

RETHINKING

ESSAYS PROVOKED BY THE WORK  
OF ALBERT O. HIRSCHMAN

THE  
DEVELOPMENT  
EXPERIENCE

LLOYD RODWIN AND  
DONALD A. SCHÖN, EDITORS

# Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman

**Francisco R. Sagasti, Gonzalo Alcalde**



## **Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman:**

Rethinking the Development Experience Donald A. Schon, Lloyd Rodwin, 2011-07-01 This book written by a group of distinguished scholars and practitioners critically reappraises ideas about learning and development advanced by Albert O Hirschman in the 1950s and 1960s The essays prepared for an MIT faculty seminar show how these innovative ideas bear on the theory policy and practice of development in the 1990s Hirschman one of the great pioneers in the field of economic development is now professor emeritus at Princeton Paul Krugman Lance Taylor and Donald Schon address the different approaches and assumptions of economic theorists in relation to modelling learning and development policy Emma Rothschild Lisa Peattie and Bishwapriya Sanyal examine some of the changing attitudes toward economic progress Elliot Marseille Judith Tendler Sara Friedheim Robert Picciotto and Charles Sabel draw lessons from efforts to innovate or modify institutions policies programs and projects Lloyd Rodwin examines the underlying themes that emerge particularly those that touch on the ideas of development as a process of social learning and on ways of strengthening theory policy and practice in economics when it is seen as both discipline and profession In a postscript Albert O Hirschman reflects on the evolution of his ideas his cognitive style and his propensity for self subversion Two appendixes detail the candid seminar discussions and Hirschman s musings in response to particular chapters and questions raised by the participants

*Rethinking the Development Experience* Lloyd Rodwin, Donald A. Schön, 1994 The essays prepared for a Massachusetts Institute of Technology faculty seminar show how Hirschman s innovative ideas bear on the theory policy and practice of development in the 1990s Hirschman one of the great pioneers in the field of economic development is now professor emeritus at the Institute for Advanced Study at Princeton

Rethinking the Development Experience Donald A. Schon, Lloyd Rodwin, 2011-07-01 This book written by a group of distinguished scholars and practitioners critically reappraises ideas about learning and development advanced by Albert O Hirschman in the 1950s and 1960s The essays prepared for an MIT faculty seminar show how these innovative ideas bear on the theory policy and practice of development in the 1990s Hirschman one of the great pioneers in the field of economic development is now professor emeritus at Princeton Paul Krugman Lance Taylor and Donald Schon address the different approaches and assumptions of economic theorists in relation to modelling learning and development policy Emma Rothschild Lisa Peattie and Bishwapriya Sanyal examine some of the changing attitudes toward economic progress Elliot Marseille Judith Tendler Sara Friedheim Robert Picciotto and Charles Sabel draw lessons from efforts to innovate or modify institutions policies programs and projects Lloyd Rodwin examines the underlying themes that emerge particularly those that touch on the ideas of development as a process of social learning and on ways of strengthening theory policy and practice in economics when it is seen as both discipline and profession In a postscript Albert O Hirschman reflects on the evolution of his ideas his cognitive style and his propensity for self subversion Two appendixes detail the candid seminar discussions and Hirschman s musings in response to particular chapters and questions raised by

the participants

**The Oxford Handbook of Megaproject Management** Bent Flyvbjerg, 2017 This Handbook provides state of the art scholarship in the emerging field of megaproject management The 25 chapters cover all aspects of megaproject management from front end planning to project delivery including how to deal with stakeholders risk finance complexity innovation governance ethics project breakdowns and scale itself Albert O. Hirschman Michele Alacevich, 2021-04-06 Winner 2023 Best Book Award Italian Association for the History of Economic Thought One of the most original social scientists of the twentieth century Albert O Hirschman led an uncommonly dramatic life After fleeing Nazi Germany as a youth he fought in the Spanish Civil War took part in antifascist activities in Italy and organized an underground rescue operation in Marseille through which more than 2 000 people including Marc Chagall Arthur Koestler and Hannah Arendt escaped Europe Hirschman moved across topics methodologies and disciplinary boundaries as fluidly as he did among countries and languages His work is marked by a deep suspicion of all encompassing theories valuing instead doubt and a sensitivity to contingencies and unexpected consequences In this intellectual biography the economic historian Michele Alacevich explores the development and trajectory of Hirschman s characteristic approach to social scientific questions He traces the many strands of Hirschman s thought and their place in his multifaceted body of work considering their limitations as well as their strengths Alacevich puts Hirschman s ideas into context following his participation in the major intellectual and political debates of his times He examines Hirschman s pioneering work in development studies and his analyses of social change the history of capitalism and the workings of democracy alongside his activities in the postwar reconstruction of Europe and economic development in Latin America A compelling intellectual portrait of a profoundly distinctive thinker this book also reflects on Hirschman s legacy and lasting influence

**Helping People Help Themselves** Congress of Industrial Organizations (U.S.). Dept. of Education and Research, 1963 *Solomon's Knot* Robert D. Cooter, Hans-Bernd Schäfer, 2012-01-16 Cooter and Schfer provide a thorough introduction to growth economics through the lens of law and economics They do a masterful job of weaving in historical anecdotes from all over the world detailed discussions of historical transformations theoretical literature empirical studies and numerous clever hypotheticals Scholars as well as general readers will find this book to be very useful and informative Henry N Butler George Mason University This book distills and presents in a lucid and often even entertaining way the main insights and contributions of law and economics to meeting the challenges of growth for developing countries Cooter and Schfer argue that market freedom is the key to growth but that it needs to be sustained by the appropriate legal rules and institutions Robert Howse coauthor of *The Regulation of International Trade*

**Africa in the Post-2015 Development Agenda** Leo Charles Zulu, Cristina D'Alessandro, 2018-04-19 This book offers a multifaceted examination of Africa s development into the post 2015 global agenda from a geographical perspective As a diversified and highly applied discipline geography has a lot to offer to global debates nuanced analysis of problems on and the search for innovative solutions to advance the African development agenda

beyond 2015 The end of the Millennium Development Goals MDGs era and the launch of the Sustainable Development Goals SDGs in September 2015 mark an important turning point for Africa and an opportune time to examine new challenges and opportunities that it faces The regional disparities in MDG progress affirm an important geographic tenet that the unique yet internally differentiated socio cultural economic political ecological biophysical and historical context give Africa distinctive challenges and opportunities that demand particular approaches to development This edited book presents innovative contributions examining Africa s development performance in diverse sectors during the MDG era as a basis for understanding prospects for its development in the SDG era and beyond It offers new and innovative study perspectives and methodological approaches on urban transformation development financing food security climate change gender equality health and regional integration among other topics and useful insights for scholars students and development practitioners This book was originally published as a special issue of African Geographical Review the journal of the American Association of Geographers Africa Specialty Group to mark the transition from MDGs to SDGs Re-Imagined Universities and Global Citizen Professionals Shanti George,2014-01-28 Universities are increasingly criticised for their limited relevance to a globalized and unequal world Drawing on research from over 27 countries this book outlines new directions for universities and the need to rethink the education that they provide based on the experiences of schools of international development studies Political Booms Lynn T. White,2009 Why have Taiwan rich parts of China and Thailand boomed famously while the Philippines has long remained stagnant both economically and politically Do booms abet democracy Does the rise of middle classes promise future liberalization Why has Philippine democracy brought no boom and barely served the Filipino people This book unlike previous books shows that both the roots and results of growth are largely political not just economic Specifically it pays attention to local not just national power networks that caused or prevented growth in the aforementioned countries Violence has been common in these politics along with money Elections have contributed to socio political problems that are also obvious in Leninist or junta regimes because elections are surprisingly easy to buy with corrupt money from government contracts Liberals should pay more serious theoretical attention to the effects of money on justice and Western political science should focus more clearly on the ways non state local power affects elections By considering the role of local money and power above all from small and medium sized firms that emerged after agrarian reforms on elections and justice this book asks democrats squarely to face the extent to which electoral procedures have failed to help ordinary citizens Students and scholars of Asia will all need this book as will students of the West whose methods have become parochial **Political Booms: Local Money And Power In Taiwan, East China, Thailand, And The Philippines** Lynn T White,2009-06-10 Why have Taiwan rich parts of China and Thailand boomed famously while the Philippines has long remained stagnant both economically and politically Do booms abet democracy Does the rise of middle classes promise future liberalization Why has Philippine democracy brought no boom and barely served the Filipino people

This book unlike most previous studies shows that both the roots and results of growth are largely political rather than economic. Specifically it pays attention to local not just national power networks that caused or prevented growth in the four places under consideration. Violence has been common in these polities along with money. Elections have contributed to socio-political problems that are also obvious in Leninist or junta regimes because elections are surprisingly easy to buy with corrupt money from government contracts. Liberals should pay more serious theoretical attention to the effects of money on justice and Western political science should focus more clearly on the ways non state local power affects elections. By considering the effects on fair justice of local money and power largely from small and medium sized firms that emerge after agrarian reforms this book asks democrats to face squarely the extent to which electoral procedures fail to help ordinary citizens. Students and scholars of Asia will all need this book as will students of the West whose methods have become parochial.

**New Accountabilities, New Challenges** John Wanna, Evert A. Lindquist, Penelope Marshall, 2015-04-08 This important and challenging volume of essays draws on insights from leading academics and public servants from Australia, New Zealand, the United Kingdom, Canada and elsewhere. It provides an excellent series of critiques of both the systemic accountabilities and the policy processes of government by drawing on meticulously researched topical and real world case studies of governance. Its contribution to the understanding of the applied processes of government in this way is exemplary. Topics covered include restoring trust in government, parliamentary scrutiny of the APS administrative law and FOI budgetary reforms, implementation issues, competition policy, indigenous administration, collaboration with the NGO sector, educational reforms and the changes to the Auditor General's mandate.

**Helping People Help Themselves** David Ellerman, 2009-04-15 David Ellerman relates a deep theoretical groundwork for a philosophy of development while offering a descriptive practical suggestion of how goals of development can be better set and met. Beginning with the assertion that development assistance agencies are inherently structured to provide help that is ultimately unhelpful by overriding or undercutting the capacity of people to help themselves, David Ellerman argues that the best strategy for development is a drastic reduction in development assistance. The locus of initiative can then shift from the would be helpers to the doers, recipients of development. Ellerman presents various methods for shifting initiative that are indirect, enabling and autonomy respecting. Eight representative figures in the fields of education, community organization, economic development, psychotherapy and management theory including Albert Hirschman, Paulo Freire, John Dewey and Søren Kierkegaard demonstrate how the major themes of assisting autonomy among people are essentially the same. David Ellerman is currently a Visiting Scholar in the Economics Department at the University of California at Riverside.

*Legitimacy, Legal Development and Change* David K. Linnan, 2016-04-22 This book addresses critical questions about how legal development works in practice. Can law be employed to shape behavior as a form of social engineering or must social behavior change first, relegating legal change to follow as ratification or reinforcement? And what is legal development's source of legitimacy if not

modernization But by the same token whose version of modernization will predominate absent a Western monopoly on change There are now legal development alternatives especially from Asia so we need a better way to ask the right questions of different approaches primarily in non Western Asia Africa the Islamic world plus South America Incoming waves of change like the Arab spring lie on the horizon Meanwhile debates are sharpening about law s role in economic development versus democracy and governance under the rubric of the rule of law More than a general survey of law and modernization theory and practice this work is a timely reference for practitioners of institutional reform and a thought provoking interdisciplinary collection of essays in an area of renewed practical and scholarly interest The contributors are a distinguished international group of scholars and practitioners of law development social sciences and religion with extensive experience in the developing world

**Development Cooperation in a Fractured Global Order** Francisco R. Sagasti, Gonzalo Alcalde, 1999 Development Cooperation in a Fractured Global Order *Development as Process* John Farrington, David Mosse, Alan Rew, 2005-08-16 Process approaches to economic and social development appear to be more flexible and offer greater prospects of success than traditional project methods Development as Process addresses the questions raised by the different natures of the two approaches The authors examine development projects through experience in water resources development in India and in organizational learning by a Bangladeshi NGO Inter agency contexts are examined in the setting of an aquaculture project in Bangladesh and in the setting of agriculture and natural resources development in Rajasthan India Finally the role of process monitoring is explained in the context of policy reform with illustrations from forestry in India and land reform in Russia

**The Democracy Makers** Nicolas Guilhot, 2005 Nicolas Guilhot looks at how the U S government the World Bank political scientists NGOs think tanks have appropriated the movements for democracy and human rights His work charts the various symbolic and political meanings that have developed around the movement for human rights and democracy as well their strategic importance for the West Guilhot suggests that these shifting meanings reflect the transformation of a progressive emancipatory movement into an industry dominated by experts rather than grassroots leaders

**Technical Knowledge and Development** Thomas Grammig, 2004-01-14 Development and aid projects often fail to improve technological capacity Their reform has been a widely acknowledged challenge for three decades This book demonstrates theoretically and empirically how aid practitioners shape the organizational social and inter cultural dynamics of development projects in industry

*The Elgar Companion to Development Studies* David Clark, 2006 If handbooks can be inspiring this is it Like a true companion it takes in its stride conversations both big and small Its entries do not just present an international and multidisciplinary mix but true to life they work on several different scales And importantly the book makes its authority evident For it is like an extended website but with all the added advantages of an encyclopaedia that actually tells you about the authors and the sources on which they have drawn The resulting compilation is highly intelligent thoughtful and above all usable Dame Marilyn Strathern University of Cambridge UK The Elgar

Companion to Development Studies is a major production in the development studies field authored by a star studded cast of contributors With 136 entries covering a vast range of topics it should quickly establish itself as a leading work of reference We should all feel indebted to David Clark who has successfully brought this substantial publishing project to completion John Toye University of Oxford UK This is a most comprehensive handbook on development studies It brings together a wide varied array of carefully crafted summaries of 136 key topics in development by an international cast of well respected academics and other experts in respective areas of study The handbook is heavily interdisciplinary organically combining economic political historical social cultural institutional ethical and human aspects of development While the wide range of entries might appear as a simple glossary listing or an encyclopedic collection each of the 136 entries offers more depth and discussion than the average handbook Viewed in this light this companion is highly likely to become known as a leading reference work on the topic Highly recommended Ismael Hossein Zadeh Choice The Elgar Companion to Development Studies is an innovative and unique reference book that includes original contributions covering development economics as well as development studies broadly defined This major new Companion brings together an international panel of experts from varying backgrounds who discuss theoretical ethical and practical issues relating to economic social cultural institutional political and human aspects of development in poor countries It also includes a selection of intellectual biographies of leading development thinkers While the Companion is organised along the lines of an encyclopaedia each of its 136 entries provide more depth and discussion than the average reference book Its entries are also extremely diverse they draw on different social science disciplines incorporate various mixes of theoretical and applied work embrace a variety of methodologies and represent different views of the world The Elgar Companion to Development Studies will therefore appeal to students scholars researchers policymakers and practitioners in the field of development as well as the interested layman

**How Big Things Get Done** Bent Flyvbjerg, Dan Gardner, 2023-02-07 Why do big projects go wrong so often and are there any lessons you can use when renovating your kitchen Bent Flyvbjerg is the megaproject expert and Dan Gardner brings the storytelling skills to How Big Things Get Done with examples ranging from a Jimi Hendrix studio to the Sydney Opera House Financial Times Entertaining There are lessons here for managers of all stripes The Economist A BEST BOOK OF THE YEAR Economist Financial Times CEO Magazine Morningstar Finalist for the Porchlight Business Book Award the Financial Times and Schroders Business Book of the Year Award and the Inc Non Obvious Book Award Nothing is more inspiring than a big vision that becomes a triumphant new reality Think of how the Empire State Building went from a sketch to the jewel of New York's skyline in twenty one months or how Apple's iPod went from a project with a single employee to a product launch in eleven months These are wonderful stories But most of the time big visions turn into nightmares Remember Boston's Big Dig Almost every sizeable city in the world has such a fiasco in its backyard In fact no less than 92% of megaprojects come in over budget or over schedule or both The cost of California's high speed rail project soared from 33



billion to 100 billion and won't even go where promised. More modest endeavors, whether launching a small business, organizing a conference, or just finishing a work project on time, also commonly stall out. But why do some projects fail? Understanding what distinguishes the triumphs from the failures has been the life's work of Oxford professor Bent Flyvbjerg, dubbed the world's leading megaproject expert. In *How Big Things Get Done*, he identifies the errors in judgment and decision making that lead projects both big and small to fail and the research-based principles that will make you succeed with yours. For example: Understand your odds. If you don't know them, you won't win. Plan slow, act fast. Getting to the action quick feels right, but it's wrong. Think right to left. Start with your goal, then identify the steps to get there. Find your Lego. Big is best built from small. Be a team maker. You won't succeed without an us. Master the unknown unknowns. Most think they can't, so they fail. Flyvbjerg shows how you can. Know that your biggest risk is you. Full of vivid examples ranging from the building of the Sydney Opera House to the making of Pixar blockbusters to a home renovation in Brooklyn gone awry, *How Big Things Get Done* reveals how to get any ambitious project done on time and on budget.

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## **Table of Contents Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman**

1. Understanding the eBook Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
  - The Rise of Digital Reading Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
  - Advantages of eBooks Over Traditional Books
2. Identifying Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
  - User-Friendly Interface
4. Exploring eBook Recommendations from Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
  - Personalized Recommendations
  - Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman User Reviews and

Ratings

- Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman and Bestseller Lists

### **5. Accessing Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman Free and Paid eBooks**

- Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman Public Domain eBooks
- Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman eBook Subscription Services
- Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman Budget-Friendly Options

### **6. Navigating Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman eBook Formats**

- ePub, PDF, MOBI, and More
- Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman Compatibility with Devices
- Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman Enhanced eBook Features

### **7. Enhancing Your Reading Experience**

- Adjustable Fonts and Text Sizes of Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
- Highlighting and Note-Taking Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
- Interactive Elements Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman

### **8. Staying Engaged with Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman**

- Joining Online Reading Communities
- Participating in Virtual Book Clubs
- Following Authors and Publishers Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman

## **Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman**

---

9. Balancing eBooks and Physical Books Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
11. Cultivating a Reading Routine Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
  - Setting Reading Goals Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
  - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
  - Fact-Checking eBook Content of Rethinking The Development Experience Essays Provoked By The Work Of Albert O Hirschman
  - Distinguishing Credible Sources
13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
14. Embracing eBook Trends
  - Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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