

**Gerald M. Weinberg**

# **Quality Software Management**

Volume  
**3**



## **Congruent Action**

# Quality Software Management Vol 3 Congruent Action

**Robert J. Muller**



## **Quality Software Management Vol 3 Congruent Action:**

**Software Project Management** Lawrence J. Peters, 2024-06-14 The management of a software project has been shown to be the number one factor in determining a software development project's success. It has been found that most software projects fail because of poor management. Not surprisingly, most software development managers have not been trained in project management. *Software Project Management Methods and Techniques* aims to remedy this situation in two ways: familiarizing software developers with the elements of the project management discipline and providing fact-based resources on practicing software project management. Much like the checklist pilots go through prior to a flight, this book provides a pre-project checklist which enables the software engineering team to review and evaluate an extensive set of technical and sociopolitical risks which will help the software project manager and the team determine the project team's chances of success. This same list and the individual question responses can be used later as part of the project's closeout process, helping team members to improve their individual and collective abilities to assess risk. Intended for both students and software project managers, the book is organized along the lines of the five major functions of a software project manager: planning, scheduling, and costing; controlling; staffing; and motivating. The basics of each of these functions are presented in a single chapter. These are followed by a series of narrow topic presentations in the form of appendices that are intended to help solve specific problems that may occur during the conduct of a software project. As in the main portion of the text, the appendices include references that provide an avenue into further detail on the topic. Designed to promote project success, this approach has been taken because software projects are each unique undertakings such that providing a one-size-fits-all approach will fail most of the time.

**Software Endgames** Robert Galen, 2013-07-15 This is the digital version of the printed book. Copyright 2005. *Take Control of Your Project in the Final Stage of Software Development*. In software development projects are won or lost during the project endgame, that final stage of software development between release for testing and release to customers. *Software Endgames: Eliminating Defects, Controlling Change, and the Countdown to On-Time Delivery* presents the core strategies for delivering working software to your customers. Focusing solely on the endgame, the book provides hard-won, hands-on strategies and practices for delivering real value. In the endgame, effective management and repair of defects is crucial. Experienced project manager and consultant Robert Galen shows readers how to conduct effective defect triage, analyzing, understanding, and categorizing defects in preparation for scheduling repairs. Readers will learn how to transform the endgame from a time of rampant defects and utter chaos into a time of focused repairs, effective teamwork, and change management. You'll set release criteria, establish endgame release plans, and utilize a variety of change reduction and endgame management techniques. Topics include developing various forms of release criteria and leveraging them to guide your team's efforts, strategies for reducing the rate of change, change control, and triage techniques that lead to efficient and effective defect repair decisions, alternative methods of defect repair for decision making.

flexibility setting up a defect tracking system managing defects and gathering standard metrics for endgame defect trending techniques for repair planning and efficiency agile extensions how to apply these techniques to agile projects how to mine your endgames for overall software development improvements

**The Software Project Manager's Handbook** Dwayne Phillips, 2004-07-01 Software project managers and their team members work individually towards a common goal This book guides both emphasizing basic principles that work at work Software at work should be pleasant and productive not just one or the other This book emphasizes software project management at work The author's unique approach concentrates on the concept that success on software projects has more to do with how people think individually and in groups than with programming He summarizes past successful projects and why others failed Visibility and communication are more important than SQL and C The book discusses the technical and people aspects of software and how they relate to one another The first part of the text discusses four themes 1 people process product 2 visibility 3 configuration management and 4 IEEE Standards These themes stress thinking organization using what others have built and people The second part describes the software management principles of process planning and risk management Part three discusses software engineering principles the technical aspects of software projects The fourth part examines software practices giving practical meaning to the individual topics covered in the preceding chapters The final part of this book continues these practical aspects by illustrating a sample project through seven distinctive documents

**Improving Software Development Productivity** Randall W. Jensen, 2015 In Improving Software Development Productivity legendary software engineering expert Dr Randall Jensen introduces a proven quantitative approach to achieving high productivity through management support the ability to communicate and technology Jensen demonstrates how to measure organizational capacity and productivity and use that information to build more accurate estimates and schedules and more broadly to improve many facets of developer and team performance Students will learn to quantitatively predict the productivity impact of management decisions related to personnel and management style development environment product constraints technology development systems and more

**CMMI Survival Guide** Suzanne Garcia, Richard Turner, 2007 The Software Engineering Institute's Capability Maturity Model Integration CMMI provides best practices that span a product's life cycle from conception through delivery and maintenance Employing real life examples and practical advice authors Garcia and Turner tap their extensive experience working with diverse organizations to help readers survey the CMMI territory

**Wild West to Agile** Jim Highsmith, 2023-05-17 Wild West to Agile The evolution and revolution of software development drawn from personal experience from the Apollo moon mission to digital transformations In 2023 technology is your business no matter what your business But how did we get here and how could a historical perspective prepare us for the future Jim Highsmith tackles the evolution and revolution of software development embellishes them with personal experiences from the Apollo moon mission to modern digital transformations and introduces the adventurous pioneers from structured era developer Ken

Orr to Agile methodologist Kent Beck who strived to make the world a better place by building better software Jim's six decade career has encompassed the Wild West 1966-1979 to Structured Methods and Monumental Methodologies 1980s to the Roots of Agile 1990s to the present Agile Era 2001-present In each era he explores the evolution of software development methods methodologies and mindsets Whether you are from the 1970-1980s generation looking for an I was there too moment a newer generation interested in the evolution of software development the Agile generation interested in how Agile methodologies were born and evolved or have a general interest in information technology Wild West to Agile has something for you Jim Highsmith is the Forrest Gump of software development What made the 1994 movie so entertaining was how frequently Forrest found himself in the right spot as history was being made Unlike Forrest though Jim's actions influenced that history Mike Cohn cofounder of the Agile Alliance and the Scrum Alliance author of *Succeeding with Agile* If you want to understand the shape of software development today this is the book for you If you want to understand how to navigate a turbulent career with grace author *Extreme Programming Explained* This entire journey beginning with the Wild West era of software development through the Agile Era to today's Digital Transformation era is entirely empowered by people Thank you Jim for sharing these beautiful stories and honoring the people that were a part of this amazing journey Heidi J Musser Vice President and CIO USAA retired I've always felt that understanding history is important because it's hard to understand where we are unless you understand the path that we took to get here Jim's memoir is an entertaining and astute odyssey through this history Martin Fowler Chief Scientist Thoughtworks [Information Systems Innovation and Diffusion](#) Tor Jermud Larsen, Eugene McGuire, 1998-01-01 Organizations report that as much as 50% of investments in IS and IT solutions are judged to be outright failures or deemed highly unsatisfactory *Information Systems Innovation and Diffusion* Issues and Directions reports on innovation and diffusion research and presents theory based guidelines that will increase the business value of IS/IT investments *Quality Software Management* Gerald M. Weinberg, 1991 *Software Process Improvement* Eugene McGuire, 1999-01-01 Software Process Improvement SPI efforts are being undertaken by organizations of all types and sizes as they attempt to deal with the challenges of quality complexity and competitiveness Software process improvement efforts rely on the successful integration of many technical organizational and methodological issues SPI has provided a rich field for both conceptual and practical research in industry and academia *Software Process Improvement Concepts and Practices* provides the opportunity for rich socio technical and interdisciplinary studies in addition to those studies that primarily focus on process and/or enabling technology issues This book addresses numerous aspects of SPI program development implementation trends opportunities and future challenges in organizations **Creating a Software Engineering Culture** Karl E. Wiegers, 2013-07-15 This is the digital version of the printed book Copyright 1996 Written in a remarkably clear style *Creating a Software Engineering Culture* presents a comprehensive approach to improving the quality and effectiveness of the software development process In twenty chapters spread over six parts Wiegers promotes the

tactical changes required to support process improvement and high quality software development Throughout the text Wiegers identifies scores of culture builders and culture killers and he offers a wealth of references to resources for the software engineer including seminars conferences publications videos and on line information With case studies on process improvement and software metrics programs and an entire part on action planning called What to Do on Monday this practical book guides the reader in applying the concepts to real life Topics include software culture concepts team behaviors the five dimensions of a software project recognizing achievements optimizing customer involvement the project champion model tools for sharing the vision requirements traceability matrices the capability maturity model action planning testing inspections metrics based project estimation the cost of quality and much more Principles from Part 1 Never let your boss or your customer talk you into doing a bad job People need to feel the work they do is appreciated Ongoing education is every team member s responsibility Customer involvement is the most critical factor in software quality Your greatest challenge is sharing the vision of the final product with the customer Continual improvement of your software development process is both possible and essential Written software development procedures can help build a shared culture of best practices Quality is the top priority long term productivity is a natural consequence of high quality Strive to have a peer rather than a customer find a defect A key to software quality is to iterate many times on all development steps except coding Do this once Managing bug reports and change requests is essential to controlling quality and maintenance If you measure what you do you can learn to do it better You can t change everything at once Identify those changes that will yield the greatest benefits and begin to implement them next Monday Do what makes sense don t resort to dogma Adaptive Software Development Jim Highsmith,2013-07-15 This is the digital version of the printed book Copyright 2000 Winner of the 2001 Software Development Jolt Product Excellence Award This innovative text offers a practical realistic approach to managing high speed high change software development projects Consultant James A Highsmith shows readers how to increase collaboration and adapt to uncertainty Many organizations start high speed high change projects without knowing how to do them and even worse without knowing they don t know Successful completion of these projects is often at the expense of the project team Adaptive Software Development emphasizes an adaptive collaborative approach to software development The concepts allow developers to scale up rapid application development and extreme programming approaches for use on larger more complex projects The four goals of the book are to support an adaptive culture or mindset in which change and uncertainty are assumed to be the natural state not a false expectation of order introduce frameworks to guide the iterative process of managing change institute collaboration the interaction of people on three levels interpersonal cultural and structural add rigor and discipline to the RAD approach making it scalable to the uncertainty and complexity of real life undertakings

**Data Model Patterns** David C. Hay,2013      **Rapid Development** Steve McConnell,1996-07-02 Corporate and commercial software development teams all want solutions for one important problem how to get their high pressure

development schedules under control In RAPID DEVELOPMENT author Steve McConnell addresses that concern head on with overall strategies specific best practices and valuable tips that help shrink and control development schedules and keep projects moving Inside you ll find A rapid development strategy that can be applied to any project and the best practices to make that strategy work Candid discussions of great and not so great rapid development practices estimation prototyping forced overtime motivation teamwork rapid development languages risk management and many others A list of classic mistakes to avoid for rapid development projects including creeping requirements shortchanged quality and silver bullet syndrome Case studies that vividly illustrate what can go wrong what can go right and how to tell which direction your project is going RAPID DEVELOPMENT is the real world guide to more efficient applications development *General Business and Economic Understandings* Louis C. Nanassy, Charles Fancher, 1973 Productive Objects Robert J.

Muller, 1997-08 Introduces in simple text and photographs the characteristics of some of the animals and plants that can be found in the forest Includes a chipmunk box turtle fern bull moose moth ermine and white birch **Software Development**, 1998 **Lessons Learned in Software Testing** Cem Kaner, James Bach, Bret Pettichord, 2011-08-02 Softwaretests stellen eine kritische Phase in der Softwareentwicklung dar Jetzt zeigt sich ob das Programm die entsprechenden Anforderungen erf llt und sich auch keine Programmierungsfehler eingeschlichen haben Doch wie bei allen Phasen im Software Entwicklungsprozess gibt es auch hier eine Reihe m glicher Fallstricke die die Entdeckung von Programmfehlern vereiteln k nnen Deshalb brauchen Softwaretester ein Handbuch das alle Tipps Tricks und die h ufigsten Fehlerquellen genau auflistet und erl utert damit m gliche Testfehler von vornherein vermieden werden k nnen Ein solches Handbuch ersetzt gut und gerne jahr zehnt elange Erfahrung und erspart dem Tester frustrierende und langwierige Trial und Error Prozeduren Cem Kaner und James Bach sind zwei der international f hrenden Experten auf dem Gebiet des Software Testing Sie sch pfen hier aus ihrer insgesamt 30 j hrigen Erfahrung Die einzelnen Lektionen sind nach Themenbereichen gegliedert wie z B Testdesign Test Management Teststrategien und Fehleranalyse Jede Lektion enth lt eine Behauptung und eine Erkl rung sowie ein Beispiel des entsprechenden Testproblems **Lessons Learned in Software Testing** ist ein unverzichtbarer Begleiter f r jeden Software Tester **Flexible Software Design** Bruce Johnson, Walter W. Woolfolk, Robert Miller, Cindy Johnson, 2005-06-17 A developer s knowledge of a computing system s requirements is necessarily imperfect because organizations change Many requirements lie in the future and are unknowable at the time the system is designed and built To avoid burdensome maintenance costs developers must therefore rely on a system s ability to change gracefully its flexibility Flex

**Requirements by Collaboration** Ellen Gottesdiener, 2002 I spend much time helping organizations capture requirements and even more time helping them recover from not capturing requirements Many of them have gone through some motions regarding requirements as if they were sleepworking It s time to wake up and do it right and this book is going to be their alarm clock Jerry Weinberg author of numerous books on productivity enhancement In today s complex fast paced

software development environment collaboration the intense peer to peer conversations that result in products decisions and knowledge sharing is absolutely essential to success But all too often attempts to collaborate degenerate into agonizing meetings or ineffectual bull sessions Ellen s wonderful book will help you bridge the gap turning the agony of meetings into the ecstasy of effective collaboration Jim Highsmith a pioneer in adaptive software development methods Requirements by Collaboration presents a wealth of practical tools and techniques for facilitating requirements development workshops It is suitable no essential reading for requirements workshop facilitators It will help both technical people and customer representatives participate in these critical contributions to software success Karl Wiegers Principal Consultant Process Impact author of Software Requirements The need for this particular book at this particular time is crystal clear We have entered a new age where software development must be viewed as a form of business problem solving That means direct user participation in developing requirements or more accurately in jointly working the business problem That in turn means facilitated sessions In this book Ellen Gottesdiener provides a wealth of practical ideas for ensuring that you have exactly the right stuff for this all important area of professional art Ronald G Ross Principal Business Rule Solutions LLC Executive Editor [www.BRCommunity.com](http://www.BRCommunity.com) Gottesdiener s years of software development experience coupled with her straight forward writing style make her book a perfect choice for either a senior developer or a midlevel project manager In addition to her technical experience her knowledge of group dynamics balance the book by educating the reader on how to manage conflict and personality differences within a requirements team something that is missing from most requirements textbooks It is a required handbook that will be referred to again and again Kay Christian ebusiness Consultant Conifer Colorado Requirements by Collaboration is a must read for any system stakeholder End users and system analysts will learn the significant value they can add to the systems development process Management will learn the tremendous return they may receive from making a modest time people investment in facilitated sessions Facilitators will discover ways to glean an amazing amount of high quality information in a relatively brief time Russ Schwartz Computer System Quality Consultant Global Biotechnology Firm In addition to showing how requirements are identified evaluated and confirmed Ellen provides important guidance based on her own real world experience for creating and managing the workshop environment in which requirements are generated This book is an engaging and invaluable resource for project teams and sponsors both business and IT who are committed to achieving results in the most productive manner possible Hal Thilmony Senior Manager Business Process Improvement Finance CiscoSystems Inc Project managers should read this book for assistance with planning the requirements process Experienced facilitators will enrich their knowledge New facilitators can use this book to get them up to speed and become more effective in less time Rob Stroober Competence Development Manager and Project Manager Deloitte Touche Consultdata The Netherlands While many books discuss the details of software requirement artifacts for example use cases Ellen s new book zeros in on effective workshop techniques and tools used to gather the



content of these artifacts As a pioneer in requirements workshops she shares her real life experiences in a comprehensive and easy to read book with many helpful examples and diagrams Bill Bird Aera Energy LLC Requirements by Collaboration is absolutely full of guidance on the most effective ways to use workshops in requirements capture This book will help workshop owners and facilitators to determine and gain agreement on a sound set of requirements which will form a solid foundation for the development work that is to follow Jennifer Stapleton Software Process Consultant and author of DSDM The Methodin Practice This book provides an array of techniques within a clear structured process along with excellent examples of how and when to use them It s an excellent practical and really useful handbook written by a very experienced author Jean Anne Kirk Director DSDM Consortium and IAF Professional Development Ellen has written a detailed comprehensive and practical handbook for facilitating groups in gathering requirements The processes she outlines give the facilitator tools to bring together very different perspectives from stakeholders elegantly and with practical useable results Jo Nelson Principal ICA Associates Inc Chair IAF 2001 2002 Requirements by Collaboration Workshops for Defining Needs focuses on the human side of software development how well we work with our customers and teammates Experience shows that the quality and degree of participation communication respect and trust among all the stakeholders in a project can strongly influence its success or failure Ellen Gottesdiener points out that such qualities are especially important when defining user requirements and she shows in this book exactly what to do about that fact Gottesdiener shows specifically how to plan and conduct requirements workshops These carefully organized and facilitated meetings bring business managers technical staff customers and users into a setting where together they can discover evolve validate verify and agree upon their product needs Not only are their requirements more effectively defined through this collaboration but the foundation is laid for good teamwork throughout the entire project Other books focus on how to build the product right Requirements by Collaboration focuses instead on what must come first the right product to build

**Software Project Management for Distributed Computing** Zaigham Mahmood, 2017-04-04 This unique volume explores cutting edge management approaches to developing complex software that is efficient scalable sustainable and suitable for distributed environments Practical insights are offered by an international selection of pre eminent authorities including case studies best practices and balanced corporate analyses Emphasis is placed on the use of the latest software technologies and frameworks for life cycle methods including the design implementation and testing stages of software development Topics and features Reviews approaches for reusability cost and time estimation and for functional size measurement of distributed software applications Discusses the core characteristics of a large scale defense system and the design of software project management SPM as a service Introduces the 3PR framework research on crowdsourcing software development and an innovative approach to modeling large scale multi agent software systems Examines a system architecture for ambient assisted living and an approach to cloud migration and management assessment Describes a software error proneness mechanism a novel Scrum

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