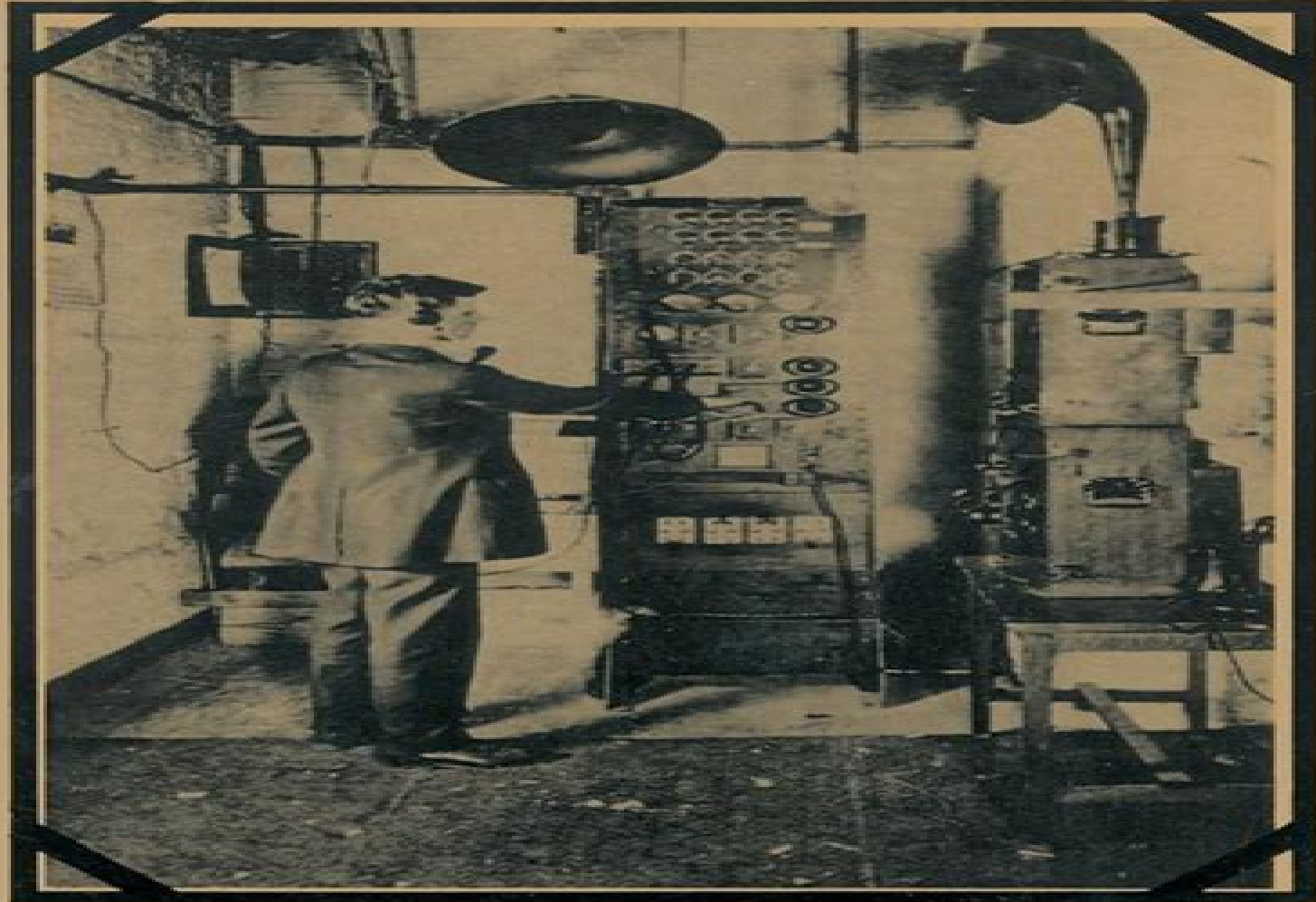


# The Making of American Industrial Research

Science and Business at  
GE and Bell, 1876–1926

Leonard S. Reich



# **Making Of American Industrial Research Science And Business At Ge And Bell 1876 1926**

**Sally H. Clarke, Naomi R.  
Lamoreaux, Steven W. Usselman**

## **Making Of American Industrial Research Science And Business At Ge And Bell 1876 1926:**

The Making of American Industrial Research Leonard S. Reich, 2002-08-22 This book draws important lessons from the early days of industrial research in America *Companion Encyclopedia of Science in the Twentieth Century* John Krige, Dominique Pestre, 2013-11-05 With over forty chapters written by leading scholars this comprehensive volume represents the best work in America Europe and Asia Geographical diversity of the authors is reflected in the different perspectives devoted to the subject and all major disciplinary developments are covered There are also sections concerning the countries that have made the most significant contributions the relationship between science and industry the importance of instrumentation and the cultural influence of scientific modes of thought Students and professionals will come to appreciate how and why science has developed as with any other human activity it is subject to the dynamics of society and politics Limited by Design Michael Crow, Barry Bozeman, 1998-09-25 Limited by Design is the first comprehensive study of the varying roles played by the more than 16 000 research and development laboratories in the U S national innovation system Michael Crow and Barry Bozeman offer policy makers and scientists a blueprint for making more informed decisions about how to best utilize and develop the capabilities of these facilities Some labs such as Bell Labs Westinghouse and Eastman Kodak have been global players since the turn of the century Others such as Los Alamos National Laboratory have been mainstays of the military energy industrial complex since they evolved in the 1940s These and other institutions have come to serve as the infrastructure upon which a range of industries have relied and have had a tremendous impact on U S social and economic history Michael Crow and Barry Bozeman illustrate the histories missions structure and behavior of individual laboratories and explore the policy contexts in which they are embedded In studying this large and varied collection of labs Crow Bozeman and their colleagues develop a new framework for understanding the structure and behavior of laboratories that also provides a basis for rationalizing federal science and technology policy to create more effective laboratories The book draws upon interviews and surveys collected from thousands of scientists administrators and policy makers and features boxed lab windows throughout that provide detailed information on the variety of laboratories active in the U S national innovation system Limited by Design addresses a range of questions in order to enable policy makers university administrators and scientists to plan effectively for the future of research and development **The Challenge of Remaining Innovative** Sally H. Clarke, Naomi R. Lamoreaux, Steven W. Usselman, 2009 The contributors explore two main themes the challenge of remaining innovative and the necessity of managing institutional boundaries in doing so The book is organized into four parts which move outward from individual firms to networks or clusters of firms to consultants and other intermediaries in the private economy who operate outside of the firms themselves and finally to government institutions and politics Editor *The Machine in America* Carroll Pursell, 2007-03-15 From the medieval farm implements used by the first colonists to the invisible links of the Internet the history of technology in America is a history of society as well This title

analyzes technology's impact on the lives of women and men. It also discusses the innovation of an American system of manufactures. **Canned** Anna Zeide, 2018-03-06 Condensed milk the development of the early canning industry Growing a better pea canners farmers and agricultural scientists in the 1910s and 1920s Poisoned olives consumer fear and expert collaboration Grade A tomatoes labeling debates and consumers in the New Deal Fighting for safe tuna postwar challenges to processed food BPA in Campbell's soup new threats to an entrenched food system

**Reinforced Concrete and the Modernization of American Building, 1900-1930** Amy E. Slaton, 2003-04-01 Examining the proliferation of reinforced concrete construction in the United States after 1900 historian Amy E. Slaton considers how scientific approaches and occupations displaced traditionally skilled labor. The technology of concrete buildings little studied by historians of engineering architecture or industry offers a remarkable case study in the modernization of American production. The use of concrete brought to construction the new procedures and priorities of mass production. These included a comprehensive application of science to commercial enterprise and vast redistributions of skills opportunities credit and risk in the workplace. Reinforced concrete also changed the American landscape as building buyers embraced the architectural uniformity and simplicity to which the technology was best suited. Based on a wealth of data that includes university curricula laboratory and company records organizational proceedings blueprints and promotional materials as well as a rich body of physical evidence such as tools instruments building materials and surviving reinforced concrete buildings this book tests the thesis that modern mass production in the United States came about not simply in answer to manufacturers search for profits but as a result of a complex of occupational and cultural agendas.

**Industrial Organization in Context** Stephen Martin, 2010-04-22 Industrial Organization in Context examines the economics of markets industries and their participants and public policy towards these entities. It takes an international approach and incorporates discussion of experimental tests of economic models.

**Nylon and Bombs** Pap A. Ndiaye, 2007-01-31 How the chemical engineering behemoth that brought us Teflon Kevlar Lycra Freon and more shaped the culture of postwar America. What do nylon stockings and atomic bombs have in common? DuPont. The chemical firm of DuPont de Nemours pioneered the development of both nylon and plutonium among countless other innovations playing an important role in the rise of mass consumption and the emergence of the notorious military industrial complex. In this fascinating account of the lives and careers of DuPont's chemical engineers Pap A. Ndiaye deftly illustrates the contribution of industry to the genesis of a dominant post World War II American model connecting prosperity with security. The consumer and military dimensions of twentieth century American history are often studied separately. Ndiaye reunites them by examining DuPont's development of nylon which symbolized a new way of life and plutonium which was synonymous with annihilation. Reflecting on the experiences and contributions of the company's engineers and physicists Ndiaye traces DuPont's transformation into one of the corporate models of American success.

*Between Human and Machine* David A. Mindell, 2003-04-30 Today we associate the relationship between feedback

control and computing with Norbert Wiener's 1948 formulation of cybernetics. But the theoretical and practical foundations for cybernetics, control engineering, and digital computing were laid earlier between the two world wars. In *Between Human and Machine: Feedback, Control, and Computing before Cybernetics*, David A. Mindell shows how the modern sciences of systems emerged from disparate engineering cultures and their convergence during World War II. Mindell examines four different arenas of control systems research in the United States between the world wars: naval fire control, the Sperry Gyroscope Company, the Bell Telephone Laboratories, and Vannevar Bush's laboratory at MIT. Each of these institutional sites had unique technical problems, organizational imperatives, and working environments, and each fostered a distinct engineering culture. Each also developed technologies to represent the world in a machine. At the beginning of World War II, President Roosevelt established the National Defense Research Committee, one division of which was devoted to control systems. Mindell shows how the NDRC brought together representatives from the four pre-war engineering cultures and how its projects synthesized conceptions of control, communications, and computing. By the time Wiener articulated his vision, these ideas were already suffusing through engineering. They would profoundly influence the digital world. As a new way to conceptualize the history of computing, this book will be of great interest to historians of science, technology, and culture, as well as computer scientists and theorists.

*The Creative Society - and the Price Americans Paid for It*, Louis Galambos, 2012. Examines the nation's emerging ranks of professional experts, including doctors, lawyers, scientists, and administrators, and their role in shaping modern America.

**The Routledge History of American Science**, Timothy W. Kneeland, 2022-12-01. The Routledge History of American Science provides an essential companion to the most significant themes within the subject area. The field of the history of science continues to grow and expand into new areas and to adopt new theories to explain the role of science and its connections to politics, economics, religion, social structures, intellectual history, and art. This book takes North America as its focus and explores the history of science in the region, both nationally and internationally, with 27 chapters from a range of disciplines. Part I takes a chronological look at the history of science in America from its origins in the Atlantic World through to the American Revolution, the Civil War, the World Wars, and ending in the postmodern era. Part II discusses American science in practice, from scientists as practitioners, laboratories, and field experiences to science and religion. Part III examines the relationship between science and power. The chapters touch on the intersection of science and imperialism, environmental science in U.S. politics, as well as capitalism and science. Finally, Part IV explores how science is embedded in the culture of the United States, with topics such as the growing importance of climate science, the role of scientific racism, the construction of gender, and how science and disability studies converge. The final chapter reviews the way in which society has embraced or rejected science, with reflections on the recent pandemic and what it may mean for the future of American science. This book fills a much-needed gap in the history and historiography of American science studies and will be an invaluable guide.

for any student or researcher in the history of science in America      *Cities of Knowledge* Margaret O'Mara, 2005 What is the magic formula for turning a place into a high tech capital How can a city or region become a high tech powerhouse like Silicon Valley For over half a century through boom times and bust business leaders and politicians have tried to become the next Silicon Valley but few have succeeded This book examines why high tech development became so economically important late in the twentieth century and why its magic formula of people jobs capital and institutions has been so difficult to replicate Margaret O Mara shows that high tech regions are not simply accidental market creations but cities of knowledge planned communities of scientific production that were shaped and subsidized by the original venture capitalist the Cold War defense complex At the heart of the story is the American research university an institution enriched by Cold War spending and actively engaged in economic development The story of the city of knowledge broadens our understanding of postwar urban history and of the relationship between civil society and the state in late twentieth century America It leads us to further redefine the American suburb as being much more than formless sprawl and shows how it is in fact the ultimate post industrial city Understanding this history and geography is essential to planning for the future of the high tech economy and this book is must reading for anyone interested in building the next Silicon Valley      **International Bibliography of Business History** Francis Goodall, Terry Gourvish, Steven Tolliday, 2013-12-16 The field of business history has changed and grown dramatically over the last few years There is less interest in the traditional company centred approach and more concern about the wider business context With the growth of multi national corporations in the 1980s international and inter firm comparisons have gained in importance In addition there has been a move towards improving links with mainstream economic financial and social history through techniques and outlook The International Bibliography of Business History brings all of the strands together and provides the user with a comprehensive guide to the literature in the field The Bibliography is a unique volume which covers the depth and breadth of research in business history This exhaustive volume has been compiled by a team of subject specialists from around the world under the editorship of three prestigious business historians      A Culture of Improvement Robert Friedel, 2010-02-26 How technological change in the West has been driven by the pursuit of improvement a history of technology from plows and printing presses to penicillin the atomic bomb and the computer Why does technology change over time how does it change and what difference does it make In this sweeping ambitious look at a thousand years of Western experience Robert Friedel argues that technological change comes largely through the pursuit of improvement the deep rooted belief that things could be done in a better way What Friedel calls the culture of improvement is manifested every day in the ways people carry out their tasks in life from tilling fields and raising children to waging war Improvements can be ephemeral or lasting and one person s improvement may not always be viewed as such by others Friedel stresses the social processes by which we define what improvements are and decide which improvements will last and which will not These processes he emphasizes have created both winners and losers in history

Friedel presents a series of narratives of Western technology that begin in the eleventh century and stretch into the twenty first. Familiar figures from the history of invention are joined by others: the Italian preacher who described the first eyeglasses, the dairymen displaced from their control over cheesemaking and the little known engineer who first suggested a grand tower to Gustav Eiffel. Friedel traces technology from the plow and the printing press to the internal combustion engine, the transistor and the space shuttle. Friedel also reminds us that faith in improvement can sometimes have horrific consequences as improved weaponry makes warfare ever more deadly and the drive for improving human beings can lead to eugenics and even genocide. The most comprehensive attempt to tell the story of Western technology in many years, engagingly written and lavishly illustrated, *A Culture of Improvement* documents the ways in which the drive for improvement has shaped our modern world.

**Geophysics, Realism, and Industry** Aitor Anduaga, 2015-12-17 Did industry and commerce affect the concepts, values and epistemic foundations of different sciences? If so, how and to what extent? This book suggests that the most significant influence of industry on science in the two case studies treated here had to do with the issue of realism. Using wave propagation as the common thread, this is the first book to simultaneously analyse the emergence of realist attitudes towards the entities of the ionosphere and of the earth's crust. However, what led physicists and engineers to adopt realist attitudes? This book suggests that a new kind of realism, a realism of social and cultural origins, is the answer: a preliminary entity realism responding to specific commercial and engineering interests and a realism that was neither strictly instrumental nor exclusively operational. The book has two parts: while Part I focuses on the study of the ionosphere and how the British radio industry affected ionospheric physics, Part II focuses on the study of the Earth's crust and how the American oil industry affected crustal seismology.

**A Companion to the History of Science** Bernard Lightman, 2019-11-12 The Wiley Blackwell Companion to the History of Science is a single volume companion that discusses the history of science as it is done today, providing a survey of the debates and issues that dominate current scholarly discussion with contributions from leading international scholars. Provides a single volume overview of current scholarship in the history of science, edited by one of the leading figures in the field. Features forty essays by leading international scholars providing an overview of the key debates and developments in the history of science. Reflects the shift towards deeper historical contextualization within the field. Helps communicate and integrate perspectives from the history of science with other areas of historical inquiry. Includes discussion of non-Western themes which are integrated throughout the chapters. Divided into four sections based on key analytic categories that reflect new approaches in the field.

*Entrepreneurship and Regional Economic Development* Henri L. F. de Groot, Peter Nijkamp, Roger Stough, 2004-01-01 Entrepreneurship has been high on the jobs, growth and economic development agendas for many years and this edited book makes an important and timely contribution to the debate. The book is nicely poised to bring together space innovation and economic growth linked together with entrepreneurship. This book provides an excellent and worthwhile insight into many of the issues with many contributions that significantly add to our

understanding of entrepreneurship and regional development Ronald W McQuaid Growth Change      *Working at Inventing* William S. Pretzer, 2002 *Working at Inventing* offers a fascinating study of research and development at Thomas Edison's Menlo Park New Jersey laboratory during the six years between 1876 and 1882 that transformed American life Edison and his associates developed ideas that led to more than four hundred patents and made major contributions to telegraphy telephony and the duplication of texts They also made breakthrough innovations in two age old human quests conquering the darkness of night and preserving and replaying sound In the process Edison demonstrated how to combine technological innovation and business strategy Afterward research and development became essential corporate activities Six experts on Edison's work deal in turn with the working conditions and the experiences at Menlo Park the work culture of machinists and their impact on innovation the role that telegraphy played in forming the lab's inventive activities Edison's use of mental models in developing the telephone the importance of visual communication in technology and the significance of Menlo Park as a model of scientific and technological development William Pretzer's introduction to the volume provides the context of Edison's career while an epilogue explains the public interpretation of the Menlo Park laboratory as reconstructed by Henry Ford in his outdoor museum Greenfield Village      **Crossed Wires** Dan Schiller, 2023-02-17 A sweeping revisionist historical analysis of telecommunications networks from the dawn of the republic to the 21st century Telecommunications networks are vast intricate hugely costly systems for exchanging messages and information within cities and across continents From the Post Office and the telegraph to today's internet these networks have sown domestic division while also acting as sources of international power In *Crossed Wires* Dan Schiller who has conducted archival research on US telecommunications for more than forty years recovers the extraordinary social history of the major network systems of the United States Drawing on arrays of archival documents and secondary sources Schiller reveals that this history has been shaped by sharp social and political conflict and is embedded in the larger history of an expansionary US political economy Schiller argues that networks have enabled US imperialism through a recurrent American system of cross border communications Three other key findings wind through the book First business users of networks more than carriers and certainly more than residential users have repeatedly determined how telecommunications systems have developed Second despite their current importance for virtually every sphere of social life networks have been consecrated above all to aiding the circulation of commodities Finally although the preferences of executives and officials have broadly determined outcomes these elites have repeatedly had to contend against the ideas and organizations of workers social movement activists and other reformers This authoritative and comprehensive revisionist history of US telecommunications argues that not technology but a dominative and contested political economy drove the evolution of this critical industry



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