

# Sharp End



# Sharp End

**Erik Hollnagel**



## **Sharp End:**

**The Sharp End** David Drake,1993-11-01 Gangs rule Cantilucca Two syndicates dominate the planet Guns are the only law Both sides are arming for a bloody showdown that can only end with a handful of survivors sifting for subsistence in the ruins of what could be a rich world Then the survey team arrives David Drake introduces a new kind of Hammer s Slammer At the publisher s request this title is sold without DRM Digital Rights Management      **The Field Guide to Understanding Human Error** Sidney Dekker,2013-03-28 When faced with a human error problem you may be tempted to ask Why didn t they watch out better How could they not have noticed You think you can solve your human error problem by telling people to be more careful by reprimanding the miscreants by issuing a new rule or procedure These are all expressions of The Bad Apple Theory where you believe your system is basically safe if it were not for those few unreliable people in it This old view of human error is increasingly outdated and will lead you nowhere The new view in contrast understands that a human error problem is actually an organizational problem Finding a human error by any other name or by any other human is only the beginning of your journey not a convenient conclusion The new view recognizes that systems are inherent trade offs between safety and other pressures for example production People need to create safety through practice at all levels of an organization Breaking new ground beyond its successful predecessor The Field Guide to Understanding Human Error guides you through the traps and misconceptions of the old view It explains how to avoid the hindsight bias to zoom out from the people closest in time and place to the mishap and resist the temptation of counterfactual reasoning and judgmental language But it also helps you look forward It suggests how to apply the new view in building your safety department handling questions about accountability and constructing meaningful countermeasures It even helps you in getting your organization to adopt the new view and improve its learning from failure So if you are faced by a human error problem abandon the fallacy of a quick fix Read this book      **Safety-I and Safety-II** Erik Hollnagel,2018-04-17 Safety has traditionally been defined as a condition where the number of adverse outcomes was as low as possible Safety I From a Safety I perspective the purpose of safety management is to make sure that the number of accidents and incidents is kept as low as possible or as low as is reasonably practicable This means that safety management must start from the manifestations of the absence of safety and that paradoxically safety is measured by counting the number of cases where it fails rather than by the number of cases where it succeeds This unavoidably leads to a reactive approach based on responding to what goes wrong or what is identified as a risk as something that could go wrong Focusing on what goes right rather than on what goes wrong changes the definition of safety from avoiding that something goes wrong to ensuring that everything goes right More precisely Safety II is the ability to succeed under varying conditions so that the number of intended and acceptable outcomes is as high as possible From a Safety II perspective the purpose of safety management is to ensure that as much as possible goes right in the sense that everyday work achieves its objectives This means that safety is managed by what it achieves

successes things that go right and that likewise it is measured by counting the number of cases where things go right In order to do this safety management cannot only be reactive it must also be proactive But it must be proactive with regard to how actions succeed to everyday acceptable performance rather than with regard to how they can fail as traditional risk analysis does This book analyses and explains the principles behind both approaches and uses this to consider the past and future of safety management practices The analysis makes use of common examples and cases from domains such as aviation nuclear power production process management and health care The final chapters explain the theoret     Patient Safety

Lorri Zipperer,2016-05-13 Patient Safety Perspectives on Evidence Information and Knowledge Transfer provides background on the patient safety movement systems safety human error and other key philosophies that support change and innovation in the reduction of medical error The book draws from multidisciplinary areas within the acute care environment to share models that support the proactive changes necessary to provide safe care delivery The publication discusses how the tenets of safety described in the beginning of the book can be actively applied in the field to make evidence information and knowledge EIK sharing processes reliable effective and safe This is a wide ranging and important book that is designed to raise awareness of the latent risks for patient safety that are present in the EIK identification acquisition and distribution processes structures and systems of many healthcare institutions across the world The expert contributors offer systemic evidence based improvement processes assessment concepts and innovative activities to identify these risks to minimize their potential to adversely impact care These ideas are presented to create opportunities for the field to design and use strategies that enable meaningful implementation and management of EIK Their thoughts will enable healthcare staff to see EIK as a tangible element contributing toward sustainable patient safety improvements     *Knowledge Management in Healthcare*

Lorri Zipperer,2016-04-22 Knowledge management goes beyond data and information capture in computerized health records and ordering systems it seeks to leverage the experiences of all who interact in healthcare to enhance care delivery teamwork and organizational learning Knowledge management if envisioned thoughtfully takes a systemic approach to implementation that includes the embodiment of a learning culture Knowledge is then used to support that culture and the knowledge workers within it to encourage them to share what they know thusly enabling their peers their organizations and ultimately their patients to benefit from their experience to proactively dismantle hierarchy and encourage sharing about what works and what doesn t to focus efforts on improvement Knowledge Management in Healthcare draws on relevant business clinical and health administration literature plus the analysis of discussions with a variety of clinical administrative leadership patient and information experts The result is a book that will inform thinking on knowledge access needs to mitigate potential failures design lasting improvements and support the sharing of what is known to enable work towards attaining high reliability It can be used as a general tool for leaders and individuals wishing to devise and implement a knowledge sharing culture in their institution design innovative activities supporting transparency and communication to

strengthen existing programs intended to enhance knowledge sharing behaviours and contribute to high quality safe care

Canada's Great War, 1914-1918 Brian Douglas Tennyson, 2014-11-25 Canada's Great War 1914 1918 How Canada Helped Save the British Empire and Became a North American Nation describes the major role that Canada played in helping the British Empire win the greatest war in history and somewhat surprisingly resulted in Canada's closer integration not with the British Empire but with its continental neighbor the United States When Britain declared war against Germany and Austria Hungary in August 1914 Canada was automatically committed as well because of its status as a Dominion in the British Empire Despite not having a say in the matter most Canadians enthusiastically embraced the war effort in order to defend the Empire and its values In Canada's Great War 1914 1918 historian Brian Douglas Tennyson argues that Canada's participation in the war weakened its relationship with Britain by stimulating a greater sense of Canadian identity while at the same time bringing it much closer to the United States especially after the latter entered the war Their wartime cooperation strengthened their relationship which had been delicate and often strained in the nineteenth century This was reflected in the greater integration of their economies and the greater acceptance in Canada of American cultural products such as books magazines radio broadcasting and movies and was symbolized by the astonishing American response to the Halifax explosion in December 1917 By the end of the war Canadians were emerging as a North American people no longer fearing close ties to the United States even as they maintained their ties to the British Commonwealth Canada's Great War 1914 1918 will interest not only Canadians unaware of how greatly their nation's participation in the First World War reshaped its relationship with Britain and the United States but also Americans unacquainted with the magnitude of Canada's involvement in the war and how that contribution drew the two nations closer together

*Iconic Restaurants of Columbia, Missouri* Kerri Linder, 2018-11-26 Columbia's culinary history is chock full of restaurants that not only satisfied appetites but also provided gathering places to build community Gentry's Tavern served wild game along the Boonslick Trail Hungry and broke students could grab a meal on credit from Ralph Morris at the Ever Eat Caf during the Depression During and after World War II Ambrose's Caf required students to give up their seats to men in uniform Segregation didn't stop Annie Fisher from making her fortune serving her famous beaten biscuits These stories and more are as rich as the cinnamon rolls served at Breisch's Join Columbia native Kerri Linder as she shares the stories and memories wrapped around the food of Columbia's iconic restaurants

Contemporary Oral and Maxillofacial Surgery E-Book James R. Hupp, Myron R. Tucker, Edward Ellis, 2018-09-27 Selected for Doody's Core Titles 2024 with Essential Purchase designation in Oral Maxillofacial Surgery One of the most respected dental surgery books in the world Contemporary Oral and Maxillofacial Surgery 7th Edition helps you develop skills in evaluation diagnosis and patient management This comprehensive text on oral surgery procedures features full color photographs and drawings that show how to perform basic surgical techniques including an overview of more advanced surgical procedures and the latest developments in dental implants instrumentation and current technology A

detailed patient evaluation section includes guidelines on when to refer patients to specialists and how to provide supportive postoperative care New to this edition is a chapter focusing on anesthesia in greater depth than any of the previous editions Written by well known OMS educators James R Hupp and Edward Ellis III and Myron R Tucker this book is a valuable reference for dentistry and dental hygiene students alike UPDATED Chapter Contemporary Implant Dentistry includes new and updated implant surgical techniques and virtual planning UPDATED Chapter Treatment of Complex Implant Cases features new and updated cases requiring more complex treatment including bone augmentation surgery in combination with implants UPDATED Coverage of Management of Sinus Disease updated outline of the fundamental principles for evaluation and treatment of the patient with sinus disease including endoscopic therapy UPDATED Coverage of Management of Medication related Osteonecrosis of the Jaw outlines the fundamental principles for evaluation and treatment of the patient UPDATED Facial Cosmetic Surgery chapter is organized by nonsurgical and surgical procedures covering popular procedures such as dermal fillers botox facial resurfacing browlift and forehead procedures blepharoplasty rhinoplasty and rhytidectomy UPDATED Content on implants new instruments and the latest technology help you treat your patients more effectively Basic techniques of evaluation diagnosis and medical management described in enough detail to facilitate immediate clinical application Excellent instrumentation chapter covers a wide variety of instruments and tray set ups that OMS surgeons use Complex Exodontia chapter describes techniques for surgical tooth extraction including the principles of flap design development management and suturing as well as open extraction of single and multi rooted teeth multiple extractions and concomitant alveoloplasty Hundreds of detailed close up photographs of intraoperative sites clarify textual descriptions Coverage of complex OMS procedures give you a basic understanding of what you will face later in advanced OMS cases

**Risk Management Handbook for Health Care Organizations, 3 Volume Set** ,2011-01-06 Continuing its superiority in the health care risk management field this sixth edition of The Risk Management Handbook for Health Care Organizations is written by the key practitioners and consultant in the field It contains more practical chapters and health care examples and additional material on methods and techniques of risk reduction and management It also revises the structure of the previous edition and focuses on operational and organizational structure rather than risk areas and functions The three volumes are written using a practical and user friendly approach *The Field Guide to Understanding 'Human Error'* Professor Sidney Dekker,2014-12-28 This latest edition of The Field Guide to Understanding Human Error will help you understand how to move beyond human error how to understand accidents how to do better investigations how to understand and improve your safety work You will be invited to think creatively and differently about the safety issues you and your organization face In each you will find possibilities for a new language for different concepts and for new leverage points to influence your own thinking and practice as well as that of your colleagues and organization **Official Gazette of the United States Patent and Trademark Office** United States. Patent and Trademark Office,1998 *Resilient Health*

*Care, Volume 2* Robert L. Wears, Erik Hollnagel, 2017-03-02 Health systems everywhere are expected to meet increasing public and political demands for accessible high quality care Policy makers managers and clinicians use their best efforts to improve efficiency safety quality and economic viability One solution has been to mimic approaches that have been shown to work in other domains such as quality management lean production and high reliability In the enthusiasm for such solutions scant attention has been paid to the fact that health care as a multifaceted system differs significantly from most traditional industries Solutions based on linear thinking in engineered systems do not work well in complicated multi stakeholder non engineered systems of which health care is a leading example A prerequisite for improving health care and making it more resilient is that the nature of everyday clinical work be well understood Yet the focus of the majority of policy or management solutions as well as that of accreditation and regulation is work as it ought to be also known as work as imagined The aim of policy makers and managers whether the priority is safety quality or efficiency is therefore to make everyday clinical work or work as done comply with work as imagined This fails to recognise that this normative conception of work is often oversimplified incomplete and outdated There is therefore an urgent need to better understand everyday clinical work as it is done Despite the common focus on deviations and failures it is undeniable that clinical work goes right far more often than it goes wrong and that we only can make it better if we understand how this happens This second volume of Resilient Health Care continues the line of thinking of the first book but takes it further through a range of chapters from leading international thinkers on resilience and health care Where the first book provided the rationale and basic concepts of RHC the Resilience of Everyday Clinical Work b **The Boy's Handy Book of Sports, Pastimes, Games and Amusements..**, 1863 **The household encyclopædia; or, Family dictionary of everything connected with housekeeping and domestic medicine, by an association of heads of families and men of science** Household encyclopaedia, 1858

Essays on Natural History ... Third edition Charles Waterton, 1839 *High Reliability Organizations, Second Edition* Cynthia A. Oster, Jane S. Braaten, 2020-11-02 Patient safety and quality of care are critical concerns of healthcare consumers payers providers organizations health systems and governments Although a strong body of knowledge shows that high reliability methods enable the most efficient safe and effective care these methods have yet to be completely implemented across healthcare According to authors Cynthia Oster and Jane Braaten nurses who are on the frontline of providing safe and effective care are ideally situated to drive high reliability High Reliability Organizations A Healthcare Handbook for Patient Safety Quality Second Edition equips nurses and healthcare professionals with the tools necessary to establish an error detection and prevention system This new edition builds on the foundation of the first book with best practices relevant exemplars and important discussions about cultural aspects essential to sustainability New material focuses on High reliability performance during a pandemic Organizational learning and tiered safety huddles High reliability in infection prevention and ambulatory care The emerging eld of human factors engineering within healthcare Creating a virtual

resource toolkit for frontline staff      Essays on Natural History, Chiefly Ornithology Charl Waterton, 1844      The Wit and Humor of America, Volume IV. Marshall Pinckney Wilder,      Routledge Handbook of International Education and Development Simon McGrath, Qing Gu, 2015-07-24 This timely Handbook takes stock of the range of debates that characterise the field of international education and development and suggests key aspects of a research agenda for the next period It is deliberately divergent in its approach recognising the major ideological and epistemological divides that characterise a field that draws on many traditions Leading and emergent voices from different paradigms and contexts are afforded a space to be heard and each section puts current debates in larger historical contexts The Handbook is divided in four parts and book ended by an introduction and a conclusion the latter oriented towards the implications that the volume has for future research agendas The first part explores major strands of debates about education s place in development theory The second acknowledges the disciplining of the field by the education for all movement and examines the place that learning and teaching and schools play in development Part three looks beyond schools to consider early years adult and vocational education but focuses particularly on the return to thinking about higher education s role in development The final part considers the changing but still important role that international cooperation plays in shaping education in developing countries Featuring over thirty chapters written by leading international and interdisciplinary scholars the Routledge Handbook of International Education and Development offers the first comprehensive and forward looking resource for students and scholars

**Enterprise Interoperability IX** Bernard Archimède, Yves Ducq, Bob Young, Hedi Karray, 2023-02-18 This book gathers the proceedings of the I ESA 20 Conference which was organised by the National Engineering School of Tarbes ENIT on behalf of the European Virtual Laboratory for Enterprise Interoperability INTEROP VLab and the Pole Grand Sud Ouest PGSO and was held virtually in Tarbes France in November 2020 It presents contributions ranging from academic research and case studies to industrial and administrative experiences with interoperability These contributions show how in a globalised market scenario where the ability to cooperate with other organisations efficiently is essential in order to remain economically socially and environmentally cost effective the most innovative digitised and networked enterprises ensure that their systems and applications can interoperate across heterogeneous collaborative networks of independent organisations The focus of this edition of the conference is on interoperability in the era of artificial intelligence and so particular attention is paid to Industry 4 0 and the Internet of Things The content also addresses smart services and the business impact of enterprise interoperability on organisations Many of the papers in this tenth volume of the I ESA Conference proceedings include examples and illustrations to help deepen readers understanding and generate new ideas Offering a detailed guide to the state of the art in systems interoperability the book will be of great value to all engineers and computer scientists working in manufacturing and other process industries and to software engineers and electronic and manufacturing engineers working in academic settings



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