

Using the CEC Advanced Preparation Standards for Special Education Administration to Examine Competencies for Special Education Directors

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- Little is known about how current special education administration preparation standards are perceived by special education personnel.
- This survey examined the perceived importance of the Council for Exceptional Children's most current standards for special education administration competencies.
- Findings suggested that ratings of the importance of the Council for Exceptional Children's special education administration specialty skills were similar between directors and their stakeholders.
- Strengthening the role of parent and advocacy agencies and participating in professional administrative organizations were rated the lowest across all respondents.
- The findings and implications can help special education administration preparation programs and relevant professional organizations to devise more effective training and professional development to enhance competencies.

Key words: Special Education Leadership, Special Education Director, Special Education Administration.

Effective leadership and administrative support for special education in today's U.S. public schools has gained increasing attention in the literature (Crockett, Becker, & Quinn, 2009; Rinehart, 2017; Thompson, 2017). In a school district, the highest special education administrative position is usually called a director of special education/special programs. This specific administrator oversees the entire special education department, including programs, services, personnel, and budgets. The director also supervises other administrators such as special education coordinators who directly work under the director (Boscardin, 2005; Special Education Guide, n.d.). Although the scope of work responsibilities among special education directors may vary, their leadership is critical for providing

students with exceptionalities with adequate access to a free and appropriate public education (FAPE; DiPaola, Tschannen-Moran, & Walther-Thomas, 2004; Individuals With Disabilities Education Improvement Act [IDEA], 2004; Thompson, 2017). Boscardin (2005) noted that special education directors support school-based special education administrators by fostering collaboration among all service providers to ensure effective implementation of special education programs while maintaining compliance with federal law and state regulations.

To understand the knowledge base supporting the practice of special education leadership and administration, Crockett et al. (2009) analyzed 474 abstracts of articles published in professional journals from 1970 to 2009. The top five identified themes

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