

# Organizational Development in Health Care Organization

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## Problem Justifying

As a target case to analyze, the city center hospital case will be reviewed. The key problem that worries its CEO is tension among employees, which, in turn, affects work productivity and patient outcomes negatively. In particular, ethical communication problems are raised, which consist of the arrogant behavior of doctors in relation to the junior medical personnel. This type of interpersonal conflict is an unhealthy form of teamwork, and disunity is a deterrent to effective collaboration. Nurses are stressed by their senior colleagues' behavior, and the morale in this hospital is weak and does not allow for a strong and well-coordinated team with common development goals and objectives. As a result, the organizational development (OD) intervention is seen as a change algorithm designed to address the weak aspects of the hospital's organizational culture and create a background for honing healthy leadership skills among managers. The challenges to address imply identifying steps to strengthen the hospital's internal culture, developing a proper communication strategy, applying an effective theoretical methodology to evaluate growth tactics, and determining an optimal leadership structure.

The OD intervention is the main planned mechanism to address the existing problems and gaps in the team of the hospital in question. Analyzing the morale of the nursing staff and the behavior of clinic managers can help create an environment for the effective resolution of the current disagreements and stimulate productive communication among colleagues. As a tool to apply to substantiate the existing problem in the team, a special 4A framework is utilized. According to Hurst (2017), this is an algorithm designed to mitigate nurses' distress and is used in situations similar to that of the clinic under consideration. This framework includes the following stages: ask, affirm, assess, and act, which allows moving from reasoning about a specific issue to concrete actions based on the identified challenges and gaps (Hurst, 2017). As a result, the OD intervention has an appropriate rationale and includes the key steps that reflect the implementation of the assigned tasks in stages.

# Organizational Development In Health Care

**Jason A. Wolf, Heather Hanson, Mark J.  
Moir**



## **Organizational Development In Health Care:**

Organization Development in Healthcare Jason A. Wolf, Mark J. Moir, Heather Hanson, Leonard H. Friedman, Grant T. Savage, 2011-07-12 This collection of critical ideas relating organization science to operations and accomplishments in the health care environment provides a thematic guide for leaders practitioners academics and administrators It pulls in a broad cross section of perspectives on the important linkage of scholarship and practice with a solid global perspective

**Organization Development in Healthcare** Jason Wolf, Heather Hanson, Mark Moir, 2011-02-01 In a world saturated with the how tos of OD there is a void of evidence based resources for both organizational leaders and OD scholar practitioners to use as a guide while navigating the complex and chaotic environment of healthcare This handbook has been created to fill this space and provide a resource for this vital audience at a time of great change and greater potential in the healthcare arena The handbook will focus on the critical nature of OD in healthcare and how it applies in this unique environment examining its broad use from hospitals to corporate offices and from small systems to multinational corporations The book will provide research based practical processes and methods while sharing compelling cases of how the compassion and care associated with healthcare is wound tightly with the OD work it encompasses The handbook will also offer a comprehensive look at the role OD plays in the critical issues and significant changes facing healthcare today The handbook overall is a small part history and a small part predictions surrounding very practical and applicable uses of OD In healthcare Through the sharing of engagement processes revealing outcomes and connecting each concept to a living case of how OD has impacted the healthcare field this handbook provides a unique resource for OD and HR professionals healthcare executives MHA students and the academic community

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resources for both organizational leaders and OD scholar practitioners to use as a guide while navigating the complex and chaotic environment of healthcare This handbook has been created to fill this space and provide a resource for this vital audience at a time of great change and greater potential in the healthcare arena The handbook will focus on the critical nature of OD in healthcare and how it applies in this unique environment examining its broad use from hospitals to corporate offices and from small systems to multinational corporations The book will provide research based practical processes and methods while sharing compelling cases of how the compassion and care associated with healthcare is wound tightly with the OD work it encompasses The handbook will also offer a comprehensive look at the role OD plays in the critical issues and significant changes facing healthcare today The handbook overall is a small part history and a small part predictions surrounding very practical and applicable uses of OD In healthcare Through the sharing of engagement processes revealing outcomes and connecting each concept to a living case of how OD has impacted the healthcare field this handbook provides a unique resource for OD and HR professionals healthcare executives MHA students and the academic community

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are addressed throughout the book from differing perspectives However every chapter has been written to standalone and be read independently Each offers resources relevant to its focal topic in the form of references case studies and critique Setting out a future research agenda the book will be vital reading for organizational change researchers and practitioners in the healthcare industry

*Ironies In Organizational Development* Robert T. Golembiewski,2019-02-13 Offering effective tools and strategies this book covers how to encourage and strengthen skills in process analysis and investigation align OD principles with transforming societal values clarify communication processes and decision making procedures and isolate and resolve roadblock issues Constructing a platform to assess large system agendas *Ironies in Organizational Development* Second Edition is an outstanding text for upper level undergraduate and graduate students taking organizational development courses in the departments of public administration psychology management and sociology as well as for in service and professional workshops

Organizational Behavior in Health Care Nancy Borkowski,2011 *Organizational Behavior in Health Care* was written to assist those who are on the frontline of the industry everyday healthcare managers who must motivate and lead very diverse populations in a constantly changing environment Designed for graduate level study this book introduces the reader to the behavioral science literature relevant to the study of individual and group behavior specifically in healthcare organizational settings Using an applied focus it provides a clear and concise overview of the essential topics in organizational behavior from the healthcare manager s perspective *Organizational Behavior in Health Care* examines the many aspects of organizational behavior such as individuals perceptions and attitudes diversity communication motivation leadership power stress conflict management negotiation models group dynamics team building and managing organizational change Each chapter contains learning objectives summaries case studies or other types of activities such as self assessment exercises or evaluation

Strategic Organization Development Therese F. Yaeger,Peter F. Sorensen,2009-10-01 This second volume in the *Contemporary Trends in Organization Development and Change Series* addresses one of the most complex and important issues for management and organization development today how to plan for and create an organization capable of not only competing but excelling in an almost impossibly turbulent and uncertain environment The book brings together a series of articles by practitioner scholars Those authors who have the responsibility for helping their organization create the future and who also have the responsibility of helping us conceptually understand the process of strategic OD In this book you can sense the value of both of these voices the practitioner and the scholar These authors include organization development executives from global Fortune 500 organizations major community service organizations major academic contributors to the field and OD practitioners from major consulting firms Each author makes a unique contribution by providing strategies for planning the future implementing change and creating organizational capabilities for sustained success New and current models for strategic organization development and candid discussions of issues difficulties and ways of coping with unanticipated events are provided This book is dedicated to contributing to a

better understanding and sharing of how major corporations community service organizations and OD consultants are experiencing and working with one of the most important organizational problems of today how to manage change for success

**Organisation Development in Healthcare** John Edmonstone, 2021-11-28 Organisational development OD as a practice involves an ongoing systematic process of implementing effective organisational change OD is both a field of applied science focused on understanding and managing organisational change and a field of scientific study and inquiry It is interdisciplinary in nature and draws on sociology psychology particularly industrial and organisational psychology and theories of motivation learning and personality Organisation Development in Healthcare A Critical Appraisal for Practitioners provides both an overview of the evolution of OD in healthcare as a field of practice and as a challenge to its future development It examines the underlying assumptions behind OD and tracks its historical growth in healthcare with special attention devoted to the UK's National Health Service The unusual nature of healthcare organisations delivering human services through the work of professionals who are subject to emotional labor and are addressing society's wicked problems provides a unique context A range of challenges for healthcare OD are identified including questions of conformists or deviant innovation organisations as machines or systems hierarchy versus democracy the importance of power and emotion and possible future ways forward for healthcare OD are suggested Examples and short case studies from both the UK and the US to illustrate the benefits of OD are included

Challenging Perspectives on Organizational Change in Health Care Louise Fitzgerald, Aoife McDermott, 2017-04-21 This volume provides theory and research on organizational change and predominantly features the application of these ideas to the health care domain broadly defined It addresses enduring issues in advancing to an effective health care system The aim of this book is to offer an accessible and readable text aimed at provoking thought and questioning and aiding creativity It proffers arguments and ideas which are firmly based in empirical data and evidence so that the reader may make informed personal evaluations This book is designed to furnish a comprehensive theoretical basis for understanding organizational change in health care as well as selected core issues of contemporary and future importance to the provision of effective care within sustainable systems A series of coherent themes are addressed throughout the book from differing perspectives However every chapter has been written to stand alone and be read independently Each offers resources relevant to its focal topic in the form of references case studies and critique Setting out a future research agenda the book will be vital reading for organizational change researchers and practitioners in the healthcare industry

*Human Resource Management in Health Care* Charles R. McConnell, 2019-10-10 Written for practitioners and students in health related disciplines this practical hands on guide to human resources covers such topics as recruitment compensation and benefits training termination legal issues labor unions and more Each chapter is introduced by a case study related to the material that follows The case study is resolved by the end of each chapter and includes expert commentary and practical suggestions that can be used in the real world Chapters also feature learning objectives questions

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from a theoretical perspective Analysing Health Care Organizations provides a state of the art introduction foundation for subsequent works that will extend its content providing a broad introductory overview of this theoretical terrain and setting the scene for further research



## **Organizational Development In Health Care** Book Review: Unveiling the Power of Words

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