

Managing Crises, Making Peace

Maria Grazia Galantino
and
Maria Raquel Freire

Towards a Strategic EU Vision for
Security and Defence



Managing Crises In Defense Industry The Pepcon An

Ted Greenwood



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emergency After providing some background to the incident the paper deals with four issues in more depth Financing of the recovery and expansion of defense production in an emergency Balancing of the safety and environmental laws and concerns with those of national security Management roles and decision making at the national level Allocations of the critically short material among defense and other users In a second and related case Avtex Fibers the sole source of long fiber rayon used in rocket motors and reentry vehicles stopped production in 1989 for financial reasons This case is examined and whenever appropriate compared with the issues in the PEPCON case *Books from National Defense University Press* National Defense University Press, **Monthly Catalog of United States Government Publications** ,1990-10 Mobilizing U.S. Industry in World War II Alan L. Gropman,1996 *Monthly Catalogue, United States Public Documents* ,1990

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