

# POWER IN THE HIGHEST DEGREE

*Professionals and the Rise  
of a New Mandarin Order*

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# Power In The Highest Degree Professionals And The Rise Of A New Mandarin Order

**Frank Sowa, Ronald Staples, Stefan  
Zapfel**



## **Power In The Highest Degree Professionals And The Rise Of A New Mandarin Order:**

**Power in the Highest Degree** Charles Derber, William A. Schwartz, Yale Magrass, 1990-06-21 Lawyer doctor scientist these are the jobs Americans commonly cite when asked to list the most prestigious occupations The word professional today implies expertise authority and excellence To do a job professionally is to do it well Yet in a society in which knowledge has become a prized asset and an advanced degree the ticket to wealth and power the rise of professionalism has a darker more ominous side Power in the Highest Degree one of the most comprehensive studies of professionals ever undertaken exposes professionalism as a double edged sword it illustrates how experts have come to own and control knowledge much like the wealthy control capital thereby transforming capitalist and socialist society both for better and for worse Knowledge long predates money as a source of power and wealth in human society and professionals are only the most recent in a long succession of powerful knowledge classes that have included shaman witchdoctors and the Confucian mandarins who ruled China for over a thousand years Drawing on interviews with over 1 000 practicing professionals the authors show how by dispensing self interested and morally colored judgements as scientific truth modern professionals are consolidating a monopoly over what passes for objective knowledge Experts discredit the ordinary knowledge of the general public to generate a vast market of dependent clients The result is a powerful professional class that creates vital new knowledge and life saving services but also wields growing influence over a population deeply insecure about its ability to manage private and public affairs without expert guidance This sweeping study also reveals that more and more experts are abandoning private practice to work for corporations becoming junior partners in a new Mandarin capitalism While often outspoken advocates of a more socially responsible business world professionals have joined big business to produce one of the most pronounced divisions of mental and manual work in history creating a new dispossessed majority the uncredentialed We learn of an experiment at Polaroid to give machine operators more responsibility which is cancelled when managers and engineers decided that they just didn't want operators that qualified The authors argue that as this new mandarin class radically transforms the social order it helps to reform some of the traditional scourges of the business world but also poses a new threat to equality in America To reverse this trend they propose a post professional society that de-emphasizes skill hierarchies and substantially democratizes knowledge A bold and incisive new work of social criticism this book provides a fascinating look at the modern professional and provokes Americans to think in a new way about democracy in the age of experts

*The Transformation of Work in Welfare State Organizations* Frank Sowa, Ronald Staples, Stefan Zapfel, 2018-04-19 How has New Public Management influenced social policy reform in different developed welfare states New managerialism is conceptualized as a paradigm which not only shapes the decision making process in bureaucratic organizations but also affects the practice of individuals citizens Public administrations have been expected to transform from traditional bureaucratic organizations into modern managerial service providers by adopting a business model that requires the efficient

and effective use of resources The introduction of managerial practices controlling and accounting systems management by objectives computerization service orientation increased outsourcing competitive structures and decentralized responsibility are typical of efforts to increase efficiency These developments have been accompanied by the abolition of civil service systems and fewer secure jobs in public administrations This book provides a sociological understanding of how public administrations deal with this transformation how people's role as public servants is affected and what kind of strategies emerge either to meet these new organizational requirements or to circumvent them It shows how hybrid arrangements of public services are created between the public and the private sphere that lead to conflicts of interest between private strategies and public tasks as well as to increasingly homogeneous social welfare provision across Europe **People of**

**Faith** John Schmalzbauer, 2018-10-18 Over the past two decades a host of critics have accused American journalism and higher education of being indifferent even openly hostile to religious concerns These professions more than any others are said to drive a wedge between facts and values faith and knowledge the sacred and the secular However a growing number of observers are calling attention to a religious resurgence journalists are covering religion more frequently and religious scholars in academia are increasingly visible John Schmalzbauer provides a compelling investigation of the role of Catholic and evangelical Protestant beliefs in the newsroom and the classroom His interviews with forty prominent journalists and academics reveal how some people of faith seek to preserve their religious identities in purportedly secular professions What impact he asks does their Christianity have on their jobs What is the place of personal religious conviction in professional life Individuals featured include the journalists Fred Barnes Cokie Roberts Peter Steinfelds Cal Thomas and Kenneth Woodward and the scholars John DiIulio Elizabeth Fox Genovese Andrew Greeley George Marsden and Mark Noll Some of the journalists and academics with whom Schmalzbauer spoke qualified displays of personal religious belief with reminders of their own professional credibility drawing a line between advocacy and objectivity Schmalzbauer highlights the persistent tensions between the worlds of public endeavor and private belief yet he maintains there is room for faith even in professional environments that have tended to prize empiricism and detachment over expressions of personal conviction

The Black Professional Middle Class Eric S. Brown, 2013-11-07 Through an in depth case study of the black professional middle class in Oakland this book provides an analysis of the experiences of black professionals in the workplace community and local politics Brown shows how overlapping dynamics of class formation and racial formation have produced historically powerful processes of what he terms racialized class formation resulting in a distinct and internally differentiated entity not merely a subset of a larger professional middle class **International Handbook of Educational Policy** Nina

Bascia, Alister Cumming, Amanda Datnow, Kenneth Leithwood, David Livingstone, 2008-05-14 Nina Bascia Alister Cumming Amanda Datnow Kenneth Leithwood and David Livingstone This Handbook presents contemporary and emergent trends in educational policy research in over fifty chapters written by nearly ninety leading researchers from a number of countries It is

organized into ve broad sections which capture many of the current dominant educational policy foci and at the same time situate current understandings historically in terms of both how they are conceptualized and in terms of past policy practice The chapters themselves are empirically grounded providing illustrations of the conceptual implications contained within them as well as allowing for comparisons across them The serenity within chapters with respect to jurisdictional particularities and contrasts allows readers to consider not only a range of approaches to policy analysis but also the ways in which policies and policy ideas play out in different times and places The sections move from a focus on prevailing policy tendencies through increasingly critical and outsider perspectives on policy They address in turn the contemporary strategic emphasis on large scale reform substantive emphases at several levels on leadership and governance improving teacher quality and conceptualizing learning in various domains around the notion of literacies and concluding finally with a contrasting topic workplace learning which has had less policy attention and thus allows readers to consider both the advantages and disadvantages of learning and teaching under the bright gaze of policy

*Divorce Lawyers at Work* Lynn M. Mather, Craig A. McEwen, Richard J. Maiman, 2001 The authors look at how divorce lawyers work to address the question of legal professionalism in practice Through a systematic study of legal practice at the micro level they show how lawyers create their own controls over work through their social relationships formal and informal norms common knowledge and shared values While much of the research on legal professionalism centers on the formal standards of the bar as reflected in codes of professional responsibility the authors show how the discretionary judgments that lawyers make and the choices they face are actually understood in relation to norms and standards of other lawyers with whom they interact or compare themselves

The Oxford Handbook of Project Management Peter W. G. Morris, Jeffrey K. Pinto, Jonas Söderlund, 2012-07-19 The Oxford Handbook of Project Management presents and discusses leading ideas in the management of projects Positioning project management as a domain much broader and more strategic than simply execution management this Handbook draws on the insights of over 40 scholars to chart the development of the subject over the last 50 years or more as an area of increasing practical and academic interest It suggests we could be entering an emerging third wave of analysis and interpretation following its early technical and operational beginnings and the subsequent shift to a focus on projects and their management Topics dealt with include the historical evolution of the subject its theoretical base professionalism business and societal context strategy organization governance innovation overruns risk information management procurement relationships and trust knowledge management practice and teams This handbook is of particular relevance to those interested in the research issues underlying project management

Technocracy at Work Beverly H. Burris, 1993-07-01 Technocracy loosely defined is rule by experts Technocracy at Work focuses on the organizational dimensions and aspects of technocracy Substantial sociological literatures have analyzed contemporary changes in factories bureaucracies and professional organizations What has not been well investigated is the interrelatedness of these changes and the emergence of

technocracy in the workplace This book fills this gap and analyzes the social and political implications of technocracy in both particular work organizations as well as the world wide technocratic system so as to inform future democratic debate

**Money, Morals, & Manners** Michèle Lamont, 2024-05-31 Drawing on remarkably frank in depth interviews with 160 successful men in the United States and France Michèle Lamont provides a rare and revealing collective portrait of the upper middle class the managers professionals entrepreneurs and experts at the center of power in society Her book is a subtle textured description of how these men define the values and attitudes they consider essential in separating themselves and their class from everyone else Money Morals and Manners is an ambitious and sophisticated attempt to illuminate the nature of social class in modern society For all those who downplay the importance of unequal social groups it will be a revelation A powerful cogent study that will provide an elevated basis for debates in the sociology of culture for years to come David Gartman American Journal of Sociology A major accomplishment Combining cultural analysis and comparative approach with a splendid literary style this book significantly broadens the understanding of stratification and inequality This book will provoke debate inspire research and serve as a model for many years to come R Granfield Choice This is an exceptionally fine piece of work a splendid example of the sociologist's craft Lewis Coser Boston College

**Professional Practices** Tony Becher, 2018-04-17 There is recurrent public concern with enhancing the quality of professional performance What is the contemporary understanding of professionalism Are the needs of professionals in various fields being met in today's world as what is commonly called continuing professional development has become of a sizable industry Many books treat the professions as a homogeneous group and view them from an external standpoint In Professional Practices Tony Becher investigates the differences as well as the similarities between and within professional groupings and presents the perspectives of insiders One particular theme concerns the main patterns of change in professional careers and the specific problems faced by women professionals in a largely male dominated environment Brilliantly written the book focuses on six professions medicine pharmacy law accountancy architecture and structural engineering The material is based on 190 interviews with a variety of members of the six professions Becher's book offers original and sensitive insight into the working lives of practitioners and an understanding of the ideas and values they embrace He argues that their high sense of commitment stems from a concern to enhance their individual reputations and to maintain their collective professional status Becher highlights the variety of activities in which these professionals are engaged and the reasons for their responses to social and political pressures from outside their fields Above all he seeks to demystify professionalism and to show that professional people share with others a wide range of universal human feelings and concerns A postscript raises the issue of why Diversities are little involved with continuing education in the professions Practicing professionals will benefit from this insight into how people in their own and other professions cope with similar problems Becher's volume will be particularly appealing to educationists policymakers and social scientists interested in the subject of professionalism those involved in the

provision of initial and mid career change for the professions and those with a lay interest in the topic *Secular Vocations* Bruce Robbins, 1993-07-17 During the 1980s university based intellectuals came under heavy fire from both radicals and conservatives They were accused by the former of betraying their public duty as general critics of society and by the latter of promulgating radical ideologies and corrupting the young In this work the author counters both left and right arguing that the professionalization of literary study was inevitable and fortuitous Robbins undertakes close studies of such figures as Edward Said Fredric Jameson and Raymond Williams while considering the major trends in contemporary cultural studies and giving significant attention to relevant developments in such disciplines as ethnology and sociology *Secular Vocations* ranges over materials from Britain France and the US knitting them together in a synthesis that places in bold relief many of the major controversies in contemporary intellectual life It concludes with a plea for what Robbins calls comparative cosmopolitanism to displace the more militantly particularist projects that have come to dominate the human sciences

*Professionalism Reborn* Eliot Freidson, 2013-04-25 This book is an original interpretation of the professions and the role of the professional in Western industrial societies today How to Organize Prevention Hans-Uwe Otto, Gaby Flösser, 2019-07-08 No detailed description available for How to Organize Prevention

**Orthodox and Alternative Medicine** Mike Saks, 2003-03 There s no book like it It s Saks subject and he s good Roy Porter This fascinating book explores the changing relationship between orthodox and alternative medicine in Britain and the United States from the sixteenth century to the present day Mike Saks sees the development of orthodox and alternative medicine as two sides of the same coin and his analysis centers on the role of professionalization in health care In the sixteenth century the line between orthodox and alternative medicine was blurred By the nineteenth and twentieth centuries the increasing professionalization of orthodox bio medicine had marginalized medical alternatives In recent years following the growth of a strong counter culture in the 1960s and 1970s perceptions of the relationship between the two forms of practice have begun to change again The de professionalization of orthodox medicine is being debated while ironically alternative medicine has become increasingly professionalized Mike Saks considers the political dynamics of the process of professionalization and looks at the dilemmas posed for both medical orthodoxy and alternative medicine in the development of a more integrated health care system in Britain and the United States in the future **Decolonising Social Work in Finland** Kris

Clarke, Leece Lee-Oliver, Satu Ranta-Tyrkkö, 2024-03-28 Introduction and Chapter 10 available open access under CC BY NC ND licence This book examines the contemporary social care realities and practices of Finland a small nation with a history enmeshed in social relations as both coloniser and colonised *Decolonising Social Work in Finland* Interrogates coloniality racialisation and diversity in the context of Finnish social work and social care Brings together racialised and mainstream White Finnish researchers activists and community members to challenge relations of epistemic violence on racialised populations in Finland Critically unpacks colonial views of care and wellbeing It will be essential reading for international

scholars and students in the fields of Social Work Sociology Indigenous Studies Health Sciences Social Sciences and Education

*The Ph.D. Trap Revisited* Wilfred Cude, 2000-10-01 When The Ph D Trap was first published in 1987 it hit academe like a bombshell Wilfred Cude dared to pull back the veil of graduate school life to expose the harsh realities of modern advanced study Using statistics academic history and diverse intellectual traditions Cude revealed the Ph D program in most disciplines to be savage mechanical and cruel an exploitative construct that often frustrates legitimate intellectual inquiry shatters viable career expectations and mangles personal and professional relations In the years since an outpouring of books articles and statistical data delineating serious weaknesses in contemporary higher education has provided a wealth of evidence supporting Cude s original thesis The Ph D Trap Revisited amplifies Cude s arguments with a synthesis and analysis of new data and information Topics examined include the grad school numbers game the rogue professor muddles in methodology the perils of apprenticeship ethics and economics existing alternatives and recommendations for change In an age of increasingly unchecked proliferation of the Ph D degree throughout academic institutions in the western world Cude s work is a tonic

**Sociology in Post-Normal Times** Charles Thorpe, 2022-02-28 The Covid 19 pandemic and the disruptions of climate change are features of post normal times In Sociology in Post Normal Times Charles Thorpe contends that the modern project of creating normalcy within the nation state has broken down Integral to this is sociology which is the science of social reform Drawing from the work of seminal theorists such as Zygmunt Bauman and Anthony Giddens Thorpe contends that sociology s society is no longer viable because globalization has put an end to social reform thus the assumptions and goals of sociology must be left behind in order to create a new global humanity In the face of the pandemic and climate change Sociology in Post Normal Times demands no less than the birth of a global humanity beyond nation states as the precondition for human survival

*Accounting, Organizations, and Institutions* Christopher S. Chapman, David J. Cooper, Peter Miller, 2009-08-13 Accounting has an ever increasing significance in contemporary society Indeed some argue that its practices are fundamental to the development and functioning of modern capitalist societies We can see accounting everywhere in organizations where budgeting investing costing and performance appraisal rely on accounting practices in financial and other audits in corporate scandals and financial reporting and regulation in corporate governance risk management and accountability and in the corresponding growth and influence of the accounting profession Accounting too is an important part of the curriculum and research of business and management schools the fastest growing sector in higher education This growth is largely a phenomenon of the last 50 years or so Prior to that accounting was seen mainly as a mundane technical bookkeeping exercise and some still share that naive view The growth in accounting has demanded a corresponding engagement by scholars to examine and highlight the important behavioural organizational institutional and social dimensions of accounting Pioneering work by accounting researchers and social scientists more generally has persuasively demonstrated to a wider social science professional management and policy audience how many aspects of life



are indeed constituted to an important extent through the calculative practices of accounting Anthony Hopwood to whom this book is dedicated has been a leading figure in this endeavour which has effectively defined accounting as a distinctive field of research in the social sciences The book brings together the work of leading international accounting academics and social scientists and demonstrates the scope, vitality and insights of contemporary scholarship in and on accounting and auditing

**Liberal Learning and the Art of Self-Governance** Emily Chamlee-Wright, 2015-11-19 Concerns over affordability and accountability have tended to direct focus away from the central aims of liberal learning such as preparing minds for free inquiry and inculcating the habits of mind, practical skills and values necessary for effective participation in civil society The contributors to this volume seek to understand better what it is that can be done on a day to day basis within institutions of liberal learning that shape the habits and practices of civil society The central argument of this volume is that institutions of liberal learning are critical to a developing and flourishing civil society It is within these civil society incubators that the habits of open discourse are practiced and honed that a collaborative, often contentious, commitment to truth seeking serves as the rules that govern our work together that the rules of personal and widespread social cooperation are established, practiced and refined Many have made this argument as it relates to community based learning and we explore that theme here as well But acquiring and practicing the habits of civil society recur within and throughout the college context in the classrooms in college governance structures in professional associations in collaborative research in the residence halls and on the playing field To put it another way when they are at their best institutions of liberal learning are contexts in which students learn how to live in a free society and learn the art of self governance

**Research Methods in Remote Sensing** Basudeb Bhatta, 2013-04-15 This book introduces the overall concepts of research methods in Remote Sensing It also addresses the entire research framework ranging from ontology to documentation As such it covers the theory while providing a solid basis for engaging in concrete research activities It is not intended as a textbook on remote sensing rather it offers guidance to those conducting research by examining philosophical and other issues that are generally not covered by textbooks Various stages of research are discussed in detail including illustrative discussions and helpful references The topics considered in this book cover a part of the research methodologies explored in Master of Philosophy M Phil and Doctor of Philosophy Ph D programs The book's physical format has been kept to a compact, handy minimum in order to maximize its accessibility and readability for a broad range of researchers in the field of remote sensing

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