

ORGANIZATIONAL PROJECT MANAGEMENT MATURITY MODEL (OPM3®)

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Third Edition

Organizational Project Management Maturity Model

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Organizations turn to OPM3 R because it helps them bridge the gap between strategy and individual projects and provides a way to advance strategic interests through the application of project management principles and practices Organizational Project Management Maturity Model OPM3 R Third Edition is the result of years of development and continues to build on the foundation formed by the input of hundreds of project management practitioners and consultants from countries around the world **Cambridge Handbook of Organizational Project Management** Shankar Sankaran, Ralf Müller, Nathalie Drouin, 2017-05-23

In recent years organizational project management OPM has emerged as a field focused on how project program and portfolio management practices strategically help firms realize organizational goals There is a compelling need to address the totality of project related work at the organizational level providing a view of organizations as a network of projects to be coordinated among themselves integrated by the more permanent organization and to move away from a focus on individual projects This comprehensive volume provides views from a wide range of international scholars researching OPM at a cross disciplinary level It covers concepts theories and practices from disciplines allied to management such as strategic management organization sciences and behavioural science It will be a valuable read for scholars and practitioners alike who are looking to enrich their understanding of OPM and further investigate this new phenomenon *Developing Organizational Maturity for Effective Project Management* Silvius, Gilbert, Karayaz, Gamze, 2018-03-09 Despite criticism for their serious shortcomings maturity models are widely used within organizations The appropriate applications of these models can lead to organizational and corporate success *Developing Organizational Maturity for Effective Project Management* is a critical scholarly publication that explores the successes and failures of maturity models and how they can be applied competently to leadership within corporations Featuring coverage on a wide array of topics such as project management maturity agile maturity and organizational performance this publication is geared toward professionals managers and students seeking current research on the application of maturity models to corporate success **The Project**

Management Office (PMO) Monique Aubry, PhD, MPM, Brian Hobbs, 2010-04-01 Since project management offices began to appear in organizations over the last decade project management practitioners and their organizations have been asking how to structure project management offices PMOs and what functions to assign them In *The Project Management Office PMO A Quest For Understanding* authors Brian Hobbs and Monique Aubry address these questions providing a look at how PMOs exist today and some clues about how and why they're changing Of particular interest to practitioners the authors address the roles that PMOs play in organizations which provides valuable insights for better creating structuring and

governing PMOs When designing a PMO an organization has a variety of choices regarding the PMO s structure and role assignment By providing a way to define PMOs by type this research explores how to set up and define a PMO depending upon the specific type of PMO The authors discuss the many bases for the types of PMOs including structural characteristics and functions and how these types affect the PMO s role in the organization

How Successful Organizations

Implement Change Emad E. Aziz,Wanda Curlee,2017-10-02 The only constant is change especially in today s business environment Increasing globalization and the rise of new markets and technologies are forcing companies to compete in a more turbulent world than ever To survive and thrive organizations must be able to continuously evolve Unfortunately people tend to resist change Uncertainty can be daunting and people generally prefer to keep doing what they already know avoiding unfamiliar situations particularly in their work The good news is that change can be managed using the same processes many organizations already use in their day to day project management activities After all every project results in some type of change to an organization Building on the Project Management Institute s Managing Change in Organizations A Practice Guide and drawing on the project management expertise of a wide variety of authors How Successful Organizations Implement Change explains the critical aspects of the change management process and outlines the methods that project program and portfolio managers can utilize to bring effective change in a complex and transient business context For practitioners who are directly leading the change effort as well as those affected by it for executives formulating strategies even those managing operations and for academics researching or teaching others about organizational change management the examples provided in this book cover a broad range of industries and areas of business How Successful Organizations Implement Change combines the change management knowledge of experts academics researchers and practitioners with tools processes and templates all of which make this volume a valuable resource a must have for leaders of change in organizations

Gower Handbook of Project Management Rodney Turner,2016-04-22 This Handbook was the first APM Body of Knowledge Approved title for the Association for Project Management Over the course of five editions Gower Handbook of Project Management has become the definitive desk reference for project management practitioners The Handbook gives an introduction to and overview of the essential knowledge required for managing projects The team of expert contributors selected to introduce the reader to the knowledge and skills required to manage projects includes many of the most experienced and highly regarded international writers and practitioners The Fifth Edition has been substantially restructured All but two of the authors are new reflecting the fast changing and emerging perspectives on projects and their management The four sections in the book describe Projects their context value and how they are connected to organizational strategy Performance describing how to manage the delivery of the project covering scope quality cost time resources risk and sustainability Process from start up to close down Portfolio the project and its relationship to the organization The discrete nature of each chapter makes this Handbook a wonderful source of advice and background theory

that is easy to consult Gower Handbook of Project Management is an encyclopaedia for the discipline and profession of project management a bible for project clients contractors and students

Governance and Governmentality for Projects Ralf Muller, 2016-09-01 This research based book takes an organization wide perspective to describe the governance and governmentality for projects in organizations Governance of projects defines and directs the ways managers of projects programs and project portfolios carry out their work Governmentality is the way the managers of these managers present themselves to those they lead Governance and Governmentality for Projects starts with introducing existing theories models and paradigms for governance and governmentality It then develops a chronological framework of the ways governance and governmentality for projects is enabled in organizations how it subsequently unfolds in organizations of different types and sectors and the consequences of different governance approaches for project results trust control and ethical issues in projects Special emphasis is given to the link between corporate governance and the governance of project programs and project portfolios Three real life case studies exemplify the research findings described in the book Through its structure this book describes the development of governance and governmentality in the realm of projects from its organizational origins via observable practices to expected consequences of different implementations Aimed at academics post graduate students in business and management reflective practitioners standards or policy developers those in governance roles and others in need of a detailed knowledge of the spectrum of project related governance in organizations this book will help develop a comprehensive understanding of the theoretical and practical underpinnings of the subject their interaction and implications for implementation This allows for understanding and developing of both generic and idiosyncratic governance structures such as those needed in project based organizations

Work Breakdown Structures Eric S. Norman, Shelly A. Brotherton, Robert T. Fried, 2010-09-23 Understand and apply new concepts regarding Work Breakdown Structures The Work Breakdown Structure WBS has emerged as a foundational concept and tool in Project Management It is an enabler that ensures clear definition and communication of project scope while performing a critical role as a monitoring and controlling tool Created by the three experts who led the development of PMI's Practice Standard for Work Breakdown Structures Second Edition this much needed text expands on what the standard covers and describes how to go about successfully implementing the WBS within the project life cycle from initiation and planning through project closeout Filling the gap in the literature on the WBS Work Breakdown Structures The Foundation for Project Management Excellence gives the reader an understanding of The background and key concepts of the WBS WBS core characteristics decomposition representations and tools Project initiation and the WBS including contracts agreements and Statements of Work SOW Deliverable based and activity based management Using the WBS as a basis for procurement and financial planning Quality risk resource and communication planning with the WBS The WBS in the executing monitoring and controlling phases New concepts regarding the representation of project and program scope Verifying project closeout with

the WBS Using a real life project as an example throughout the book the authors show how the WBS first serves to document and collect information during the initiating and planning phases of a project Then during the executing phase the authors demonstrate how the WBS transitions to an active role of project decision support serving as a reference and a source for control and measurement PMI is a registered mark of Project Management Institute Inc *Governance of Portfolios, Programs, and Projects* Project Management Institute,2016-01-01 Understanding governance as it applies to portfolios programs and projects is growing in importance to organizations because appropriate governance is a factor in the success or failure of strategic initiatives and portfolios as well as an organization s programs and projects Implementing an effective governance framework can be challenging due to factors such as increasing business complexities regulatory requirements globalization and rapid changes in technology and business environments Many organizations do not have a consistent approach to portfolio program and project governance PMI s *Governance of Portfolios Programs and Projects A Practice Guide* developed by leading experts in the field provides guidance to organizations and practitioners on how to implement or enhance governance on portfolios programs and projects This practice guide provides definitions for governance in an effort to distinguish the different levels of governance and to identify their common elements **Methods of IT Project**

Management, Fifth Edition Jeffrey L. Brewer, Kevin C. Dittman, Paul J. Thomas, 2025-09-15 Designed for graduate advanced undergraduate and practitioner project management courses with an information technology focus *Methods of IT Project Management* is designed around the Project Management Body of Knowledge PMBOK incorporating material from the latest seventh edition while still maintaining the book s process approach The text provides students with all the concepts techniques artifacts and methods found in the leading project management reference books and modern development methodologies agile hybrid and traditional while also conveying practical knowledge that can immediately be applied in real world settings This book uniquely integrates cutting edge knowledge and techniques from the industry ensuring that readers are equipped with the most current and relevant skills Unlike other books in this area the material is organized according to the sequence of a generic project life cycle from project selection to initiation planning execution control and iteration or project closeout Following this life cycle approach as opposed to covering the material by knowledge area or project performance domain allows new learners to simultaneously study project management concepts and methods as they develop skills they can use immediately during and upon completion of the course The text s structure also allows different programs to use the book during real world projects **INFORMATION TECHNOLOGY PROJECT MANAGEMENT, THIRD**

EDITION KELKAR, S. A., 2013-01-01 This book in its third edition is aimed at emphasizing the fundamental concepts associated with IT Project Management from a balanced perspective of theory and practice By presenting the information in an abstracted form this text guides the students through all phases of project life cycle i e initiation planning execution monitoring and control and closure Besides such general management activities this book comprehensively deals with all

critical dimensions of project such as scope time cost quality human resources communication risk procure ment and integrations in order to enhance the reader s understanding of technical competencies required in project management NEW TO THIS EDITION Incorporates all the changes brought about in PMBOK 2008 Fourth Edition and ISO9000 2008 Though the basic structure of this book remains the same several chapters have been modified and reorganized according to the latest trends This book is well suited for an academic course one semester on IT project management or for conducting an equivalent training programme for IT professionals IT project managers who are aspiring to get appropriate certification course based on PMBOK 2008 Fourth Edition from PMI USA will be greatly benefited by reading this book Besides this book will be equally useful for the software professionals who wish to grasp the essentials without attending a formal instructional course on the subject

Stress and Performance in Health Care Project Teams François Chiochio, Paule Lebel, MD, MSc, CRMCC, 2012-10-01 Today s medical profession sails on a sea of change Matters of complexity patient safety and organizational sustainability challenge the profession and combine to confound resolution efforts Stress and Performance in Health Care Project Teams is a report of research that examines the issue with a view toward improved performance The book is a report of action research intended to transfer gained knowledge to potential users in the trenches It will leave readers better able to do their jobs and able to do their jobs better over time

Web Based Project Coaching Yuriy Taranovych, 2013-05-24 The traditional project coaching takes place mostly in a number of face to face coaching sessions However under conditions of time pressure in IT projects a physical presence of coaches could form a bottleneck These facts led to the idea of using Internet technologies to support the project coaching The benefits of the web based project coaching reside in the ubiquitous availability of coaches To enable the web coaching a flexible support platform is required The elaboration of requirements design implementation and evaluation of such a platform is the goal of this dissertation The elaborated concept was applied and evaluated in real IT projects The numerous findings and implications could be gained on the empirical basis

Identifying the Forces Driving Frequent Change in PMOs Monique Aubry, Brian Hobbs, Ralf Müller, Tomas Blomquist, 2011-08-01 Project Management Offices PMOs are not etched in stone They are complex entities which go through frequent transformations during their average two year life span So what does that mean to project professionals Identifying the Forces Driving Frequent Change in PMOs answers this question for both researchers and practitioners based on a three year research effort focused on the organizational change process surrounding the transformation of a PMO Seventeen case studies and 184 responses to a questionnaire provide the foundation Results show the temporary nature of PMOs and reveal that significant changes in PMOs can be associated with an organization s internal and external environment

Supply Chain Project Management. James B. Ayers, 2009-10-14 Improving supply chain efficiency especially in an unsettled business climate requires that managers go beyond doing business as usual They must apply inspiration and perspiration in a structured collaborative and measurable approach that blends project management

with supply chain management knowledge and practice Supply Chain Project Ma *The Basics of Project Evaluation and Lessons Learned* Willis H. Thomas, 2011-11-11 How do you determine if your project was a success beyond being within budget and completed on time How do you determine the impact of a project How do you capture valuable knowledge from a current or past project to enhance future programs The answer to all three questions is through project lessons learned Recipient of the 2012 PMI David I *Technology, Design and Process Innovation in the Built Environment* Peter Newton, Keith Hampson, Robin Drogemuller, 2009-02-09 Making buildings and infrastructure more sustainable represents a key and global challenge This presents the results of research from the Australia Co operative Research Centre for Construction Innovation covering four themes applied to regeneration as well as to new build Sustainable Materials and Manufactures Virtual Design Construction and Management Integrating Design Construction and Facility Management over the Project Life Cycle and Integration across spatial scales

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