

## **PUBLIC POLICY AND PROGRAM EVALUATION**

Evert Vedung

To Whom It May Concern

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Vedung, Evert, 1997, *Public Policy and Program Evaluation*, 209-245, Piscataway, NJ and London: Transaction.

### **Chapter 13**

#### **Process Evaluation and Implementation Theory**

"A single governmental strategy may involve the complex and interrelated activities of several levels of governmental bureaus and agencies, private organizations, professional associations, interest groups, and clientele populations. How can this profusion of activities be controlled and directed? This question is at the heart of what has come to be known ... as the "implementation problem."

-Eugene Bardach

The extent to which government interventions contribute to measured results is central to public sector evaluation. Occasionally, evaluations ought to aspire to even higher ambitions. They should try to answer why outcomes do or do not stem from the measures enacted. Following the lead of Urban Dahllöf and several other scholars, I wish to emphasize strongly that the evaluation of at least established interventions should have this extended explanatory ambition. Apart from data on output, outcomes, and general intervention impact on results, evaluations should include more specific information on why installed interventions have succeeded or failed. The evaluation of vintage measures ought to be a theoretical enterprise in the meaning of trying to explain in more detail why the measures have conditioned the impacts or not. I shall call this process evaluation.

# Public Policy And Program Evaluation

**Jonathan Verschuuren**



## **Public Policy And Program Evaluation:**

**Public Policy and Program Evaluation** Evert Vedung, 2017-07-12 Evaluation is a controversial and little understood strategy of public governance control and decision making As early as classical antiquity scholars were summoned to court to counsel kings Public policy and program evaluation is a recent addition to the great chain of attempts to use the brainpower of scholars and scientists to further the interests of the state Evaluation scholars are asked to provide retrospective assessments of the implementation output and outcome of government measures in order to effect deeper understanding and well grounded decisions on the part of those in charge of government operations Evaluation is the process of distinguishing the worthwhile from the worthless the precious from the useless evaluation implies looking backward in order to be able to steer forward better Written from a political science perspective Public Policy and Program Evaluation provides an overview of the possibilities and limits of public sector evaluation Evert Vedung examines evaluation as a mechanism for monitoring systematizing and grading government activities and their results so that public officials in their future oriented work will be able to act as responsibly creatively and efficiently as possible Topics discussed include Evaluation Rationality and Theories of Public Management Models of Evaluation Internal or External Evaluation Impact Assessment as Tryout and Social Experimentation Process Evaluation and Implementation Theory The Eight Problems Approach to Evaluation and Uses and Users of Evaluation All evaluation rests upon the idea that perceptions opinions intentions judgments in short everything concerned with the world of human consciousness play such interesting roles in political and administrative action that their functions are worth investigating Through experience humans may learn from past actions The interventions of the modern state are so extensive their execu *The Politics of Program Evaluation* Dennis J. Palumbo, 1987 Evaluation and politics are related in a number of ways While programme evaluators have traditionally tried to be neutral objective and scientific in their assessment of programmes the results of evaluation are inherently political and are used by politicians programme administrators special interest groups and other stakeholders for political purposes The contributors argue that since evaluation cannot be divorced from its political context the political dimension must be understood in order to conduct effective evaluations Public Policy and Program Evaluation E. Vedung, Evaluation is the process of distinguishing the worthwhile from the worthless the precious from the useless evaluation implies looking backward in order to be able to steer forward better Written from a political science perspective Public Policy and Program Evaluation provides an overview of the possibilities and limits of public sector evaluation *Program Evaluation and the Management of Government* Eliot Freidson, Ray Rist, 2020-02-18 This book appears at an opportune time in the history of evaluation Its detailed and up to date account of the organization and use of evaluation in eight Western democratic countries Canada Germany United Kingdom United States Denmark Holland Norway and Switzerland shows how evaluation functions at different levels of development Focusing on the national or federal level of government this volume presents a systematic and comparative view of eight

nations at different stages of the development institutionalization and utilization of evaluations All of these original contributions have been written by academics and government officials involved in the production and use of evaluation findings Each shows how their respective country has moved to institutionalize evaluation at the federal level and each explores the reasons for that institutionalization Among them are managerial accountability the increased complexity of the decisions facing policymakers federally sponsored social change that needs to be tracked and assessed and the increasing recognition that political power comes to those who possess such information Program Evaluation and the Management of Government is tightly integrated The contributions share coherence a common analytic framework and use of key terms resulting from the authors three year dialogue as members of the Working Group on Policy and Program Evaluation sponsored by the International Institute for Administrative Sciences located in Belgium Their shared commitment to working together has given us the first systematic effort to assess evaluation across such a large number of countries It will be of interest to applied social scientists and policymakers especially those interested in comparative research

**Public Program Evaluation** Laura Langbein, 2016-07-08 First Published in 2007 Routledge is an imprint of Taylor Francis an Informa company

**Social Experimentation, Program Evaluation, and Public Policy** Maureen A. Pirog, 2009-04-27 This volume provides a single collection some of the best articles on social experimentation and program evaluation that have appeared in the Journal of Policy Analysis and Management JPAM Provides exposure to a variety of well executed social experiments and evaluations for evidence based public policy Examines the theory and conduct of evaluations and social experiments as they relate to their practical implementation in evidence based policy making Provides exposure to the fundamental issues surrounding the conduct of evaluations as well as to the relative merits of social experiments and the ethics and use of evaluations

**Encyclopedia of Public Administration and Public Policy: K-Z** Jack Rabin, 2003 From the Nuremberg trials to the Civil Service Reform Act of 1978 to recent budget reconciliation bills the Encyclopedia of Public Administration and Public Policy provides detailed coverage of watershed policies and decisions from such fields as privatization biomedical ethics education and diversity This second edition features a wide range of new topics including military administration government procurement social theory and justice administration in developed democracies It also addresses current issues such as the creation of the Department of Homeland Security and covers public administration in the Middle East Africa Southeast Asia the Pacific and Latin America

**Policy and Program Evaluation** Ray C. Rist, 1990

Environmental Program Evaluation G. J. Knaap, Tschangho John Kim, 1998 This pioneer work in a complex interdisciplinary and still developing field explores the prospects for a more comprehensive approach to evaluating environmental programs Experts in the fields of biology chemistry ecology economics management planning sociology political science and public administration provide coherent integrated perspectives on the task of environmental program evaluation The essays are organized thematically covering institutional scientific economic and administrative topics The

volume will be a valuable text for practitioners regulators policymakers and scholars in the fields of program evaluation environmental policy and environmental science A volume in the series The Environment and the Human Condition

**Federal Program Evaluations**, 1982 Contains an inventory of evaluation reports produced by and for selected Federal agencies including GAO evaluation reports that relate to the programs of those agencies **Research Handbook on Program Evaluation** Kathryn E. Newcomer, Steven W. Mumford, 2024-06-05 In the Research Handbook on Program Evaluation an impressive range of authors take stock of the history and current standing of key issues and debates in the evaluation field Examining current literature of program evaluation the Research Handbook assesses the field's status in a post pandemic and social justice oriented world examining today's theoretical and practical concerns and proposing how they might be resolved by future innovations This title contains one or more Open Access chapters *Principles and Practices for Federal Program Evaluation* National Academies of Sciences, Engineering, and Medicine, Division of Behavioral and Social Sciences and Education, Committee on National Statistics, Steering Committee on Principles and Practices for Federal Program Evaluation, 2017-09-30 In October 2016 the National Academies of Sciences Engineering and Medicine convened a 1 day public workshop on Principles and Practices for Federal Program Evaluation The workshop was organized to consider ways to bolster the integrity and protect the objectivity of the evaluation function in federal agencies a process that is essential for evidence based policy making This publication summarizes the presentations and discussions from the workshop

**Handbook of Practical Program Evaluation** Joseph S. Wholey, Harry P. Hatry, Kathryn E. Newcomer, 2010-11-04 Praise for the third edition of the Handbook of Practical Program Evaluation Mix three of the most highly regarded evaluators with a team of talented contributors and you end up with an exceedingly practical and useful handbook that belongs on the reference shelf of every evaluator as well as program and policy officials Jonathan D Breul executive director IBM Center for The Business of Government Joe Wholey and his colleagues have done it again a remarkably comprehensive thoughtful and interesting guide to the evaluation process and its context that should be useful to sponsors users and practitioners alike Eleanor Chelimsky former U S Assistant Comptroller General for Program Evaluation and Methodology Students and practitioners of public policy and administration are fortunate that the leading scholars on evaluation have updated their outstanding book This third edition of the Handbook of Practical Program Evaluation will prove once again to be an invaluable resource in the classroom and on the front lines for a public service under increasing pressure to do more with less Paul L Posner director public administration George Mason University and immediate former president the American Society of Public Administration The third edition of the Handbook of Practical Program Evaluation reflects the evolving nature of the field while maintaining its value as a guide to the foundational skills needed for evaluation Leslie J Cooksy current president the American Evaluation Association This third edition is even more of a must have book than its earlier incarnations for academics to give their students a comprehensive overview of the field for practitioners to use as a

reference to the best minds on each topic and for evaluation funders and consumers to learn what is possible and what they should expect I've been in evaluation for 35 years and I used the first and second editions all the time Michael Hendricks Ph D independent evaluation consultant

**The Impact of Legislation** Jonathan Verschuuren, 2009-03-25 Around the globe ex ante evaluation of legislation has become an established rationalisation of legislative processes Legislators politicians and the public at large increasingly demand new laws to have a particular effect and no unwanted side effects Various instruments are being applied that all have in common that they must predict the effect of new legislation Until now most publications on regulatory impact assessment praise such instruments as being extremely useful Scepticism however is in order as well Is it not as difficult to predict the future effect of a new set of rules in our complex society as it is to predict where our society as a whole is going The search for an answer to this sceptical question is at the heart of the book The newly established Research Group for Methodology of Law and Legal Research at Tilburg University the Netherlands brought together some of Europe's top specialists in the field of ex ante evaluation of legislation with backgrounds in law social science political science and law and economics The result of their collaborative effort is a comprehensive and critical book on the pros and cons and on the opportunities limitations and challenges of ex ante assessment of legislation

*Program Evaluation* Susan P. Giancola, 2025-04-14 This text aims to build evaluation capacity by increasing knowledge about evaluation and improving skills to conduct evaluations The book's embedded approach uses program theory to understand relationships between activities and objectives logic modeling to represent the program's theory and an evaluation matrix to structure the evaluation within the program The approach is systematic and focused on continuous improvement The Second Edition adds topics suggested by users of the book incorporates content that the author has added to her own classes and covers emerging areas in evaluation since the publication of the first edition such as artificial intelligence and equity in evaluation A companion website at <http://edge.sagepub.com/Giancola2e> includes a number of instructor resources including editable PowerPoint slides and assignments

*Encyclopedia of Public Administration and Public Policy - 5 Volume Set* Domonic A. Bearfield, Evan Berman, Melvin J. Dubnick, 2020-08-14 Now in its third edition Encyclopedia of Public Administration and Public Policy remains the definitive source for article length presentations spanning the fields of public administration and public policy It includes entries for Budgeting Bureaucracy Conflict resolution Countries and regions Court administration Gender issues Health care Human resource management Law Local government Methods Organization Performance Policy areas Policy making process Procurement State government Theories This revamped five volume edition is a reconceptualization of the first edition by Jack Rabin It incorporates over 225 new entries and over 100 revisions including a range of contributions and updates from the renowned academic and practitioner leaders of today as well as the next generation of top scholars The entries address topics in clear and coherent language and include references to additional sources for further study

*Program Evaluation* Robert L. Schalock, C.V.D. Thornton, 1988-07-31 This book is written to help

human service program administrators either interpret or conduct program evaluations. Our intended audience includes administrators and those students being trained for careers in human services administration. Our focus is on persons interested in assessing programs in which people work with people to improve their condition. The book's title, *Program Evaluation: A Field Guide for Administrators*, describes how we hope you use this book as a tool. In writing the book, we have attempted to meet the needs of persons who have to conduct program evaluations as well as those who must use those evaluations. Hence, we have attempted to make the book user friendly. You will find, for example, numerous guidelines, cautions, and specific suggestions. Use the book actively. Our primary motive is to help administrators make better decisions. In fact, the primary reason for program evaluation is to help program administrators make good decisions. These decisions often must balance the goals of equity or fairness in the distribution of goods and services among people in the economy, efficiency, obtaining the most output for the least resources, and political feasibility. Take, for example, the administrator who must decide between a new program favored by some of the program's constituents and maintaining the status quo, which is favored by other constituents.

**Foundations of Program Evaluation** William R. Shadish, Thomas D. Cook, Laura C. Leviton, 1991. This book looks back at the origins of program evaluation. By summarizing, comparing, and contrasting the work of seven major theorists of program evaluation, it provides an important perspective on the current state of evaluation theory and provides suggestions for improving its practice.

**Resources in Education**, 1993. *Program Evaluation and Performance Measurement* James C. McDavid, Irene Huse, Laura R. L. Hawthorn, 2018-10-16. *Program Evaluation and Performance Measurement* offers a conceptual and practical introduction to program evaluation and performance measurement for public and non-profit organizations. James C. McDavid, Irene Huse, and Laura R. L. Hawthorn discuss topics in a detailed fashion, making it a useful guide for practitioners who are constructing and implementing performance measurement systems as well as for students. Woven into the chapters is the performance management cycle in organizations, which includes strategic planning and resource allocation, program and policy design, implementation and management, and the assessment and reporting of results. The Third Edition has been revised to highlight and integrate the current economic, political, and socio-demographic context within which evaluators are expected to work and includes new exemplars, including the evaluation of body-worn police cameras.

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