

Chapter 2 is a good survey that applies the recent literature on the economics of diversification to industrial policy. The author concludes that there is no theoretical framework for the analysis of the economic conversion process. The burden of the chapter is to examine how militarily dependent firms ought to diversify. A given firm's adjustment problems depend on its degree of dependence on military business and the alternative uses for its products. The various country studies report what specific companies have attempted to do in terms of diversification. Saab-Scania, for example, established a Combitech division for commercialization of aircraft innovations. Commercialization of military products appears to be a major avenue for diversification. The economic analysis of diversification is handled well and is a good starting point, but it is probably insufficient for the task. A strategic management perspective might be a useful complement to diversification economics. By strategic management, I mean, for example, attention to long-range goals such as how to combine military and civilian products, how to manage commercialization and innovation, how to approach business-government relations, and how to position the firm with respect to national industrial policy.

The essential strength of this book is its wealth of detailed information based on field interviews, with easy access by country chapter, and through the index, to topics across countries. The currently unavoidable lack of a theoretical framework for analysis makes the treatment necessarily rather disjointed. Multiple perspectives, such as strategic management theory, are therefore probably needed. This book can be readily recommended to anyone interested in the social impacts of military spending.

Duane Windsor
Rice University

Harlow A. Hyde, *Scraps of Paper: The Disarmament Treaties Between the World Wars*. Lincoln, Neb.: Media Publishing, 1988. Pp. xx + 456. \$18.95, paper.

"Will we allow it to happen again?" the author asks (p. 330). He hurls a rhetorical challenge to contemporary leaders with his study's summary: "If the democracies had followed the simple teaching found

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Stephen W. Stathis



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road to war in the Pacific Walter L. Hixson,2003 World War II changed the face of the United States catapulting the country out of economic depression political isolation and social conservatism Ultimately the war was a major formative factor in the creation of modern America This unique twelve volume set provides comprehensive coverage of this transformation in its domestic policies diplomatic relations and military strategies as well as the changing cultural and social arenas The collection presents the history of the creation of a super power prior to during and after the war analyzing all major phases of the U S involvement making it a one stop resource that will be essential for all libraries supporting a history curriculum This volume is available on its own or as part of the twelve volume set The American Experience in World War II For a complete list of the volume titles in this set see the listing for The American Experience in World War II ISBN 0 415 94028 1

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differences in exploitation by the seven major military powers The comparative essays investigate how and why innovation occurred or did not occur and explain much of the strategic and operative performance of the Axis and Allies in World War II The essays focus on several instances of how military services developed new technology and weapons and incorporated them into their doctrine organization and styles of operations **The Washington Conference, 1921-22** Erik Goldstein, John Maurer, 2012-12-06 The Washington Conference regulated the inter war naval race between the world powers In the era when it was still believed that battleships were the epitome of naval power and a sign of a country's strength this conference led to limitations on the building of such weapons by the naval powers of Britain the USA and Japan This collection of essays deals with many aspects of the conference the factors that caused it the interests of the participating nations both present and future and the results The Submariner's Dictionary Or Submariner's Compendium of Terms & Tar's Handbook of Naval Verbiage and Retired Guy's Re-familiarization Manual Ron Martini, 2005 Submariners are a tight knit group of men bound together by training and experience and with a language all their own That language is perhaps a little vulgar but never intentionally demeaning and a little irreverent but still worldly This work is an attempt to preserve and explain some of these curious guys who so proudly wear a shiny metal pin that looks like a strange pair of fish on their left breast This process of accumulating this new language begins in Boot Camp and is added to with every change of duty station the sailor undergoes It is heard aboard the boats and unknowingly by family members who can't understand terms like head deck and overhead and who think SOS is a distress signal

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