

# REFORMING BUREAUCRACY

THE  
POLITICS  
OF  
INSTITUTIONAL  
CHOICE

JACK H. KNOTT  
GARY J. MILLER

# Reforming Bureaucracy The Politics Of Institutional Choice

**Kathleen A. Miller, Alan F.  
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Redmond**

## **Reforming Bureaucracy The Politics Of Institutional Choice:**

*Reforming Bureaucracy* Jack H. Knott, Gary J. Miller, 1987 Br Reforming Bureaucracy The Politics of Institutional Choice by Knott Jack H Miller Gary J Terms of use Shows how modern public bureaucracies share a common set of institutional rules determining the internal patterns of decision making and external relationships with other political factors Descriptive content provided by Syndetics a Bowker service

**The Transformation of Governance** Donald F. Kettl, 2015-04-01 An updated edition of the classic text on public administration presents practical steps for managing government effectively in an age of hyperpartisanship Co winner of the Louis Brownlow Book Award from the National Academy of Public Administration The traditional theory of public administration is based on entrenched notions of hierarchy and authority However as the structure of public work has grown less hierarchical managers have adopted a wide variety of non authoritarian strategies This growing gap between theoretical ideas and actual practice poses enormous challenges for front line leaders struggling to deal with ever larger expectations and ever tighter budgets and for American government in determining how best to hold public administrators accountable for their performance The Transformation of Governance offers a new framework for reconciling effective administration with the requirements of democratic government Instead of thinking in terms of organizational structure and management Donald F Kettl suggests administrators and theorists need to focus on governance or the links between government and its broader environment political social and administrative through which social action occurs In this updated edition a new epilogue shows Kettl urging political leaders to step back from the political barricades of hyperpartisanship to consider government s contemporary dilemma Is there any practical way forward for public administrators to manage government effectively Reinforcing the ten principles of bridge building which he developed in the original book Kettl adds an eleventh which lays out five transformative strategies redefining public law to promote public accountability re conceptualizing government agencies as instruments of leverage launching government leaders as boundary spanners using information technology for building authority and trust and incorporating performance management into processes that drive collaboration With a new preface from Michael Nelson editor of the Interpreting American Politics series this award winning book will be sought out by public policymakers eager to read a leading scholar s newest insights into the field

*The Politics of Structural Education Reform* Keith A. Nitta, 2008-01-07 Education policymaking is traditionally seen as a domestic political process The job of deciding where students will be educated what they will be taught who will teach them and how it will be paid for clearly rests with some mix of district state and national policymakers This book seeks to show how global trends have produced similar changes to very different educational systems in the United States and Japan Despite different historical development social norms and institutional structures the U S and Japanese education systems have been restructured over the past dozen years not just incrementally but in ways that have transformed traditional power arrangements Based on 124 interviews this book examines two

restructuring episodes in U S education and two restructuring episodes in Japanese education The four episodes reveal a similar politics of structural education reform that is driven by symbolic action and bureaucratic turf wars which has ultimately hindered educational improvement in both countries

### **Theories of the Policy Process**

Paul A. Sabatier, Christopher M Weible, 2014-07-08 Theories of the Policy Process provides a forum for experts in the most established and widely used theoretical frameworks in policy process research to present the basic propositions empirical evidence latest updates and promising future research opportunities of each framework This well regarded volume covers such enduring classics as Multiple Streams Herweg et al Punctuated Equilibrium Baumgartner et al Advocacy Coalition Framework Jenkins Smith et al Institutional Analysis and Development Framework Schlager and Cox and Policy Diffusion Berry and Berry as well as two newer theories Policy Feedback Mettler and SoRelle and Narrative Policy Framework Shanahan et al The fourth edition includes discussion of global and comparative perspectives in each theoretical chapter plus a brand new chapter that explores how these theories have been adapted for and employed in non American and non Western contexts An expanded introduction and revised conclusion fully examines and contextualizes the history trajectories and functions of public policy research Since its first publication in 1999 Theories of the Policy Process has been and remains the quintessential gateway to the field of policy process research for students scholars and practitioners

### **The Reasoning**

Edward H. Stiglitz, 2022-06-30 Develops a theory of the modern state based on trust drawing on Law History and Social Science

### **Trajectory of Power**

Terry M. Moe, William G. Howell, 2025-08-19 A penetrating account of how over many decades conservative backlash to the administrative state led to the rise of a strongman presidency that threatens American democracy In Trajectory of Power leading political scientists William Howell and Terry Moe provide a sweeping account of the historical rise of presidential power arguing that it has now grown to the point where in the wrong hands it threatens to subvert American democracy and replace it with a de facto system of strongman rule whether led by Donald Trump or someone else The book shows that for much of the twentieth century Republican and Democratic presidents pursued power in very similar ways and almost always within democratic bounds But Republican presidents since Ronald Reagan in a transformation that has grown increasingly extreme over time have gone beyond the normal incentives that have traditionally shaped presidential behavior and still shape the behavior of Democratic presidents to pursue a presidency of such expansive unilateral power and with such disregard for basic democratic requirements that it puts democracy at serious risk Trajectory of Power traces this divergence in approach to the backlash of conservatives against the administrative state and to their epiphany that a war on big government could only be waged through a presidency of extraordinary power With this vision in mind Reagan s Justice Department pioneered the Unitary Executive Theory which justified vast expansions of unilateral presidential power and was further radicalized over the decades as the Republican Party became more ideologically extreme more populist more anti system and ultimately more supportive of a strongman presidency Timely urgent and original

Trajectory of Power reveals how the presidency has been profoundly transformed during the modern era and why it now puts our democracy in imminent danger *Problems of Communism*, 1991 *Water Policy and Planning in a Variable and Changing Climate* Kathleen A. Miller, Alan F. Hamlet, Douglas S. Kenney, Kelly T. Redmond, 2017-12-19 *Water Policy and Planning in a Variable and Changing Climate* addresses the current challenges facing western water planners and policy makers in the United States and considers strategies for managing water resources and related risks in the future Written by highly regarded experts in the industry the book offers a wealth of experience and explains the physical socioeconomic and institutional context for western water resource management The authors discuss the complexities of water policy describe the framework for water policy and planning and identify many of the issues surrounding the subject A provocative examination of policy issues surrounding western water resources this book Considers the implications of natural climate variability and anthropogenic climate change for the region's water resources and explains limitations on the predictability of local scale changes Stresses linkages between climate patterns and weather events and related hydrologic impacts Describes the environmental consequences of historical water system development and the challenges that climate change poses for protection of aquatic ecosystems Examines coordination of drought management by local state and national government agencies Includes insights on planning for climate change adaptation from case studies across the western United States Discusses the challenges and opportunities in water energy land system management and its prospects for developing climate change response strategies Presents evidence of changes in water scarcity and flooding potential in the region and identifies a set of adaptation strategies to support the long term sustainability of irrigated agriculture and urban communities Draws upon Colorado's experience in defining rights for surface and tributary groundwater use to explain potential conflicts and challenges in establishing fair and effective coordination of water rights for these resources Assesses the role of policy in driving flood losses Explores policy approaches for achieving equitable and environmentally responsible planning outcomes despite multiple sources of uncertainty *Water Policy and Planning in a Variable and Changing Climate* describes patterns of water availability existing policy problems and the potential impacts of climate change in the western United States and functions as a practical reference for the student or professional invested in water policy and management *An Introduction to the U.S. Congress* Charles B. Cushman, 2014-12-18 What does Congress do How does it do it Why is it such a complicated institution This concise primer offers students and general readers a brief and systematic introduction to Congress and the role it plays in the US political system Drawing on his experience as a former Congressional staff member the author explores the different political natures of the House and Senate examines Congress's interaction with other branches of the Federal government and looks ahead to the domestic and foreign challenges that are likely to drive the Congressional agenda for decades to come The book provides revealing insights into the sometimes contradictory Congressional responsibilities of representation and lawmaking oversight and appropriation and managing and organizing

the government It includes a case study on the formation of the Department of Homeland Security that sheds light on Congress's often complicated procedures The book also includes boxed features on Congressional action highlighting such topics as file sharing and student loans that show students how Congress's work affects their lives Chapter ending lists of web resources add to the book's usefulness

**Dubious Battles** John Arquilla, 2017-09-29 Why do leaders initiate wars they are destined to lose This study shows that imperfect understanding of land sea wars was at the root of defeats for leaders from Louis XIV to Saddam Hussein

*Market- Based Instruments for Environmental Management* Mikael Skou Andersen, Rolf-Ulrich Sprenger, 2000-01-01 This volume brings together contributions from political scientists and environmental economists and will prove invaluable for academics practitioners and policymakers interested in the experiences of countries where market based instruments are well established

**BOOK JACKET The Policy Analyst's Handbook** Lewis G. Irwin, 2015-02-12 This rigorous but very accessible guide to the main concepts and techniques of policy analysis is intended for students and in service professionals who want to become more efficient and effective in their work The book equips readers with a structured and disciplined step by step approach to decision making defining issues and applying the powerful techniques of policy analysis always in the context of uncertainty and limited discretion Each chapter concludes with notes and a list of supplementary sources for further reading

Privatization George K. Yarrow, Piotr Jasiński, 1996

*Waiting for Dead Men's Shoes* Donald Chisholm, 2001 This monumental study provides an innovative and powerful means for understanding institutions by applying problem solving theory to the creation and elaboration of formal organizational rules and procedures Based on a meticulously researched historical analysis of the U S Navy's officer personnel system from its beginnings to 1941 the book is informed by developments in cognitive psychology cognitive science operations research and management science It also offers important insights into the development of the American administrative state highlighting broader societal conflicts over equity efficiency and economy Considering the Navy's personnel system as an institution the book shows that changes in that system resulted from a long term process of institutional design in which formal rules and procedures are established and elaborated Institutional design is here understood as a problem solving process comprising day to day efforts of many decision makers to resolve the difficulties that block completion of their tasks The officer personnel system is treated as a problem of organized complexity with many components interacting in systematic intricate ways its structure usually imperfectly understood by the participants Consequently much problem solving entails decomposing the larger problem into smaller more manageable components closing open constraints and balancing competing value premises The author finds that decision makers are unlikely to generate many alternatives since searching for existing solutions elsewhere or inventing new ones is an expensive difficult enterprise Choice is usually a matter of accepting rejecting or modifying a single solution Because time constraints force decisions before problems are well structured errors are frequently made problem components are at best only partially

addressed and the chosen solution may not solve the problem at all and even if it does is likely to generate unanticipated side effects that worsen other problem components In its definitive treatment of a critical but hitherto entirely unresearched dimension of the administration of the U S Navy the book provides full details over time concerning the elaboration of officer grades and titles creation of promotion by selection sea duty requirements graded retirement staff line conflicts the establishment of the Reserve and such unusual subjects as tombstone promotions In the process it transcends the specifics of the personnel system to give a broad picture of the Navy s history over the first century and a half of its development

**The Politics of Dissatisfaction** William E. Lyons, David Lowery, Ruth Hoogland DeHoog, 2019-07-23 The Politics of Dissatisfaction Citizens Services and Urban Institutions is destined to be a classic in public administration and public policy it makes major theoretical and empirical contributions to the literature in both fields It is a rigorous empirical attempt to assess the public choice view of citizenship and local government The research upon which this book is based was founded on conversations between two of its authors W E Lyons and David Lowery during the early 1980s

*The Oxford Handbook of U.S. Environmental Policy* Sheldon Kamieniecki, Michael Kraft, 2013 Prior to the Nixon administration environmental policy in the United States was rudimentary at best Since then it has evolved into one of the primary concerns of governmental policy from the federal to the local level As scientific expertise on the environment rapidly developed Americans became more aware of the growing environmental crisis that surrounded them Practical solutions for mitigating various aspects of the crisis air pollution water pollution chemical waste dumping strip mining and later global warming became politically popular and the government responded by gradually erecting a vast regulatory apparatus to address the issue Today politicians regard environmental policy as one of the most pressing issues they face The Obama administration has identified the renewable energy sector as a key driver of economic growth and Congress is in the process of passing a bill to reduce global warming that will be one of the most important environmental policy acts in decades The Oxford Handbook of U S Environmental Policy will be a state of the art work on all aspects of environmental policy in America Over the past half century America has been the world s leading emitter of global warming gases However environmental policy is not simply a national issue It is a global issue and the explosive growth of Asian countries like China and India mean that policy will have to be coordinated at the international level The book will therefore focus not only on the U S but on the increasing importance of global policies and issues on American regulatory efforts This is a topic that will only grow in importance in the coming years and this will serve as an authoritative guide to any scholar interested in the issue

*Institutions, Regulatory Styles, Society and Environmental Governance in China* Carlos Wing-Hung Lo, Shui-Yan Tang, 2013-08-15 During the past three decades of rapid industrial growth China has suffered from devastating environmental degradation Most scholarly and popular publications have painted a rather pessimistic picture about the worrisome trend Yet a somewhat more optimistic view has emerged in the past decade given the Chinese government s increased commitment to fighting industrial pollution

the public's increased concerns regarding the adverse effects of pollution and domestic and international civil society's increased involvement in promoting environmental protection in China. Drawing on the authors' extensive research on Guangdong Province and a few large cities in other provinces, this book provides an in-depth study on China's environmental governance and regulatory enforcement in the past two decades. Section 1 examines various institutional constraints for environmental regulation enforcement at the local level and how governance reform efforts in the past decade have contributed to the lessening of those constraints. Section 2 draws on data derived from surveys and interviews conducted in multiple cities and times; it examines the dominant regulatory enforcement styles of local environmental protection bureaus and how these styles vary across different regions and over time. Section 3 examines how various stakeholders—the general public, environmental groups, government entities, and corporations—affect the environmental governance process. Overall, the book presents a cautiously optimistic view on the evolution of environmental governance in China. While highlighting many political, institutional, social, and economic constraints, it also documents many changes that have taken place, including reform efforts from within the government administrative system, increasingly societal concerns and actions, and changing attitudes among corporate executives, potentially paving the way for more effective environmental governance in the future.

**The Rise of the Public Authority** Gail Radford, 2024-05-31 In the late nineteenth century, public officials throughout the United States began to experiment with new methods of managing their local economies and meeting the infrastructure needs of a newly urban industrial nation. Stymied by legal and financial barriers, they created a new class of quasi-public agencies called public authorities. Today, these entities operate at all levels of government and range from tiny operations like the Springfield Parking Authority in Massachusetts, which runs thirteen parking lots and garages, to mammoth enterprises like the Tennessee Valley Authority with nearly twelve billion dollars in revenues each year. In *The Rise of the Public Authority*, Gail Radford recounts the history of these inscrutable agencies, examining how and why they were established, the varied forms they have taken, and how these pervasive but elusive mechanisms have molded our economy and politics over the past hundred years.

**City-County Consolidation and Its Alternatives: Reshaping the Local Government Landscape** J.B. Carr, Richard C. Feiock, 2016-07-08 City-county consolidation builds upon the Progressive tradition of favoring structural reform of local governments. This volume looks at some important issues confronting contemporary efforts to consolidate governments and develops a theoretical approach to understanding both the motivations for pursuing consolidation and the way the rules guiding the process shape the outcome. Individual chapters consider the push for city-county consolidation and the current context in which such decisions are debated, along with several alternatives to city-county consolidation. The transaction costs of city-county consolidation are compared against the costs of municipal annexation, inter-local agreements, and the use of special district governments to achieve the desired consolidation of services. The final chapters compare competing perspectives for and against consolidation and put together some of the pieces of an explanatory theory of local government.



consolidation      **Military Transformation Past and Present** Mark D. Mandeles, 2007-09-30 Transformation has become a buzz word in today's military but what are its historical precursors those large scale changes that were once called Revolutions in Military Affairs RMA Who has gotten it right and who has not The Department of Defense must learn from history Most studies of innovation focus on the actions choices and problems faced by individuals in a particular organization Few place these individuals and organizations within the complex context where they operate Yet it is this very context that is a powerful determinant of how actions are conceived examined and implemented and of how errors are identified and corrected The historical cases that Mandeles examines reveal how different military services organized to learn accumulate and retrieve knowledge and how their particular organization affected everything from the equipment they acquired to the quality of doctrine and concepts used in combat In cases where more than one community of experts was responsible for weighing in on decisionmaking the service benefited from enhanced application of evidence sound inference and logic These cases demonstrate that for senior leadership participating in such a system should be a strategic and deliberate choice In each of the cases featured in this book no such deliberate choice was made The interwar U S Navy USN aviation community and the U S Marine Corps amphibious operation community were lucky that in a time of rapid technological advance and strategic risk their decisions in framing and solving technological and operational problems were made within a functioning multi organizational system The Army Air Corps and the Royal Marines were unfortunate with corresponding results It is characteristic of 20th century military history that no senior civilian or military leader suggested a policy to handle overlapping responsibilities by multiple departments Today's policymakers have not learned this lesson In the present time while a great deal of thought is devoted to proper organizational design and the numbers of persons required to perform necessary functions there is still no overarching framework guiding these designs

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