

# Shrinking the Federal Government: The Effect of Cutbacks on Five Federal Agencies

Rubin, Irene S.

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# Shrinking The Federal Government The Effect Of Cutbacks On Five Federal Agencies

**Irene Rubin**



## **Shrinking The Federal Government The Effect Of Cutbacks On Five Federal Agencies:**

Shrinking the Federal Government Irene Rubin,1985 In this study of the Reagan cutbacks Rubin provides a description of the economic and political factors that contributed to the retrenchment program She identifies four basic themes in the politics of cutbacks managing the Federal government controlling the bureaucracy the President s ability to influence Congress and the role of interest groups The author presents case studies to illustrate the cutback process in five Federal agencies how the President took control of an agency whether the agency defended itself against cutbacks and how bureaucratic opposition was surmounted what the nature of political support was how the interest groups intervened what the nature of the relationship between the President and the Congress was during the period of the cutbacks and what the effects on the quality of management were ISBN 0 582 28473 2 pbk 14 95

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**Shrinking the Federal Government** Irene Rubin,1985 In this study of the Reagan cutbacks Rubin provides a description of the economic and political factors that contributed to the retrenchment program She identifies four basic themes in the politics of cutbacks managing the Federal government controlling the bureaucracy the President s ability to influence Congress and the role of interest groups The author presents case studies to illustrate the cutback process in five Federal agencies how the President took control of an agency whether the agency defended itself against cutbacks and how bureaucratic opposition was surmounted what the nature of political support was how the interest groups intervened what the nature of the relationship between the President and the Congress was during the period of the cutbacks and what the effects on the quality of management were ISBN 0 582 28473 2 pbk 14 95

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of a four volume encyclopaedia which combines public administration and policy and contains approximately 900 articles by over 300 specialists This Volume covers entries from A to C It covers all of the core concepts terms and processes of applied behavioural science budgeting comparative public administration develop

**Budget Theory in the Public Sector** Aman Khan, W. Bartley Hildreth, 2002-12-30 Dominated by multiple competing and occasionally overlapping theories the act of budgeting is by no means a staid dispiriting task Kahn Hildreth and their group of scholars and practitioners show that budgeting is an institutional process an incremental decision making tool and when correctly applied becomes a tribute to managerial and administrative efficiency Taken together the chapters provide an unusually coherent conceptual foundation for budgeting as a legitimate field of study and demonstrate yet again that in its current state the field is truly eclectic but compartmentalized They also show why it is so difficult to come up with one unified theory of budgeting and that is one of the book's major benefits It opens new areas of inquiry that in the opinion of Khan Hildreth and others will generate renewed interest in probing the field's theory and applications Understandable and readable for those with limited knowledge of the subject but needing a sufficiently useful grasp of its various issues and problems the book is both an important reference work for scholars in the field and a practical guide for students of administration their teachers and for managers throughout the public sector

*Government Budgeting and Financial Management in Practice* Gerald J. Miller, 2017-09-25 The right turn in U S politics has increased conflict over both ends and means in government budgeting and financial management Overlapping and competing views of the way the world works drive finance officials practice Taking a new look at public financial management that acknowledges the multiple competing realities *Government Budgeting and Financial Management in Practice* Logics to Make Sense of Ambiguity examines transaction cost economics and other small government managed by the market techniques as the latest reincarnation of public budgeting and financial management orthodoxy Gerald J Miller reviews new research on the continuing validity of the political dimension of government finance decisions and the multiple intensely argued constructions of reality the finance official must make sense of Miller discusses major advances in interpretive approaches to budgeting and finance and how they dominate writing in the broader field of public administration He also examines the effects of the explosion of information systems new budget techniques nonconventional ways of spending and new technologies The book uses a question as the motivating force to understand some facets of today's government budgeting finance and financial management where do the critical assumptions come from to drive financial management Miller takes the history of reform developments in the field and the logics finance officials say they use as sources for these assumptions and examines what they reveal about constructions of the government finance world Exploring new avenues of financial management thinking the book discusses ambiguity and interpretations that move the unclear preferences ends and goals toward consensus The author identifies an alternative approach to research that explains important facets of financial management This approach is drawn directly from practice events and problems in public

organizations and from the creedal bent of many political actors in competition      **Managing Risk and Performance**

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William T. Gormley Jr., 2014-07-14 Americans are just emerging from one of the great reform eras in our history an era in which we attempted to control public bureaucracies through interest representation due process management policy analysis federalism and oversight The United States has in fact undergone an institutional realignment and has emerged with a weaker less autonomous bureaucracy In a book that will interest not only public administration specialists but students of American government generally William Gormley examines the consequences of the reform efforts of the 1970s and 1980s and seeks to understand why despite an astonishing number of these efforts we remain dissatisfied with the results The American bureaucracy is beleaguered and besieged writes Gormley Unfortunately the bureaucracy's critics are equally capable of blunders The author explains our situation by analyzing a spectrum of controls ranging from catalytic to hortatory to coercive Catalytic controls such as proxy advocacy environmental impact statements and freedom of information acts are most flexible while coercive controls such as legislative vetoes executive orders and judicial take overs of state institutions are most rigid While recommending that controls be tailored both to issues and to bureaucracies Gormley shows that coercive interventions or muscles often generate new bureaucratic pathologies without eradicating old ones In contrast catalytic controls or prayers energize the bureaucracy without predetermining a hastily crafted response Originally published in 1989 The Princeton Legacy Library uses the latest print on demand technology to again make available previously out of print books from the distinguished backlist of Princeton University Press These editions preserve the original texts of these important books while presenting them in durable paperback and hardcover editions The goal of the Princeton Legacy Library is to vastly increase access to the rich scholarly heritage found in the thousands of books published by Princeton University Press since its founding in 1905      **The Administrative Presidency Revisited** Robert F. Durant, 1992-07-01

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Something has gone seriously wrong with the American economy The American economy has experienced considerable growth in the last 30 years But virtually none of this growth has trickled down to the average American Incomes have been flat since 1985 Inequality has grown and social mobility has dropped dramatically Equally troubling these policies have been devastating to both American productivity and our long term competitiveness Many reasons for these failures have been proposed Globalization Union greed Outsourcing But none of these explanations can address the harsh truth that many countries around the world are dramatically outperforming the U S in delivering broad middle class prosperity And this is despite the fact that these countries are more exposed than America to outsourcing and globalization and have much higher

levels of union membership In What Went Wrong George R Tyler a veteran of the World Bank and the Treasury Department takes the reader through an objective and data rich examination of the American experience over the last 30 years He provides a fascinating comparison between the America and the experience of the family capitalism countries Australia Austria Belgium Denmark France Germany the Netherlands and Sweden Over the last 30 years they have outperformed the U S economy by the only metric that really matters delivering better lives for their citizens The policies adopted by the family capitalist countries aren t socialist or foreign They are the same policies that made the U S economy of the 1950s and 1960s the strongest in the world What Went Wrong describes exactly what went wrong with the American economy how countries around the world have avoided these problems and what we need to do to get back on the right track **Governance and**

**Public Management** Charles Conteh, Thomas J. Greitens, David K. Jesuit, Ian Roberge, 2014-05-09 The key difference between success and failure for most governance systems is adaptation specifically the ability to resolve the existing social cultural economic and environmental challenges that constrain adaptation Local regional and national systems differ in how they are designed to organize effective participation and create innovative ideas for missions goals strategies and actions They also differ in how they build the effective coalitions needed to adopt guide and protect strategies and actions during implementation and how to build competence and knowledge to sustain implementation This book presents the strategic foundations for government s role in fostering and adapting to societal transformation in a volatile world It shifts the focus of the discipline from an overtly retrospective analysis to a prospective analysis incorporating the role of foresight techniques and instruments Above all it stimulates debate about the practical implications of governance as an emergent future oriented framework of public management This challenging book aims to facilitate dialogue and discussion between academics and practitioners and encourage advanced students to take a new perspective on Public Management during these volatile times

Understanding and Managing Public Organizations Hal G. Rainey, 2009-08-24 In the third edition of his award winning book Hal G Rainey provides a comprehensive up to date analysis of research on public organizations and management Drawing on a review of the most current research about government organizations and managers and about effective and ineffective practices in government this important resource offers specific suggestions for managing these challenges in today s public organizations Using illustrative real life vignettes and examples the book provides expert analysis of organizational design goals power effectiveness leadership motivation and work attitudes decisionmaking and more

**What Motivates Bureaucrats?** Marissa Martino Golden, 2000-10-06 Political Science Quarterly **Thatcher, Reagan, and Mulroney** Donald J. Savoie, 2010-11-23 Savoie considers the war of reform waged by the leaders of these major industrial countries Reagan declared that he had come to Washington to drain the swamp of bureaucracy and set up the Grace Commission to investigate the operation of the U S government Thatcher and Mulroney were equally committed to reform and initiated wide ranging changes By the end of the 1990s the changes were dramatic Many governments operations

had been privatized in all three countries and new management techniques had been introduced In Great Britain one observer judged that the changes were historically as important as the collapse of Keynesian economics Is government now better in these countries and was political leadership right in focusing on management of the bureaucracy as the villain Savoie suggests that the reforms overlooked problems now urgently requiring attention and at the same time attempted to address non existent problems He combines theory and research based on sixty two interviews nearly all with members of the executive branch of the governments of Britain Canada and the United States

**Europe Managing the Crisis** Walter Kickert,Tiina Randma-Liiv,2015-06-05 Studies of the recent financial crisis have been largely dominated by economists but the similarities and differences between European countries response reflect both economic and political perspectives which have resulted in considerable differences in their decisions Drawing on uniquely comprehensive research data this book presents an in depth comparative analysis of how 14 European governments tackled the challenge of fiscal consolidation and analyses the political decision making behind these measures By exploring national responses not just in fiscal terms but also from a political perspective it reveals that decision making has been driven by political factors with profound effects on public administration and management This ground breaking book fills an important gap in the research literature for scholars of public management public administration and policy and will be a benchmark for future work on the global economic crisis

Workforce Reductions Thomas Hickok,1999 Annotation Brings together the prevailing thinking surrounding the issue of workforce reduction to help managers and executives ensure a successful transition to a more robust and effective organization Articles and books reviewed were found in both practitioner oriented sources such as magazines and popular books as well as scholarly journals Sources were selected for annotation based on their perceived relevance to the body of literature their unique perspective and their general interest Entries are in depth with many a page or more in length Annotations are organized in three sections on the organizational the organization individual relationship and the individual perspectives Section introductions summarize key themes Hickok holds a Doctor of Public Administration degree from the University of Southern California and is a consultant to the US Defense Intelligence Agency Annotation c

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**New Directions in Budget Theory** Irene S. Rubin,1988-04-07 This collection is the first book length work in many years to provide new theoretical direction to budget theory Written by several of the most respected people in budgeting including Allen Schick Naomi Caiden and Lance LeLoup it explores such current topics as the scope of budgeting the degree and source of variation in budgeting and changes in budgeting process over time New Directions will help to build a framework that is less confining than incrementalism and will stimulate and guide future research Some of the essays deal with the implications of looking at budgeting from a multi year perspective and the importance of allocating sources other than money such as personnel ceilings others pose questions about what a budget theory should look like and how many budget theories are needed



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