



Shell Global Scenarios to 2025

The future business environment:
trends, trade-offs and choices

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Shell Global Scenarios To 2025 The Future Business Environment Trends Trade Offs And Choices

Ulf Pillkahn



Shell Global Scenarios To 2025 The Future Business Environment Trends Trade Offs And Choices:

Shell Global Scenarios To 2025 Jeroen Van Der Veer, Royal Dutch/Shell Group, 2005 Providing a glimpse inside one of the largest and most successful companies in the world this book explores how Shell makes judgments and decisions about the future course of its business *The Shell Global Scenarios to 2025*, 2005 Provides a glimpse inside how one of the largest and most successful companies in the world views the future unfolding and insight into what Shell weighs and thinks about as it make judgments and decisions about the future course of its business **Using Trends and Scenarios as Tools for Strategy Development** Ulf Pillkahn, 2008-09-26 Is my enterprise really prepared for future business What can I do to become more competitive Ulf Pillkahn s book is directed at all of those seeking answers to these questions executives in strategic positions business analysts consultants trend scouts marketing and product managers and research engineers The book presents the two most powerful tools for future planning environmental analysis based on the use of trends as well as the development of visions of the future through the use of scenarios While scenarios are generally regarded as a classical management tool it is expected that the importance of trends will gain tremendously in the coming years Pillkahn demonstrates how to build robust strategies by aligning the results of environmental and enterprise scenarios thereby offering entirely new insights Using Trends and Scenarios as Tools for Strategy Development convincingly illustrates why efficient observation of the environment of an enterprise is an absolutely essential factor for strategy development and why strategy development only works if it is institutionalized as a permanent enterprise process It also addresses the issue of what information is needed to keep both processes running The book further describes how trends can be categorized and offers advice on how to glean the essential information from the vast variety of trends Information is provided on how scenarios are used as a holistic instrument for creating visions and pictures of the future and how the results of trend research and scenario techniques find their way into entrepreneurial strategy development An optimized strategy development process is also outlined Practical examples and real life pictures of the future round off Pillkahn s insightful discussion of future business planning Scenario Based Strategy Paul de Ruijter, 2016-04-01 We need strategy The world is changing the future uncertain What is required is vision What might the future bring Where is our business going What are our fundamental business values This book is a manual for all those who want to apply strategy in organisations It is intended for everyone who wants to put the future on the agenda to look beyond the short term and beyond mere profit It describes in practical terms the eight questions we must continually discuss in order to pursue a future proof strategy in a dynamic and uncertain world mission trends scenarios options vision roadmap action and monitoring If you are dissatisfied with an approach to strategy based on simple backward looking analysis management controls and problems solving after the fact but would like to make a positive contribution to thinking about the future Scenario based Strategy offers the instruments to turn your intention into practice The text provides examples from commercial to government and trade organizations

showing how others have undertaken future explorations and how they used these explorations to create a dynamic strategy Paul de Ruijter has a deep insight into the theory alongside practical experience working with some of the most highly regarded and resilient organizations The result is a rich combination of methodology and practical engaging examples that shows you how to go about creating an agenda for the future

Scenarios for Success Bill Sharpe, Kees van der Heijden, 2008-07-31 Properly researched and intelligently deployed scenario planning is today's most powerful tool for understanding and preparing for an uncertain future Yet it remains a niche approach poorly understood by leaders at large To bring it into the strategy mainstream leaders need advice on how to turn concepts scenarios into actions strategy Scenarios for Success delivers a unique and coherent account of the state of the scenario planning art It is aimed particularly at those trying to implement its findings Striking a balance between theory and practice the contributors show how and why the core techniques of scenario thinking have endured and are still valuable while bringing new tools and processes that keep scenario planning in touch with modern realities

Long-range Futures Research Robert H. Samet, 2009-03-24 This highly readable study explains how complexity science provides an evolutionary model for the civil system with a new world view that out ranges United Nations reference scenarios to beyond 2150

Climate Change 2007 - Mitigation of Climate Change Intergovernmental Panel on Climate Change, 2007-11-12 The Climate Change 2007 volumes of the Fourth Assessment Report of the Intergovernmental Panel on Climate Change IPCC provide the most comprehensive and balanced assessment of climate change available This IPCC Working Group III volume provides a comprehensive state of the art and worldwide overview of scientific knowledge related to the mitigation of climate change It includes a detailed assessment of costs and potentials of mitigation technologies and practices implementation barriers and policy options for the sectors energy supply transport buildings industry agriculture forestry and waste management It links sustainable development policies with climate change practices This volume will again be the standard reference for all those concerned with climate change including students and researchers analysts and decision makers in governments and the private sector

Survive, Exploit, Disrupt Peter Steidl, 2016-05-12 Recessions there may not be anything we can do to stop them but we have plenty of choices when it comes to our response During a recession too much time can be spent trying to guess what impact it may have while too little time is spent exploring the strategic options available Survive Exploit Disrupt addresses the need for companies to shift their strategic thinking during an economic downturn As trends change and consumer behaviour becomes less predictable companies that triumph over economic downturn fall into three categories survivors exploiters and disrupters This book shows executives how to navigate their way through the many challenges a recession represents for their business and capitalise on the opportunities these periods of upheaval present Inside you will discover the drivers of change during a recession how to adapt to recessionary periods how to exploit growth opportunities and identify disruptive opportunities specific actions you can take to survive a recession The result is a solid basis for recession proof strategy that companies can

implement to ensure that they survive the tough times *Making Choices about Hydrogen* Lynn Krieger Mytelka, Grant Boyle, 2008 Since the mid 1990s the emergence of a hydrogen economy and the speed with which it will arrive have been vigorously debated As a disruptive technology dominant designs for the production storage and distribution of hydrogen have not yet been established Neither have performance characteristics been achieved to compete with the existing combustion engine though the efficiency and durability of hydrogen fuel cells are improving This publication highlights the uncertainties involved in making choices about hydrogen and fuel cells in planning the development policies on national energy environment and transport sector Publisher's description The New Strategic Landscape Julie Verity, 2012-10-18 The business challenges of organizations are increasingly complex strategists need a rich choice of approaches in order to respond Too few strategy models challenge the dominant paradigm of rational analysis choice maximisation and planned implementation This rich collection from an eclectic group of strategists provides alternatives The Power of Science Domenico Rossetti di Valdalbero, 2010 This book highlights the interaction between science and politics and between research in economics and European Union policy making It focuses on the use of Quantitative tools Top down and Bottom up models in up stream European decision making process through five EU policy case studies energy taxation climate change energy efficiency renewable energy and internalisation of external costs The author reveals how the European Commission grounds part of its legitimacy on the objectivity of the figures and on its technical charisma Faced by strong stakeholders an elected European Parliament and a Council representing the national interests the Commission defends the credibility of its policy initiatives e.g. energy and environment targets new market mechanisms by scientific reports Through an in depth analysis of the preparatory legislation Commission White Papers Communications Directive Proposals Staff Working Documents Impact Assessments the author explains how the European Commission justifies economically and supports politically its initiatives This book offers a new way of understanding the EU decision making process with special reference to the energy and environment fields Energy Security for the EU in the 21st Century José María Marín Quemada, Javier García-Verdugo, Gonzalo Escribano, 2012-03-12 Recent developments like the rising trend in crude oil price the international economic crisis the civil revolts in Northern Africa and the Middle East the nuclear threat in Japan after the tsunami the oil spill in the Gulf of Mexico and the economic growth of emerging countries like China and India have a direct relation to the security of energy supply anywhere in the world This book provides a comprehensive analysis of energy risks energy scenarios and energy policies with special reference to the European Union and its member states emphasizing the economic and geopolitical dimensions of energy security The book assesses both quantitatively and qualitatively the socioeconomic and political risks related to the European energy supply together with the EU's energy relations with other countries Two innovative indicators have been developed to estimate geopolitical energy risks and energy related relations with other countries The book also examines the process of convergence of member states energy security policies the path

towards a common European energy policy and the process of Europeanization projected towards the energy corridors through which the EU receive energy imports In addition alternative strategic scenarios related to energy risk are assessed Finally guidelines for the EU s energy policy and new strategies using energy corridors are suggested in order to maximize EU s energy security The book should be of interest to students and researchers across a wide range of subjects including energy economics and policy energy and foreign policy in the EU energy policies in EU member states and several aspects related to international political economy Models of Scenario Building and Planning A. Martelli,2014-10-01 Models of Scenario Building and Planning offers a unique and innovative exploration of the scenario approach The book focuses on the analysis of the competitors behavior the analysis of risk and uncertainty and the link between scenarios and strategies

Managing Emerging Risk Kevin D. Burton,2017-11-15 From Main Street to Mumbai Managing Emerging Risk The Capstone of Preparedness considers the new global drivers behind threats and hazards facing all those tasked with protecting the public and private sector The text delves into the global mindset of public and private sector emergency managers and presents a new risk landscape vastly different from the one existing ten years ago The book begins by presenting a series of fictitious scenarios each resulting in mass destruction and fatalities These are each followed by actual news stories that support the scenarios and demonstrate that the proposed events seemingly unthinkable have the potential to occur Next the author identifies two drivers in the practice of emergency management and general preparedness today that constitute our view of the future and the new face of risk The first is the Disaster Halo Effectthe idea that modern threats exhibit more than one event The second is the worldview of our nation as a Market State focused on the trading of goods services and ideas among the nation states The book also reviews the history of preparedness and discusses its relationship with large scale threats establishing that hindsight bias has hurt our ability to plan and respond to the unexpected The chapters that follow explore what is needed to better cultivate design develop and operate emerging management and preparedness thinking in the current environment Each chapter begins with key terms and objectives and ends with thought provoking questions Introducing a new paradigm of thought that takes into account the chief influencers of global threats the book arms emergency and business operations managers with the ammo needed to successfully confront emerging threats in the 21st century The Innovation Butterfly Edward G. Anderson Jr.,Nitin R. Joglekar,2012-06-01

Product and service innovations are the result of mutually interacting creative and coordination tasks within a system that has to balance technical decisions marketplace taste personnel management and stakeholder commitment The constituent elements of such systems are often scattered across multiple firms and across the globe and constitute a complex system consisting of many interacting parts In the spirit of the butterfly effect metaphorically describing the sensitivity to initials conditions of chaotic systems this book builds an argument that innovation butterflies can in the short term take up significant amounts of effort and sap efficiencies within individual innovation projects Such innovation butterflies can be

prompted by external forces such as government legislation or unexpected spikes in the price of basic goods such as oil unexpected shifts in market tastes or from a company manager's decisions or those of its competitors Even the smallest change the smallest disruption to this system can steer a firm down an unpredictable and irreversibly different path in terms of technology and market evolution In the long term they can shift the balance of the entire innovation portfolio into unplanned directions More importantly we describe how innovation leaders can influence the emergent behavior of the system for good or ill The first half of the book draws parallels from physics economics and sociology as well as evidence from multiple industries to describe the structural and behavioral causes of emergent phenomena in innovation settings as well as their often negative impacts In the second half of the book we turn to distributed management of innovation under emergence We show that innovation butterflies if improperly managed most often lead to negative outcomes On the other hand it is also argued that while the complexity of the innovation system and the desire to experiment and try new and emergent alternatives precludes precise planning innovation leaders can actually tame innovation butterflies through the design and implementation of appropriate processes strategies tools and leadership choices

The Handbook of Global Energy Policy Andreas Goldthau, 2016-11-14 This is the first handbook to provide a global policy perspective on energy bringing together a diverse range of international energy issues in one volume Maps the emerging field of global energy policy both for scholars and practitioners the focus is on global issues but it also explores the regional impact of international energy policies Accounts for the multi faceted nature of global energy policy challenges and broadens discussions of these beyond the prevalent debates about oil supply Analyzes global energy policy challenges across the dimensions of markets development sustainability and security and identifies key global policy challenges for the future Comprises newly commissioned research by an international team of scholars and energy policy practitioners

Sustainability Appraisal Barry Dalal-Clayton, Barry Sadler, 2014-03-26 Sustainability Appraisal is a sourcebook of the state of the art of this rapidly emerging and diversifying area It draws on a wealth of international experiences and approaches to illustrate the status and scope of Sustainability Appraisal Assessment SA This comprehensive guide highlights how SA can be used to analyse and integrate the key environmental social and economic pillars of sustainability into decision making at all levels from policy to project to investment by government business and industry or international organizations Distilling both published and unpublished materials and with contributions from a range of leading experts organizations and agencies this book will be of significant value to professionals everywhere who are in need of a solid reference guide to what constitutes SA practice and more importantly how and when it can be applied

A Perilous Course Craig Cohen, 2007-12-21 **The Power of Scientific Knowledge** Reiner Grundmann, Nico Stehr, 2012-08-16 Examines how science and scientists influence policy making using the examples of eugenics Keynesian economics and climate policy

Integrated Coastal Zone Management Erlend Moksness, Einar Dahl, Josianne Støttrup, 2009-07-31 Coastal waters around the globe suffer from strain due to a

widerange of human activities The situation calls for a holisticapproach combining expertise from nature and social science toreach a balanced and sustainable development of the coastal zone This important book comprises the proceedings of TheInternational Symposium on Integrated Coastal Zone Management which took place in Arendal Norway between 11 14 June 2007 The main objective of the Symposium was to present currentknowledge and to address issues on advice and management related tothe coastal zone The major themes of papers included in this bookare Coastal habitats Impacts on coastal systems Integrated Coastal Zone Management Coastal governance Comprising a huge wealth of information this timely and welledited volume is essential reading for all those involved incoastal zone management around the globe All libraries in researchestablishments and universities where fisheries and aquaticsences are studied and taught will need copies of this importantvolume on their shelves

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