

# School Based Leadership: Sharpening our lens



Dr. Beverley Freedman October 2015, God Dag! Jeg heter Beverely

# **School Based Leadership**

Joshua P. Starr

#### **School Based Leadership:**

Standards-Based Leadership Sandra Harris, Julia Ballenger, Jason Mixon, 2015-05-06 Today s school principals are charged with the responsibility of creating learning organizations that emphasize success for all students Framing decisions in standards that are grounded in research and best practice this book provides a structure for learning and growth for both current and aspiring principals Each chapter in Standards Based Leadership A Case Study Book for the Principalship is organized around a Texas Principal Competency Exam and related to the 2014 Texas Principal Standards and 2011 ELCC standards The cases provided for discussion are all based on real problems that challenge principals in Texas or any other state By applying the standards and using the brief literature reviews as resources to guide decision making principals are provided with a framework for implementation of specific strategies that will best help them successfully lead schools

**Standards-based Leadership** Sandra Harris, 2004 Today's assistant principal is charged with the responsibility of supporting the principal in creating a learning organization which emphasizes success for all students Frequently due to the nature of the position assistant principals often find themselves as the man or woman in the middle with job duties that are quite different from that of the principal An important component leading to the successful implementation of school leadership is decision making based on standards that are grounded in research and best practice Standards Based Leadership A Case Study Book for the Assistant Principalship provides a structure for learning and growth that connects theory with practice whether the assistant principal is already on the job or enrolled in a preparation program Each chapter is organized around identification of a major ELCC standard and then related to the Texas standards The scenarios are all based on actual problems that have faced practicing assistant principals Applying the descriptors of the standard and using the brief literature reviews as resources to guide decision making assistant principals are provided with a framework for implementation of specific strategies that will best help students As aspiring school leaders reflect on the realistic situations provided in each chapter and identify possible applications and implications they will be strengthened in their quest to meet the challenges of standards based leadership for the assistant principalship Schools That Change Lew Smith, 2007-12-13 Schools That Change integrates equal parts passion and intellect A well crafted contribution to the literature on successful reform and a sophisticated and nuanced book that should be read with care From the Foreword by Michael Fullan Schools have shown themselves to be gifted and talented at resisting and subverting change Lew Smith hands us the keys to the storehouse of insights about how schools can change really change Roland Barth Founder The Principals Center Harvard University Author Lessons Learned Learn from schools that have made meaningful positive and lasting changes With an in depth look at eight schools across the nation winners of the National School Change Awards this illuminating resource shows how schools can transform themselves from low performing into exemplary national status Qualitative research specific examples and portraiture offer an inside view of the day to day dynamics of change in schools This insightful book examines

questions such as Why are some schools able to change while other schools cannot Why are people challenged by change What is the best way to measure change What professional characteristics must principals develop to bring about significant and sustainable change Learn how your school can realize substantive change that supports a culture of learning teacher development and enhanced student achievement **Evaluation-Based Leadership** Naftaly S. Glasman, 1986-09-30 An important contribution to the literature in administration Evaluation Based Leadership moves school leaders and decision makers toward a new model of operation rooted in evaluation Responding to the current increased national and local concern for effective schools Glasman s work suggests a move toward an innovative paradigm that will help both inservice professionals and future administrators view their responsibilities with heightened insight and renewed initiative Through his analysis Glasman integrates important theoretical research and practical considerations with a special emphasis on the role of the school principal as one whose work can enhance student achievements **Leadership for Low-Performing Schools** Daniel L. Duke, 2015-01-15 No greater challenge faces our society than improving the educational opportunities for millions of young people trapped in chronically low performing schools Overcoming this challenge requires talented and dedicated school leaders whose knowledge and skills extend far beyond what is covered in conventional principal preparation programs This book draws on extensive research by the author and others on the actions needed to turn around low performing schools First however the book examines the personal qualities needed to undertake the turnaround process Following chapters provide guidelines on diagnosing the school based causes of low achievement and developing a school turnaround plan The author focuses on the importance of continuous planning a departure from standard practice A major portion of the book is devoted to examples of first order and second order strategies for raising achievement Specific recommendations for launching the turnaround process and sustaining gains beyond the first years of turnaround are provided The concluding chapter addresses the role of school districts in supporting school based turnaround efforts School Leadership in a **Changing Context** Ramodikoe Nylon Marishane, 2011 The Principal's Guide to Curriculum Leadership Richard D. Sorenson, Lloyd M. Goldsmith, Zulma Y. Méndez, Karen Taylor Maxwell, 2011-01-13 This handbook synthesizes the best of educational research in an easily accessible format Educators will find it an effective roadmap for leading their schools to organizational excellence effective instruction and optimum student achievement Brenda P Dean Assistant Superintendent Hamblen County Schools Morristown TN The author clearly makes the case for the principal to be THE instructional and curricular leader of his or her school site Principals who embrace this CAN and WILL make the difference for students Marianne L Lescher Principal Kyrene Elementary School District Tempe AZ Practical guidance for spearheading curriculum development and change This comprehensive guide walks principals through the curriculum development and renewal process with encouragement hitting the hard issues of doing more with less integrating technology overcoming resistance to change and improving student outcomes The authors incorporate the Interstate School Leaders Licensure Consortium ISLLC

and the Educational Leadership Constituent Council ELCC standards for principals as they relate to curriculum leadership Highlights include step by step guidance for Developing a culture that is conducive to curriculum advancement Working collaboratively with personnel Integrating state and national standards into school curriculum Maximizing professional development opportunities Connecting curriculum to instruction The Principal's Guide to Curriculum Leadership is ideal for practicing and aspiring public and private school administrators Special features include discussion questions case studies activities specialized curriculum models resources and references Leadership in Education Mark Brundrett, Neil Burton, Robert Smith, 2003-03-11 Leadership in education is receiving increasing attention and this text contributes much to the debate A useful text that will appeal to a wide audience of senior managers teachers programme designers and researchers Learning and Skills Research If one were on a fact finding mission to gain insight into leadership thought and practice in education then this book is an excellent resource Education News This book makes an excellent contribution to the current debate on Educational Leadership It blends theory with practice and provides an important resource for many aspects of leadership development programmes at a variety of levels. The book will appeal to the academic reader the postgraduate student and those involved in providing leadership courses at a professional level There is an international perspective on the analysis of leadership theory and practice integrating examples from a variety of cultural settings and exploring education at all phases from primary to higher Stephen Merrill Edge Hill College of Higher Education Journal of In Service Education Leadership in Education offers an excellent analysis of the current debate well informed on research and practice positive but critical It is particularly strong on what it calls the railway bookstall offerings of context independent leadership There is a great deal of practical wisdom within these very accessible pages Michael Duffy Times Educational Supplement This book deals with leadership in all sectors from primary to higher education It presents an international perspective on the analysis of leadership theory and practice with the integration of exemplars from different cultural settings The authors provide a wide range of conceptual perspectives on leadership Themes include the efficacy of centralized versus distributed concepts of leadership the contrast between competency and academic models of leadership development the contradistinction between functionalist and democratic models of leadership These themes are developed in four sections Conceptualization Leadership development Teachers as leaders Leadership in practice Contributors include Clive Dimmock Peter Gronn Marianne Coleman Peter Ribbins Ray Bolam Peter Newton Kenneth Leithwood Helen Gunter Lynn Davis Clive Harber and Graham Peeke This book is recommended to all involved in educational management particularly to students teachers researchers policy makers and educational administrators The Centre for Educational Leadership and Management series edited by Tony Bush examines the impact of the many changes in the management of schools and colleges drawing on empirical evidence The approach if analytical rather than descriptive and generates conclusions about the most effective ways of managing schools on the basis of research evidence Learning-Focused

**Leadership in Action** Michael S. Knapp, Meredith I. Honig, Margaret L. Plecki, Bradley S. Portin, Michael A. Copland, 2014-03-21 In an educational context where school and district performance is of increasing focus it s essential for leaders at all levels of the educational system to focus on improving student performance This volume zeros in on a promising set of strategies and practices for all leaders to motivate support and sustain learning in contemporary schools Learning Focused Leadership in Action explores what it means for educational leadership to be learning focused what this looks like in practice at both the school and district level and how such leadership changes can be set in motion Drawing on extensive case study research in schools and districts that are making progress on learning improvement this volume explores how leaders at all levels of the educational system can productively seek to improve the quality of learning opportunities and student performance no matter how challenging the circumstances **Competency-Based Leadership** M. Scott Norton, 2013-07-10 Competency Based Leadership is intended for school leaders that currently are serving as practitioners in the field In addition those individuals who aspire to a career in the principalship also will find the information of special value The primary purpose of the book is to provide practicing principals and others to meet the challenges related to learning leadership The book serves as a guide for ensuring the accomplishment of the goal of establishing a learning culture in the school Persons who use the book will gain the knowledge and skills that are required for becoming an effective learning Reshaping the Landscape of School Leadership Development Philip Hallinger, 2003-01-01 leader in practice Reshaping the Landscape of School Leadership Development A Global Perspective traces developments in this arena as they evolved since 1980 The book is comprised of chapters authored by the leading scholars in the fields of educational leadership and school leadership development from the United States Canada Europe Asia and Australia The volume is designed as one part primer on key policy issues e q the role of standards one part description of global leadership development practices professional learning communities problem based leadership preparation computer simulation and apprenticeships in school leadership development and one part assessment of future trends The Principal's Guide to Time Management Richard D. Sorenson, Lloyd M. Goldsmith, David E. DeMatthews, 2016-03-18 Make the most of your time and your leadership Is your school's vision getting buried under paperwork Are goals constantly pushed aside for small emergencies If you spend more time picking up pieces than putting them together this is your book Written by seasoned school principals this plan of action will get you back to the instructional leadership that made you want this job in the first place As educational technology helps you maximize your efficiency you ll see improvement where it counts in teaching student achievement morale and resource management This comprehensive guide features Easy to follow single topic chapters Standards based scenarios and questions Time management self assessments Easily adaptable experiential exercises Strategies for battling the silent time thief Tailor made for overworked administrators just like you you ll become the leader you want to be and promote a positive school culture where teachers and students thrive The authors have lived the demanding schedule as school leaders They

provide real advice on how to keep the balance with the demands of school leadership and to give the gift of time to family and self Dr Tricia Pe a Professor Northern Arizona University This book should be a must read for every practicing or aspiring administrator The authors take a fresh look at time management issues while maintaining a focus on principles of effective leadership and applications of emerging technology Chris Hubbuch Principal Excelsior Springs Middle School MO

An Evidence-based Approach to the Practice of Educational Leadership Ronald W. Rebore, Angela Lynn Evans Walmsley, 2007 This text presents a thorough and current best practice treatment of Educational Leadership in schools and school districts that addresses the complex use of quantitative and qualitative evidence in the decision making process The text covers the full range of introductory issues faced by school leaders today and emphasizes areas that are critical and timely The authors address standard leadership topics and also further explore current social cultural technological and economic realities This text utilizes ISLLC ELCC guidelines so that students can develop a leadership approach that reflects current standards and is organized around the processes and procedures necessary for implementing effective learning Second International Handbook of Educational Leadership and Administration Kenneth A. Leithwood, P. environments Hallinger, 2012-12-06 The first International Handbook of Educational Leadership and Administration Leithwood et al was published in 1996 and quickly became something of a best seller for reference works within education Such success we suggest was at least partly due to the unprecedented global waves of concern for improving schools launched in the mid 1980 s combined with a widespread belief in leadership as the single most powerful contribution to such improvement The roots of this belief can be found in evidence produced by the early effective schools research although there is a romance with leadership as an explanation for success in many non school enterprises as well During the two year period during which this current handbook was being written activity in the realms of school leadership school improvement and leadership development gained further momentum The English government created its new National College of School Leadership and several Asian nations announced new initiatives in leadership selection preparation and development Improving School Leadership Catherine H. Augustine, 2009 Improving the nation's public schools is one of the highest priorities of federal state and local government in America Recent research has shown that the quality of the principal is among school based factors second only to the quality of the teacher in contributing to what students learn in the classroom New programs to develop school leaders who can exercise vigilance over instruction and support effective teaching practices are not likely to succeed however if they are inconsistent with other state and district policies affecting school leadership The Wallace Foundation which focuses its grantmaking in education primarily on school leadership has posited that well coordinated policies and initiatives to develop leadership standards provide high quality training and improve the conditions that affect principals work will increase their ability to improve instruction in their schools This study documents the actions taken by the Foundation's grantees to create a more cohesive set of policies and initiatives to improve instructional leadership in schools

describes how states and districts have worked together to forge such policies and initiatives around school leadership and examines the hypothesis that more cohesive systems do in fact improve school leadership. The study found that it is possible to build more cohesive leadership systems and that such efforts appear to be a promising approach to developing school leaders engaged in improving instruction Although the study did not find evidence that the full underlying theory behind this initiative is sound it did find a correlation between improved conditions for principals and their engagement in instructional The Essentials of School Leadership Brent Davies, 2005-02-09 A new edition of this book is available In practices conclusion this is an excellent collection of writers and their ideas It is difficult to think where else such a resource would be available under one cover An inspiring and valuable book that school leaders should read International Journal of Educational Management The strength of the book lies in its accessibility to both dipping and serious readers those with a vague interest in the general field of leadership and those who want to identify pursue or hone a particular leadership style What the editor does not offer is another book of leadership styles for their own sake nor does he set one style against another but acknowledges an array of leadership styles to grow leaders of sustainable schools in differing circumstances and environments A clearly structured essential text for anyone serious about leadership ESCalate The Essentials of School Leadership contains many of my favourite writers on educational leadership Brian Caldwell Brent Davies Brenda Beatty Andy Hargreaves Kenneth Leithwood Robert Starratt and Linda Lambert I like to keep fresh by following their thinking and I wasn t disappointed finding writing that is insightful and mostly practical Professor David Loader Australian College of Educators The jewels in the book are the opening and closing chapters by Brent and Barbara Davies on strategic leadership any by Andy Hargreaves on sustainability leadership The book is worth buying for those alone and for Geoff Southworth's reflective practical piece on learning centred leadership This is one for the staffroom library Tim Brighouse TES Friday Magazine Educational reform is entering a new phase In many educational systems there is a move from national prescription which has produced significant gains in the short term to a focus on schools leading reform Here the promise is of more sustainable development in the medium term but this is crucially dependent on the quality of school leadership In his new book The Essentials of School Leadership Brent Davies and his collaborators offer us a comprehensive reflective yet eminently practical review of the approaches to school leadership that underpin the continuing rise in educational standards and the building of professional capacity in our schools David Hopkins Chief Adviser on School Standards Department for Education and Skills At the very time when leadership is recognized as the key to sustainable reform Brent Davies The Essentials of School Leadership is right on the mark This is a comprehensive powerful treatment of all core elements of new leadership from the ethical to the political from the emotional to the entrpreneurial A must have compendium for those grappling with the present and future of school leadership Michael Fullan Ontario Institute for Studies in Education Canada A joint publication with Corwin Press and NSTA National Science Teachers Association Press Examining current themes in

educational leadership and considering the dimensions of various types of leadership this book includes contributions from internationally recognised leading authors on the subject Each chapter introduces the reader to a main theme or facet of leadership with the book as a whole giving an overview of the key ideas in the field With a clear introduction by Brent Davies this book provides a core source book as well as a contemporary introduction to the essentials of educational leadership Written in an accessible style this book is for school leaders who wish to have a better understanding of their leadership role It is also suitable for Masters Doctoral students in the UK US Australia and worldwide and will give those on professional development courses a valuable insight into school leadership Standards-Based Leadership Sandra Harris, Julia Ballenger, Jason Mixon, 2016-10-06 Standards Based Leadership is written specifically for superintendents and is framed within the most recent national standards Professional Standards for Educational Leaders 2015 The cases provide an opportunity for superintendents as well as those in training to critically reflect on best practices with real scenarios Each chapter contains PSEL2015 standards best practice literature three cases discussion questions and additional resources The chapters have been written by educators with leadership and superintendent experience **Learning to Lead Together** Janet H. Chrispeels, 2004-04-05 Too often the response to good ideas is it won t work here This book respects that perspective by providing school leaders with studies from the field that describe efforts that have and have not worked The concept of shared leadership is presented in a real world context including the voices of those who don t want it The reader will develop a better understanding of what true collaboration can look like along with the challenges leaders may face as the culture of their school adapts to change Stephen Gruenert Indiana State University Learning to Lead Together connects leadership theory with experiences from the field it is very useful to practitioners and to individuals preparing for formal school leadership positions Albert H Fein Gonzaga University Janet Chrispeel s Learning to Lead Together provides a rich anthology of real experiences of school based leaders caught in the vortex of leading and learning on the one hand and teaching and leading on the other I highly recommend this new work to students seeking real answers to real problems James C Moulton Jr Consulting Principal Fairfax County Public Schools Learning to Lead Together The Promise and Challenge of Sharing Leadership examines the dilemmas for school leaders and administrators and the benefits for schools and students when principals work with teachers and their communities to share leadership Most schools function within existing hierarchical structures that contradict and undermine many of the conditions necessary for shared leadership Current school reform initiatives and policies urge or require that teachers be actively involved in decision making without addressing systemic dilemmas and paradoxes Through real life single and multiple case studies Learning to Lead Together addresses how principals and their staffs struggle with the challenge of shared leadership how they encourage teacher growth and development and how shared leadership can lead to higher levels of student learning The cases show how shared leadership a powerful adaptive change is socially constructed across contexts and evolves as teachers and principals learn

how to work together The book also illustrates how principal preparation and professional development programs that utilize problem based learning and provide opportunities for genuine collaboration with colleagues can provide school leaders with the skills they need to share leadership and accountability effectively This book is ideally suited as a supplemental text for courses in educational leadership and administration School administrators superintendents and principals will also find this an invaluable reference Equity-Based Leadership Joshua P. Starr, 2022-08-23 With a visionary approach to school improvement Equity Based Leadership proposes a framework to support system leaders seeking to organize change and achieve more equitable education In this ambitious yet pragmatic work Joshua P Starr makes the case that intentional and attentive district leadership can bring about continuous improvement in schools When district reforms are conceived with social justice in mind Starr explains schools move toward fulfilling the longstanding promise of equitable education in America Starr asserts that the essential goal of good system leadership lies in designing implementing and sustaining comprehensive strategies for school reform in collaboration with school leaders educators and community shareholders Drawing on his own experiences and those of other distinguished superintendents he offers core practices that system leaders can use to ensure that the mission of their district is upheld throughout any change process and that precious time and funding are used judiciously Recognizing that there is no single path to transformation Starr sets forth a flexible customizable agenda for district reform that concentrates on six elements or entry points Starr's first entry point is curriculum content as teaching and learning are the fundamental goals of a school system But he goes further to advocate for a deep dive into the organization and alignment of the system itself via deliberate support of shared values explicit and transparent decision making resource allocation in line with vision and need talent management to achieve new levels of educator performance and nourishment of school culture Additionally Starr brings together a wide range of real world examples evidence based practices and sensible advice to guide district leaders in aligning their systems around a coherent equity strategy This bold new approach to transforming educational systems confidently guides the higher level decision making of leaders not only superintendents but also school board members cabinet members and central office administrators within the context of district wide efforts to make education better for all students School Leadership in the Context of Standards-Based Reform Louis Volante, 2012-05-16 Although standards based reform emerged in the United States and the United Kingdom the idea has spread across the world as an approach to systemic reform It might appear that there is a world wide tsunami of standards based reform that will standardize and homogenize the educational system across the globe This volume makes it very clear however that there is no one approach to standards based reform and countries change there is a danger in paying attention to its evolution and impact in only one context That s what makes this volume so valuable Louis Volante has drawn together descriptions from a wide range of countries all involved in large scale reform and using standards and assessments as part of their process What becomes very obvious is that the language

may be the same but the words reflect different contexts and can represent very different ideals values and processes I m sure you will find this book as interesting and challenging as I have a gem that pushes your thinking and does not allow readers to remain neutral Lorna Earl

#### Decoding School Based Leadership: Revealing the Captivating Potential of Verbal Expression

In a time characterized by interconnectedness and an insatiable thirst for knowledge, the captivating potential of verbal expression has emerged as a formidable force. Its ability to evoke sentiments, stimulate introspection, and incite profound transformations is genuinely awe-inspiring. Within the pages of "**School Based Leadership**," a mesmerizing literary creation penned by way of a celebrated wordsmith, readers embark on an enlightening odyssey, unraveling the intricate significance of language and its enduring affect our lives. In this appraisal, we shall explore the book is central themes, evaluate its distinctive writing style, and gauge its pervasive influence on the hearts and minds of its readership.

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