral James D. Watkins, USN Ret, Chief of Naval Operations, 1982-86: Impressively researched, insightful, and readable, Duncan captures the Rickover behind the myths and sea stories. This account of his remarkable life and only in America story will appeal to a wide audience.

midshipman to CEO: Admiral Bruce DeMars, USN Ret, Director, Navy Nuclear Propulsion, 1988-96: This excellent book offers insights not available to previous authors who did not enjoy Francis Duncan's close association with Rickover and his family. Particularly useful are early chapters that define the character of the man.

Admiral Kinnard R. McKee, USN Ret, Director, Navy Nuclear Propulsion, 1982-88: This is the authentic biography of Hyman Rickover, one of the most influential persons in naval history and in the creation of an international civilian nuclear power industry. Duncan has given us a national treasure that is both authoritative and enjoyably readable. There's something in it for everyone.

Dr. Theodore Rockwell, former technical director of Rickover's naval reactors program: *Rickover: The Struggle for Excellence* is an original and absolutely fundamental contribution both to naval history and to a general understanding of nuclear power development. It is very objective and accessible. There is no comparable book.

Dr. Gary Weir, Naval Historical Center: I believe *Rickover: The Struggle for Excellence* by Francis Duncan is the best biography of Admiral Rickover.

Robert Rickover, son of Admiral Rickover: *Beyond Engineering*. Robert Pool, 1997-07-17. We have long recognized technology as a driving force behind much historical and cultural change. The invention of the printing press initiated the Reformation. The development of the compass ushered in the Age of Exploration, and the discovery of the New World. The cotton gin created

the conditions that led to the Civil War Now in *Beyond Engineering* science writer Robert Pool turns the question around to examine how society shapes technology Drawing on such disparate fields as history economics risk analysis management science sociology and psychology Pool illuminates the complex often fascinating interplay between machines and society in a book that will revolutionize how we think about technology We tend to think that reason guides technological development that engineering expertise alone determines the final form an invention takes But if you look closely enough at the history of any invention says Pool you will find that factors unrelated to engineering seem to have an almost equal impact In his wide ranging volume he traces developments in nuclear energy automobiles light bulbs commercial electricity and personal computers to reveal that the ultimate shape of a technology often has as much to do with outside and unforeseen forces For instance Pool explores the reasons why steam powered cars lost out to internal combustion engines He shows that the Stanley Steamer was in many ways superior to the Model T it set a land speed record in 1906 of more than 127 miles per hour it had no transmission and no transmission headaches and it was simpler one Stanley engine had only twenty two moving parts and quieter than a gas engine but the steamers were killed off by factors that had little or nothing to do with their engineering merits including the Stanley twins lack of business acumen and an outbreak of hoof and mouth disease Pool illuminates other aspects of technology as well He traces how seemingly minor decisions made early along the path of development can have profound consequences further down the road and perhaps most important he argues that with the increasing complexity of our technological advances from nuclear reactors to genetic engineering the number of things that can go wrong multiplies making it increasingly difficult to engineer risk out of the equation Citing such catastrophes as Bhopal Three Mile Island the Exxon Valdez the Challenger and Chernobyl he argues that it is time to rethink our approach to technology The days are gone when machines were solely a product of larger than life inventors and hard working engineers Increasingly technology will be a joint effort with its design shaped not only by engineers and executives but also psychologists political scientists management theorists risk specialists regulators and courts and the general public Whether discussing bovine growth hormone molten salt reactors or baboon to human transplants *Beyond Engineering* is an engaging look at modern technology and an illuminating account of how technology and the modern world shape each other

Emergency Deep Alfred Scott McLaren, 2021-05-25 Conveys in dramatic detail the high risk covert operations of a nuclear attack submarine during the zenith of the Cold War Captain Alfred Scott McLaren served as commander of the USS Queenfish SSN 651 from September 1969 to May 1973 the very height of the Cold War As commander McLaren led at least six major clandestine operations including the first ever exploration of the entire Siberian Continental Shelf a perilous voyage detailed in his previous book *Unknown Waters* *Emergency Deep* Cold War Missions of a Submarine Commander conveys the entire spectrum of Captain McLaren's experiences commanding the USS Queenfish mainly in the waters of the Russian Far East and also off Vietnam McLaren offers a riveting and deeply human story that illuminates the intensity and pressures of

commanding a nuclear attack submarine in some of the most difficult circumstances imaginable Relying on his own notes and records as well as discussions with former officers and shipmates McLaren focuses on operational matters both great and small He recounts his unique perspectives on attack submarine tactics and exploratory techniques in high risk or uncharted areas matters of leadership and team building and the morale of his crews and the innumerable and often unforeseen ways his philosophy of command played out on a day to day basis with consequences that ran the gamut from the mundane to the dire and life threatening Readers are also treated to significant new information and insight on submarine strategy maneuvers and culture Such details illuminate and bring to life with both great humor and gravitas the intensity and pressures on those engaged in covert missions on nuclear attack submarines

Developing Home Port Facilities for Three NIMITZ-class Aircraft Carriers in Support of the U.S. Pacific Fleet, (CA, WA, HI) ,1998 History of

Acquisition in the Department of Defense, Volume 1 Elliott V. Converse,2012-06-12 This volume is a history of the acquisition of major weapon systems by the United States armed forces from 1945 to 1960 the decade and a half that spanned the Truman and Eisenhower administrations following World War II These instruments of warfare aircraft armored vehicles artillery guided missiles naval vessels and supporting electronic systems when combined with nuclear warheads gave the postwar American military unprecedented deterrent and striking power 1 They were also enormously expensive The volume is organized chronologically with individual chapters addressing the roles of OSD the Army Navy and Air Force in two distinct periods The first roughly coinciding with President Truman s tenure covers the years from the end of World War II through the end of the Korean War in 1953 The second spans the two terms of the Eisenhower presidency from 1953 through early 1961 The year 1953 marked a natural breakpoint between the two periods The Korean War had ended President Eisenhower and his defense team began implementing the New Look a policy and strategy based on nuclear weapons which they believed would provide security and make it possible to reduce military spending The New Look s stress on nuclear weapons along with the deployment of the first operational guided missiles and the rapid advances subsequently made in nuclear and missile technology profoundly influenced acquisition in the services throughout the 1950s and the remainder of the century As used in this study the term acquisition encompasses the activities by which the United States obtains weapons and other equipment In surveying the history of acquisition between 1945 and 1960 this study discusses or refers in passing to many of the hundreds of weapon system programs initiated by the services in that period but it is not a weapons encyclopedia Instead it investigates a few major programs in depth in the belief that such detailed examination best reveals the evolution of acquisition policies organizations and processes and the various forces influencing weapons programs

Risk-Based Thinking Tony Muschara,2017-11-13 Society at large tends to misunderstand what safety is all about It is not just the absence of harm When nothing bad happens over a period of time how do you know you are safe In reality safety is what you and your people do moment by moment day by day to protect assets from harm and to control the hazards inherent

in your operations This is the purpose of risk based thinking the key element of the six building blocks of Human and Organizational Performance H OP Generally H OP provides a risk based approach to managing human performance in operations But specifically risk based thinking enables foresight and flexibility even when surprised to do what is necessary to protect assets from harm but also achieve mission success despite ongoing stresses or shocks to the operation Although you cannot prepare for every adverse scenario you can be ready for almost anything When risk based thinking is integrated into the DNA of an organization s way of doing business people will be ready for most unexpected situations Eventually safety becomes a core value not a priority to be negotiated with others depending on circumstances This book provides a coherent perspective on what executives and line managers within operational environments need to focus on to efficiently and effectively control learn and adapt

Belief-based Energy Technology Development in the United States Chi-Jen Yang, 2009 This book is a comparative study of two energy policies that illustrates how and why technical fixes in energy policy failed in the United States In the post WWII era the U S government forcefully and consistently endorsed the development of civilian nuclear power It adopted policies to establish the competitiveness of civilian nuclear power far beyond what would have occurred under free market conditions Even though synthetic fuel was characterized by a similar level of economic potential and technical feasibility the policy approach toward synthetic fuel was sporadic and indeterminate The contrast between the unfaltering faith in nuclear power and the indeterminate attitude toward synthetic fuel raises many important questions The answers to these questions reveal provocative yet compelling insights into the policy making process The author argues that these diverging paths of development can be explained by exploring the dominant government ideology of the time or ideology of the state as the sociology literature describes it The forceful support for nuclear power was a result of a government preoccupied with fighting the Cold War The U S national security planners intentionally idealized and deified nuclear power to serve its Cold War psychological strategy These psychological maneuverings attached important symbolic meaning to nuclear power This symbolism in turn explains the society wide enthusiasm The fabricated myth of the Atomic Age became a self fulfilling prophecy and ushered in a bandwagon market On the other hand a confused indeterminate and relatively powerless welfare state stood behind synthetic fuel The different ideologies of the state explain the government s different attitudes toward nuclear and synfuel endeavors The overarching discovery is a mode of belief based decision making in long term energy planning This discovery goes against the prevalent assumption of rational choice in social sciences The author argues that rational choice assumption is inapplicable because of the extreme long term nature of energy planning It is not usually possible to predict the sociopolitical and economic conditions in the distant future Rational decisions require supporting information which often includes impossible long term foresights One cannot rationally choose between one unknown and another unknown Pivotal decisions in long term energy planning must inevitably be belief based and beliefs are subject to political manipulation and distortions by social

mechanisms Understanding these peculiar but pervasive characteristics of energy business bears important lessons for today's decision making about energy technologies and the stakes if anything are even higher than before Energy policy communities historians of the Cold War American history and technology and sociologists would find this book an invaluable resource

Deciding to Buy Quentin E. Hodgson, 2010 The development and procurement of major weapons programs in the United States is a complex and often drawn out process complicated by political considerations and often sharp disagreements over requirements and the merits of systems Secretaries of Defense since Robert McNamara have sought to impose discipline on the process with varying degrees of success Conflicts between a Military Service and the civilian leadership are inevitable A Service wants to develop the most advanced system to address its perceived need whereas the Secretary of Defense must balance competing requirements across the Department of Defense The military and the civilian leadership may also have different strategic perspectives that feed this conflict Through the detailed analysis of three case studies the Nuclear Surface Navy in the 1960s the B 1 Bomber in the 1970s and the Crusader Artillery System in the 2000s the author explores some of the common themes and sources of friction that arise in civil military relations concerning major weapons programs He concludes with some thoughts on how the Secretary of Defense can anticipate and reduce these sources of friction while retaining an environment that supports healthy debate P ix

Battlegrounds: The Evolving Landscape Of Land Warfare Dr. A.K Dhar, Battlegrounds The Evolving Landscape of Land Warfare is a compelling deep dive into the transformation of ground combat in the 21st century From cutting edge military technology and autonomous systems to urban warfare and hybrid tactics this product examines how global powers are redefining strategy doctrine and the battlefield itself Perfect for defense professionals military enthusiasts scholars and history buffs Battlegrounds presents expertly researched insights real world case studies and visual breakdowns of modern land based conflict Whether you're interested in drones AI in combat asymmetric warfare or the return of trench tactics in modern conflicts this resource offers a timely authoritative look at where ground warfare is headed and why it matters

Rearming for the Cold War, 1945-1960 Elliott Vanveltner Converse, 2012 Book Description The first publication in a multivolume series on the history of the acquisition of major weapon systems by the Department of Defense author Elliott Converse presents a meticulously researched overview of changes in acquisition policies organizations and processes within the United States military establishment during the decade and a half following World War II Many of the changes that shaped the nature and course of weapons research and development production and contracting through the end of the century were instituted between 1945 and 1960 many of the problems that have repeatedly challenged defense policymakers and acquisition professionals also first surfaced during these years This study is the first to combine the histories of the Office of the Secretary of Defense OSD and the military services into one account The volume is organized chronologically with individual chapters addressing the roles of OSD the Army Navy and Air Force in two distinct periods

A History of the Atomic Space Age and Its Implications

for the Future Willis L. Shirk, 2018-02-12 The Atomic Space Age has been and continues to be an engine for future wealth creation Humanity stands on the verge of becoming an interplanetary species We know we are made of star stuff precisely because many of the isotopes in our bodies originated in the death throes of dying suns With the discovery of nuclear fission in 1938 mankind was for the first time able to glimpse both our distant past and our possible future As with the discovery of fire and agriculture thousands of years ago wind power hundreds of years ago and steam power and electricity in the nineteenth century we must now learn to tame this powerful new force locked within the heart of the atom Buckminster Fuller once observed that wealth is nothing more than energy compounded by ingenuity Since mass energy can never decrease and ingenuity will only increase there is no limit to the quantity of wealth that our species can and will create using nuclear space propulsion

Imponderable but Not Inevitable Malcolm H. Murfett, 2009-11-12 This book fills an important gap in the literature of modern warfare by focusing on random elements in warfare often overlooked in both the planning and execution of military operations factors that can turn certain success into devastating failure By definition the unforeseeable cannot be seen but one way to bring more variables under consideration when planning a military action is to review those instances where the unforeseeable changed everything For professionals and enthusiasts alike **Imponderable But Not Inevitable Warfare in the 20th Century** does just that reviewing specific instances in 20th century warfare when things did not go according to plan **Imponderable but Not Inevitable** uses case studies to expose the Inevitability Syndrome exploring the role of luck fate and randomness in influencing both victory and defeat In essays drawn from World War II Konfrontasi the Vietnam War and the Gulf War a distinguished set of military experts looks at real scenarios of inexplicable losses illustrating why nothing nothing should be taken for granted in war

Multicultural Instructional Design: Concepts, Methodologies, Tools, and Applications Management Association, Information Resources, 2019-07-05 As the world becomes more globalized student populations in educational settings will continue to grow in diversity To ensure students develop the cultural competence to adapt to new environments educational institutions must develop curriculum policies and programs to aid in the progression of cultural acceptance and understanding **Multicultural Instructional Design Concepts Methodologies Tools and Applications** is a vital reference source for the latest research findings on inclusive curriculum development for multicultural learners It also examines the interaction between culture and learning in academic environments and the efforts to mediate it through various educational venues Highlighting a range of topics such as intercultural communication student diversity and language skills this multi volume book is ideally designed for educators professionals school administrators researchers and practitioners in the field of education

S1C Prototype Reactor Plant Disposal, 1996

The Business of Systems Integration Andrea Prencipe, Andrew Davies, Michael Hobday, 2003-11-20 Over the past decade or so systems integration has become a key factor in the operations strategy and competitive advantage of major corporations in a wide variety of sectors e g computing automotive telecommunications military systems and

aerospace Systems integration is a strategic task that pervades business management not only at the technical level but also at the management and strategic levels This book shows how and why this new kind of systems integration has evolved into an emerging model of industrial organization whereby firms and groups of firms join together different types of knowledge skill and activity as well as hardware software and human resources to produce new products for the marketplace This book is the first to systematically explore systems integration from a business and innovation perspective Contributors delve deeply into the nature dimensions and dynamics of the new systems integration deploying research and analytical techniques from a wide variety of disciplines including the theory of the firm the history of technology industrial organization regional studies strategic management and innovation studies This wealth of research capability provides deep insights into the new model of systems integration and supports this with an abundance of empirical evidence The book is organized in three main parts The first part focuses on the history of systems integration Contributors trace the early history of systems integration using different industrial examples The second part presents theoretical and analytical aspects of systems integration Contributions concentrate on the regulatory and cognitive features of systems integration the relationships between systems integration and regional competitive advantage and the way in which systems integration supports the competitive advantage of firms The third part takes industry and firm level approaches Contributions focus on different sectors and highlight the specificity of systems integration in various industrial domains stressing its importance for systems integration in the case of complex capital goods such as aircraft and telecommunications equipment as well as consumer goods such as personal computers and automobiles

Indian Defence Review, Volume 24 (4) Bharat Verma, 2010-03 In This Volume The Big Picture Maoists And The Armed Forces On The Spot Report The Rajapaksa Model Of Defeating Terror Securing Peace and National Reconciliation Defense and Aerospace Digest Rheinmetall Thales KMW Arihant The Annihilator India Us Relations Future Trajectory India s Foreign Policy A Muddle For Sixty Two Years Kargil Controversy Sorry State Of Higher Defense Management Defense Procurements Learning From Past Mistakes Defense Psus The Great Betrayal Defense Purchases Time India Asserts Itself Incursions Now And Then Prospects For Democratization In Myanmar Impact On India Myanmar Going Nuclear China s String of Pearls Vs India s Iron Curtain Bows Arrows And Nuclear Weapons Is War Around The Corner Return Of Jiang China s Role As Pakistan s Nuclear And Missile Patron Resurrecting Afghanistan Recollections Of The 1971 War The Fragile Af Pak Policy Some Reflections On Our Defense Policy India s Nuclear Doctrine Line Of Actual Control Or Contention Pakistan Dialogue Process Will End Only In Frustration Executive Summary By B Raman Gilgit Baltistan Pakistani Colony India Should Suspend Work Visas For Chinese October 1 Day Of Mourning Obama Veering Towards Neutrality On Arunachal Pradesh A Professional Departs

The Oxford Handbook of the Cold War Richard H. Immerman, Petra Goedde, 2013-01-31 The Oxford Handbook of the Cold War offers a broad reassessment of the period war based on new conceptual frameworks developed in the field of international history Nearing the 25th anniversary of its end

the cold war now emerges as a distinct period in twentieth century history yet one which should be evaluated within the broader context of global political economic social and cultural developments The editors have brought together leading scholars in cold war history to offer a new assessment of the state of the field and identify fundamental questions for future research The individual chapters in this volume evaluate both the extent and the limits of the cold war s reach in world history They call into question orthodox ways of ordering the chronology of the cold war and also present new insights into the global dimension of the conflict Even though each essay offers a unique perspective together they show the interconnectedness between cold war and national and transnational developments including long standing conflicts that preceded the cold war and persisted after its end or global transformations in areas such as human rights or economic and cultural globalization Because of its broad mandate the volume is structured not along conventional chronological lines but thematically offering essays on conceptual frameworks regional perspectives cold war instruments and cold war challenges The result is a rich and diverse accounting of the ways in which the cold war should be positioned within the broader context of world history

Nineteen-Gun Salute John B. Hattendorf, Bruce A. Elleman, 2010-04-08 Product Description Nineteen Gun Salute Case Studies of Operational Strategic and Diplomatic Naval Leadership during the 20th and Early 21st Centuries edited by John B Hattendorf and Bruce A Elleman This collection of brief biographies of nineteen U S Navy admirals from W S Sims to Joseph W Preuher with conclusions by the editors focusing particularly on leadership skills in the operational and strategic arenas is sponsored by the Naval War College s College of Operational and Strategic Leadership and has been jointly produced by the Naval War College Press and the Government Printing Office

Tooling for War Elwood L. White, 1994

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