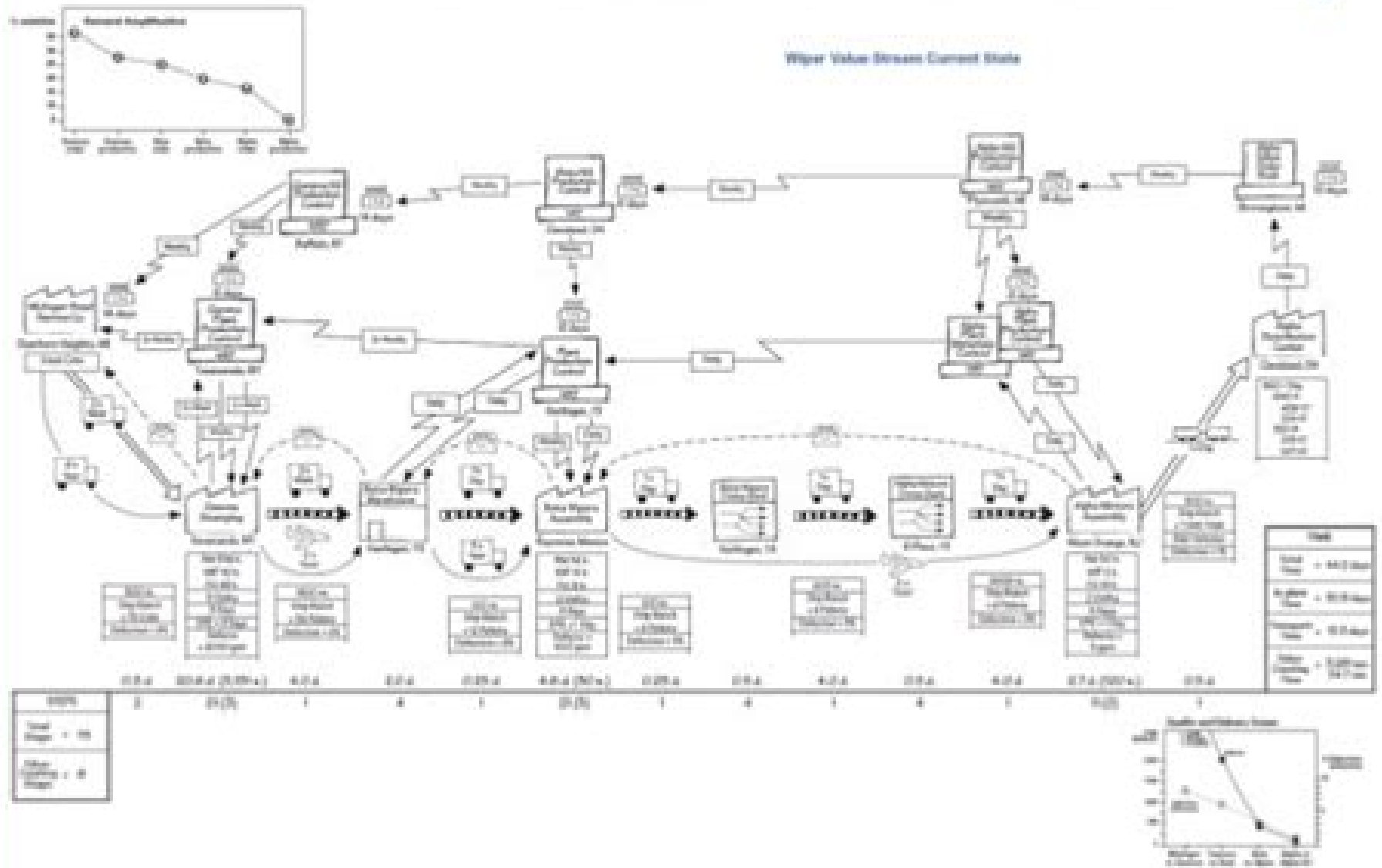


# Current-State Extended Value-Stream Map



# Seeing The Whole Mapping The Extended Value Stream

**Bruno Vallespir, Thècle Alix**



## **Seeing The Whole Mapping The Extended Value Stream:**

**Seeing the Whole Value Stream, 2nd Ed.** Jim Womack, Dan Jones, 2011 In this groundbreaking sequel to *The Gold Mine* authors Michael and Freddy Ball present a compelling story that teaches readers the most important lean lesson of all how to transform themselves and their workers through the discipline of learning the lean system *The Lean Manager A Novel of Lean Transformation* reveals how individuals can go beyond the short term gains from tools and realize a deeper sustainable path of improvement Full of human moments that capture the excitement and drama of lean implementation as well as clear explanations of how tools and systems go hand in hand this book will teach and inspire every person working to make lean a reality in their organization today

**Seeing the Whole Value Stream, 2nd Ed.** Dan Jones, Jim Womack, David Brunt, Matthew Lovejoy, John Shook, 2011-10-24 Shingo Research and Professional Publication Award recipient When the first edition of *Seeing the Whole* was published in 2003 the world was in a mad rush to outsource and offshore in pursuit of suppliers with drastically lower piece prices Today the situation is very different currencies have shifted labor costs in many low wage countries have risen and the potential for squeezing further price reductions from suppliers is largely exhausted What's more high product quality and rapid response to changing customer demands have proved elusive along unwieldy opaque supply chains *Seeing the Whole Value Stream* provides managers with a proven method for understanding and improving the value creating process that suppliers share with customers By identifying all the steps and time required to move a typical product from raw materials to finished goods the authors show that nearly 90 percent of the actions and 99 percent of the time required for the supply chain's current state create no value In addition the method clearly shows demand amplification of orders as they travel up the supply chain steadily growing quality problems and steadily deteriorating shipping performance at every point up stream from the customer Applying the method to a realistic example the authors show how four firms sharing a value stream can create a win win win win future in which everyone including the end consumer can be better off The workbook goes step by step through an improvement process that converts the traditional supply chain of isolated compartmentalized operations into an ideal future state value stream in which value flows from raw materials to customer in just 6 percent of the time previously needed The dramatically improved value stream also eliminates unnecessary transport links inventories and handoffs the key drivers of hidden connectivity costs The information in the 108 page book is supported by multiple diagrams charts and maps The main sections of the book are Getting Started The Current State Map The Extended Value Stream Future States 1 2 Ideal State Perspectives on Extended Value Streams 5 essays In response to feedback asking for examples in other sectors and questions about how to understand supply chain costs more accurately five essays have been added to the book for this new edition These essays demonstrate how real companies have taken on the challenge of improving their extended value streams working in collaboration with their suppliers and customers The new essays for the book are Spreading value stream thinking from manufacturers to final

customers through service providers extending the wiper example This extends the value stream analysis in the first edition using the same example of a windshield wiper through the auto service system to the end customer Applying extended value stream thinking to retail a look at the Tesco story This follows the path of an individual product through a complex retail channel from manufacturer to end customer Learning to use value stream thinking collaboratively with suppliers and customers This essay demonstrates how a second tier supplier convinced much larger partners to embrace collaborative thinking about their shared value stream Product costing in value stream analysis An essay on adding realistic costing to value streams to more accurately understand total cost Seeing and configuring the global value stream This essays shows how a manufacturer can analyze all of the value streams in a complex supply network Improving the Extended Value Stream Darren Dolcemascolo,2019-09-16 This book discusses a system for extending lean manufacturing across the entire supply chain It is divided into three parts planning and analysis of the lean extended value stream implementation of a lean supply chain and sustaining and continuously improving the lean extended value chain Lean Transformations for Small and Medium Enterprises Arnaldo Camuffo,2017-01-06 Lean Transformations for Small and Medium Enterprises Lessons Learned from Italian Businesses summarizes two decades of research teaching and practice on lean thinking Based on quantitative analysis of 100 cases of Lean transformations and 20 in depth case studies of successfully transformed SMEs it explains how to undertake lean transformations that lead to operational and financial performance improvement and uses the Lean Transformation Framework conceptualized by John Shook at the Lean Enterprise Institute as a practical approach to design and de risk the transformation process SMEs leaders wishing to undertake and sustain a lean transformation must Make a serious and lasting commitment to transform avoiding the temptation to change course of action Choose accurately the value streams that require improvement as defined by strategy deployment Build capabilities to sustain the transformation Lead by example by going to gemba and creating a culture of respect for people that goes beyond the visible devices and artifacts of Lean tools Lean Supply Chain Management Jeffrey P. Wincel,2003-12-30 Unlike other strategic procurement guides Lean Supply Chain Management considers an organization s business condition as a contributing factor in the development of a strategic procurement strategy That is rather than taking a one size fits all approach the author s more individualized approach illustrates techniques specific to organizations operating in a standard or crisis environment Highlights include Methods for developing and tracking strategic procurement initiatives Planning in the standard and crisis environments Coordinating supply chain management and lean manufacturing Performance measurement tools Lean Supply Chain Management provides purchasers and supplier development professionals with the tools needed to transform procurement from a mere cost center to a profit generator Lean Enterprise Systems Steve Bell,2005-10-19 Learn how Lean IT can help companies deliver better customer service and value Lean Enterprise Systems effectively demonstrates how the techniques derived from Lean Manufacturing combined with the thoughtful application of information technology can

help all enterprises improve business performance and add significant value for their customers The author also demonstrates how the basic concepts of Lean Manufacturing can be applied to create agile and responsive Lean IT The book is divided into three parts that collectively explore how people processes and technology combine forces to facilitate continuous improvement Part One Building Blocks of the Lean Enterprise sets forth the essentials of Lean Readers discover where when and how Lean IT adds substantial value to the Lean Enterprise through integrated processes of planning scheduling execution control and decision making across the full spectrum of operations Part Two Building Blocks of Information Systems explores the primary components of an enterprise information system and how these components may be integrated to improve the flow of information supporting value streams Readers learn how information systems help organize and deliver knowledge when and where it s needed Part Three Managing Change with IT demonstrates how the skillful combination of process and information technology improvements empowers people to continuously improve the Lean Enterprise Readers develop the skills to exploit emerging information technology tools and change management methods crafting a Lean IT framework reducing waste complexity and lead time while adding measurable value Executives managers and improvement teams across a broad range of industries as well as IT professionals can apply the techniques described in this publication to improve performance add value and create competitive advantage The book s clear style and practical focus also makes it an excellent textbook for upper level undergraduate and graduate courses in business operations management and business information systems

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many other specific cases of food production and processing consumer perception and marketing

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fall of 1996 just in time for the recession of 1997 It told the story of how American European and Japanese firms applied a  
simple set of principles called lean thinking to survive the recession of 1991 and grow steadily in sales and profits through  
1996 Even though the recession of 1997 never happened companies were starving for information on how to make  
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what happened to the exemplar firms profiled in Lean Thinking In the new fully revised edition of this bestselling book those  
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thinking firms and bring their groundbreaking practices to a brand new generation of companies that are looking to stay one  
step ahead of the competition      *Advances in Production Management Systems: New Challenges, New Approaches* Bruno

Vallespir,Thècle Alix,2010-10-15 The present economic and social environment has given rise to new situations within which  
companies must operate As a first example the globalization of the economy and the need for performance has led companies  
to outsource and then to operate inside networks of enterprises such as supply chains or virtual enterprises A second  
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companies to revise processes to save energy to optimize transportation A last example relates to knowledge Knowledge is  
considered today to be one of the main assets of a company How to capitalize to manage to reuse it for the benefit of the  
company is an important current issue The three examples above have no direct links However each of them constitutes a  
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chapters of this book the authors present their understanding of the different challenges the concepts on which they are  
working the approaches they are developing and the tools they propose The book is composed of six parts each one focuses  
on a specific theme and is subdivided into subtopics      **Construction Supply Chain Management Handbook** William J.

O'Brien,Carlos T. Formoso,Vrijhoef Ruben,Kerry London,2008-10-20 Mounting emphasis on construction supply chain  
management CSCM is due to both global sourcing of materials and a shortage of labor These factors force increasing  
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## **Table of Contents Seeing The Whole Mapping The Extended Value Stream**

1. Understanding the eBook Seeing The Whole Mapping The Extended Value Stream
  - The Rise of Digital Reading Seeing The Whole Mapping The Extended Value Stream
  - Advantages of eBooks Over Traditional Books
2. Identifying Seeing The Whole Mapping The Extended Value Stream
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Seeing The Whole Mapping The Extended Value Stream
  - User-Friendly Interface
4. Exploring eBook Recommendations from Seeing The Whole Mapping The Extended Value Stream
  - Personalized Recommendations
  - Seeing The Whole Mapping The Extended Value Stream User Reviews and Ratings
  - Seeing The Whole Mapping The Extended Value Stream and Bestseller Lists
5. Accessing Seeing The Whole Mapping The Extended Value Stream Free and Paid eBooks
  - Seeing The Whole Mapping The Extended Value Stream Public Domain eBooks
  - Seeing The Whole Mapping The Extended Value Stream eBook Subscription Services
  - Seeing The Whole Mapping The Extended Value Stream Budget-Friendly Options
6. Navigating Seeing The Whole Mapping The Extended Value Stream eBook Formats

- ePub, PDF, MOBI, and More
- Seeing The Whole Mapping The Extended Value Stream Compatibility with Devices
- Seeing The Whole Mapping The Extended Value Stream Enhanced eBook Features
- 7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Seeing The Whole Mapping The Extended Value Stream
  - Highlighting and Note-Taking Seeing The Whole Mapping The Extended Value Stream
  - Interactive Elements Seeing The Whole Mapping The Extended Value Stream
- 8. Staying Engaged with Seeing The Whole Mapping The Extended Value Stream
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Seeing The Whole Mapping The Extended Value Stream
- 9. Balancing eBooks and Physical Books Seeing The Whole Mapping The Extended Value Stream
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Seeing The Whole Mapping The Extended Value Stream
- 10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
- 11. Cultivating a Reading Routine Seeing The Whole Mapping The Extended Value Stream
  - Setting Reading Goals Seeing The Whole Mapping The Extended Value Stream
  - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Seeing The Whole Mapping The Extended Value Stream
  - Fact-Checking eBook Content of Seeing The Whole Mapping The Extended Value Stream
  - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
- 14. Embracing eBook Trends
  - Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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