

# **RISK MANAGEMENT GUIDE FOR DOD ACQUISITION**

**Fifth Edition**



**June 2002**

**Department of Defense  
Defense Acquisition University**

# Risk Management Guide For Dod Acquisition

**David Hillson PhD, PMP**



## **Risk Management Guide For Dod Acquisition:**

**Risk Management Guide for DOD Acquisition, Sixth Edition (Version 1.0).** ,2006 The purpose of this guide is to assist DoD and contractor Program Managers PMs program offices and Integrated Product Teams IPTs in effectively managing program risks during the entire acquisition process including sustainment This guide contains baseline information and explanations for a well structured risk management program The management concepts and ideas presented here encourage the use of risk based management practices and suggest a process to address program risks without prescribing specific methods or tools Since this is a guide the information presented within is not mandatory to follow but PMs are encouraged to apply the fundamentals presented here The guide should be used in conjunction with related directives instructions policy memoranda or regulations issued to implement mandatory requirements This guide has been structured to provide a basic understanding of risk management concepts and processes It offers clear descriptions and concise explanations of core steps to assist in managing risks in acquisition programs Its focuses on risk mitigation planning and implementation rather on risk avoidance transfer or assumption There are several notable changes of emphasis in this guide from previous versions These changes reflect lessons learned from application of risk management in DoD programs management references can be found on the Defense Acquisition University Community of Practice website This guide is supplemented by Defense Acquisition University DAU Risk Management Continuous Learning Module key words risk management and course number CLM017 The Office of the Secretary of Defense OSD office of primary responsibility OPR for this guide is OUSD AT L Systems and Software Engineering Enterprise Development OUSD AT L SSE ED This office will develop and coordinate updates to the guide as required based on policy changes and customer feedback

*Risk Management Guide for DOD Acquisition* ,2003 *Risk Management Guide for DOD Acquisition, Fifth Edition, (Version 2.0).*

,2003 Acquisition excellence has changed the way the Department of Defense DoD designs develops manufactures and supports systems Our technical business and management approach for acquiring and operating systems has and continues to evolve For example we no longer can rely on military specifications and standards to define and control how our developers design build and support our new systems Today we use commercial hardware and software promote open systems architecture and encourage streamlining processes just to name a few of the initiatives that affect the way we do business At the same time the Office of the Secretary of Defense OSD has reduced the level of oversight and review of programs and manufacturers plants

*Risk Management Guide for DoD Acquisition Second Edition* ,1999 This Guide is designed to provide acquisition professionals and program management offices with a reference book for dealing with systems acquisition risks It is intended to be useful as an aid in classroom instruction and is a reference book for practical applications It also discusses risk and risk management defines terms and introduces basic risk management concepts

*Risk Management Guide for DoD Acquisition, Second Edition, May 1999* ,1999\*

**Effective Risk Management**

Edmund H. Conrow,2003 This important new text defines the steps to effective risk management and helps readers create a viable risk management process and implement it on their specific project It will also allow them to better evaluate an existing risk management process find some of the shortfalls and develop and implement needed enhancements **Risk**

**Management Guide for DOD Acquisition 2003** United States Government Printing Office,2003-08-01 **Risk**

**Management Guide for DoD Acquisition ,1998 Handbook of Systems Engineering and Risk Management in Control Systems, Communication, Space Technology, Missile, Security and Defense Operations** Anna M.

Doro-on,2022-09-27 This book provides multifaceted components and full practical perspectives of systems engineering and risk management in security and defense operations with a focus on infrastructure and manpower control systems missile design space technology satellites intercontinental ballistic missiles and space security While there are many existing selections of systems engineering and risk management textbooks there is no existing work that connects systems engineering and risk management concepts to solidify its usability in the entire security and defense actions With this book Dr Anna M Doro on rectifies the current imbalance She provides a comprehensive overview of systems engineering and risk management before moving to deeper practical engineering principles integrated with newly developed concepts and examples based on industry and government methodologies The chapters also cover related points including design principles for defeating and deactivating improvised explosive devices and land mines and security measures against kinds of threats The book is designed for systems engineers in practice political risk professionals managers policy makers engineers in other engineering fields scientists decision makers in industry and government and to serve as a reference work in systems engineering and risk management courses with focus on security and defense operations **Glossary: Defense**

**Acquisition Acronyms and Terms , The Risk Doctor's Cures for Common Risk Ailments** David Hillson PhD,

PMP,2014-08 The Risk Doctor s Cures for Common Risk Ailments offers tried and true cures for risk management problems at both the organizational and project levels Written by noted risk management consultant David Hillson aka The Risk Doctor this book gives practical advice based on sound risk management principles and real life cases Using the medical metaphor Dr Hillson prescribes treatment for serious issues that can lead to project or business failure These common risk management ailments include risk blindness risk amnesia risk muteness risk obesity risk anorexia risk depression and risk myopia Proper risk management is essential to project and business success but is often misunderstood and inappropriately applied at all levels of the organization This book makes the basics comprehensible and the application of sound risk management workable Follow The Risk Doctor s recommended treatment plan and begin a fast recovery from risk ailments that have troubled your projects and your business and look forward to a future filled with the rewards of a healthy approach to risk management **Practical Project Management for Engineers** Nehal Patel,2019-05-31 This exciting new resource

guides readers through a step by step process on how to deliver quality robust products and services while strengthening

teams and customer relationships Drawing on the author s extensive knowledge in aerospace and defense contracting Practical Project Management for Engineers shares real world examples to recover schedule cost and performance explaining the tools techniques and methodologies to ensure success It compares NASA Department of Defense DoD and Project Management Institute PMI processes and provides best practices that work in the real world to deliver quality products on time and on budget This book applies the Pareto Principle which focuses on the 20% of the material that contributes to the majority 80% of success to help engineering managers to move a project from contract award to delivery while increasing productivity tenfold This book is a how to manual for those struggling to get their projects under control as well as for new project managers looking who need a holistic view of project management **PM: Program Manager**

**(Online) July August 2001 Issue , Risk Management** Glen B. Alleman,Jon M. Quigley,2024-03-15 Project success is an elusive goal in every business or technical domain Project failure usually results from unhandled risks to the technical cost and schedule aspects of the project There are four primary root causes of project failure Unrealistic performance expectation with missing Measures of Effectiveness Unrealistic cost and schedule estimates based on inadequate risk adjusted growth models Inadequate assessment of risk and unmitigated exposure to these risks without proper handling strategies Unanticipated technical issues with alternative plans and solutions to maintain the effectiveness of the project processes and its deliverables Risk Management provides a comprehensive overview of the people principles processes and practices as the fundamental base upon which an effective risk management system resides However this does not guarantee effective risk management and successful projects and businesses The first half of the book describes risk management processes as well as a delineation between risk and hazards and how these are connected The second half of the book provides industry examples of the approach to risk management in specific context and with specific approaches and artifacts where applicable The book focuses on risks created by uncertainty their identification and the corrective and preventive actions needed to address these risks to increase the probability of project success The book s goal is to provide a context driven framework developing a foundation for a rational approach to risk management that makes adaptation to circumstances as easy as possible **Rethinking Risk in National Security** Michael J. Mazarr,2016-05-18 This book examines the role of risk management in the recent financial crisis and applies lessons from there to the national security realm It rethinks the way risk contributes to strategy with insights relevant to practitioners and scholars in national security as well as business Over the past few years the concept of risk has become one of the most commonly discussed issues in national security planning And yet the experiences of the 2007 2008 financial crisis demonstrated critical limitations in institutional efforts to control risk The most elaborate and complex risk procedures could not cure skewed incentives cognitive biases groupthink and a dozen other human factors that led companies to take excessive risk By embracing risk management the national security enterprise may be turning to a discipline just as it has been discredited **Enterprise Risk Management (2nd Edition)**

David L Olson, Desheng Dash Wu, 2015-01-21 Risk is inherent in business Without risk there would be no motivation to conduct business But a key principle is that organizations should accept risks that they are competent enough to deal with and outsource other risks to those who are more competent to deal with them such as insurance companies Enterprise Risk Management 2nd Edition approaches enterprise risk management from the perspectives of accounting supply chains and disaster management in addition to the core perspective of finance While the first edition included the perspective of information systems the second edition views this as part of supply chain management or else focused on technological specifics It discusses analytical tools available to assess risk such as balanced scorecards risk matrices multiple criteria analysis simulation data envelopment analysis and financial risk measures *Analytical Methods for Risk Management* Paul R. Garvey, 2008-10-20 A Text on the Foundation Processes Analytical Principles and Implementation Practices of Engineering Risk Management Drawing from the author's many years of hands on experience in the field Analytical Methods for Risk Management A Systems Engineering Perspective presents the foundation processes and analytical practices for identifying analyzing measuring and managing risk in traditional systems systems of systems and enterprise systems Balances Risk and Decision Theory with Case Studies and Exercises After an introduction to engineering risk management the book covers the fundamental axioms and properties of probability as well as key aspects of decision analysis such as preference theory and risk utility functions It concludes with a series of essays on major analytical topics including how to identify write and represent risks prioritize risks in terms of their potential impacts on a systems project and monitor progress when mitigating a risk's potential adverse effects The author also examines technical performance measures and how they can combine into an index to track an engineering system's overall performance risk In addition he discusses risk management in the context of engineering complex large scale enterprise systems Applies Various Methods to Risk Engineering and Analysis Problems This practical guide enables an understanding of which processes and analytical techniques are valid and how they are best applied to specific systems engineering environments After reading this book you will be on your way to managing risk on both traditional and advanced engineering systems *Missile Defense* United States. General Accounting Office, 2000

**Affective Computing and Intelligent Interaction** Jia Luo, 2012-01-25 2012 International Conference on Affective Computing and Intelligent Interaction ICACII 2012 was the most comprehensive conference focused on the various aspects of advances in Affective Computing and Intelligent Interaction The conference provided a rare opportunity to bring together worldwide academic researchers and practitioners for exchanging the latest developments and applications in this field such as Intelligent Computing Affective Computing Machine Learning Business Intelligence and HCI This volume is a collection of 119 papers selected from 410 submissions from universities and industries all over the world based on their quality and relevancy to the conference All of the papers have been peer reviewed by selected experts **Effective Opportunity Management for Projects** David Hillson, 2003-11-19 With step by step guidelines this bestselling reference discusses the

management of project opportunities by expanding the traditional risk management process to address opportunities alongside threats. It offers valuable tools and techniques that expose and capture opportunities, minimize threats, and deal with all types of uncertainty in your business.

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