Chapter 2 is a good survey that applies the recent literature on the economics of diversification to industrial policy. The author concludes that there is no theoretical framework for the analysis of the economic conversion process. The burden of the chapter is to examine how militarily dependent firms ought to diversify. A given firm's adjustment problems depend on its degree of dependence on military business and the alternative uses for its products. The various country studies report what specific companies have attempted to do in terms of diversification. Saab-Scania, for example, established a Combitech division for commercialization of aircraft innovations. Commercialization of military products appears to be a major avenue for diversification. The economic analysis of diversification is handled well and is a good starting point, but it is probably insufficient for the task. A strategic management perspective might be a useful complement to diversification economics. By strategic management, I mean, for example, attention to long-range goals such as how to combine military and civilian products, how to manage commercialization and innovation, how to approach business-government relations, and how to position the firm with respect to national industrial policy.

The essential strength of this book is its wealth of detailed information based on field interviews, with easy access by country chapter, and through the index, to topics across countries. The currently unavoidable lack of a theoretical framework for analysis makes the treatment necessarily rather disjointed. Multiple perspectives, such as strategic management theory, are therefore probably needed. This book can be readily recommended to anyone interested in the social impacts of military spending.

Duane Windsor Rice University

# Harlow A. Hyde, Scraps of Paper: The Disarmament Treaties Between the World Wars. Lincoln, Neb.: Media Publishing, 1988. Pp. xx + 456. \$18.95, paper.

"Will we allow it to happen again?" the author asks (p. 330). He hurls a rhetorical challenge to contemporary leaders with his study's summary: "If the democracies had followed the simple teaching found

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