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Participatory democracy in Porto Alegre, Brazil

by RUALDO MENEGAT

Introduction

Porto Alegre is the capital city of Brazil's southernmost state, Rio Grande do Sul. Since 1990, it has consistently had the highest standards of living of all Brazilian metropolitan areas (Ipeave, 1999). In the context of the peasant crisis affecting marginal and dependent economies, and prevailing levels of poverty, unemployment and corruption in large South American cities, Porto Alegre's progress is inextricably related to the way in which the city has been managed over the last 12 years. The last four mayoral terms in Porto Alegre's Municipal Government have been coined 'Popular Administration' (*Administração Popular*). The key characteristics of popular administration include the adoption of techniques for participatory democracy, a high level of citizen involvement in allocating the municipal budget, the representation of public priorities by citizens, the integration of public environmental management policies, and the regeneration of public spaces.

The most important and widely publicised technique for participatory democracy is participatory budgeting, initiated in 1989 under the mayoral term of César Lattes (1989–1993), and continued under the administrations of Sarney Gomes (1993–1998), and Zuccato (2004–2008) and Saul Tuma (1997–2000).

Participatory budgeting is defined as a 'short, not state, form of government', and its introduction in 1989 marked the beginning of a significant experience with real partici-

tory democracy. Although there is a municipal government authority responsible for participatory budgeting, the Department of Community Relations, the process is accepted as an autonomous form of public participation. It is based on a number of forums in which citizens are able to control and steer the municipal government and its spending. Communities participate in assemblies organised by geographical district and sectoral theme to determine their needs and priorities. In addition to defining the municipal budget, communities also manage the implementation and timing of the public interventions.

Often both the communities' district and sectoral priorities and the government's own requirements have been established, a proposal is drawn up to be discussed with the Participatory Budgeting Council. Once approved, the budget proposal is sent to the City Council. In the meantime, the Participatory Budgeting Council and the municipal government begin drawing up the expenditure plan based on the budget proposal. The expenditure plan sets out all the public works to be carried out in each district for that year and the government authorities responsible for their execution, and is printed and distributed to the public. In 1990, the priorities defined by the district public assemblies were sanitation, land tenure regularisation and street paving, with land tenure still at the top of the agenda, but this time along with housing, in 1997.

Militants And Citizens The Politics Of Participatory Democracy In Porto Alegre

Lei Shi



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