

DECISION MAKING IN PUBLIC SECTOR



DESCRIPTION OF THE INCIDENT

1. The agriculture minister recommended a substantial RM1.4 billion tender for the National Farmers Association (NAFAS)
2. Economic Affairs Minister holding a secretive dinner, attended by members from both ruling and opposition parties

2 ISSUE RELEVANT TO THE INCIDENT

- Alleged unfairness in the awarding of contracts
- Deviating from its promises from direct tendering practices
- Favoritism or nepotism
- Concerns regarding transparency



3

ACTORS INVOLVED

1. Government officials
2. Contracting companies/individuals receiving contracts
3. Government agencies and department
4. Anti-corruption agencies
5. Legal and judicial system



4

IMPLICATIONS OF THE INCIDENT

1. Corruption and Unfair Practices
2. Erosion of Public Trust
3. Inefficiency and Ineffectiveness
4. Negative Impact on the Economy



Project Decision Making In The Public Sector

Norman Flynn,Alberto Asquer



Project Decision Making In The Public Sector:

Project Decision Making in the Public Sector Alan Abouchar,1985 **Managing Public Sector Projects** David S. Kassel,2016-09-13 Filling a gap in project management literature this book supplies managers and administrators at all levels of government with expert guidance on all aspects of public sector project management From properly allocating risks in drafting contracts to dealing with downsized staffs and privatized services this book clearly explains the technical concepts and the political issues public managers need to understand In line with the principles of Total Quality Management TQM and the PMBOK Guide David S Kassel establishes a framework those in the public sector may follow to ensure the success of their public projects and programs The book supplies more than 30 real life examples to illustrate the concepts behind the framework including reconstruction projects in Iraq the Big Dig project in Boston local sewer system and library construction projects and software technology This second edition includes all new extended case studies examining recent issues including the rollout of healthcare gov the controversial California High Speed Rail system and refurbishing the Harvard Town Hall Contributing to critical discussions on budgeting for capital projects and cost benefit analysis for preliminary planning this authoritative new edition provides strategic recommendations for effective planning execution and maintenance of public projects In an age of downsized government and in the face of a general distrust of public service this book is a dependable guide for avoiding common pitfalls and for delivering projects on cost on schedule and of the highest quality

Strategic Sourcing in the Public Sector Barbara A. Grilli,Theresa G. Webb,2023-05-05 Effective sourcing in the public sector is a collaborative and strategic process that does not end when the contract or purchase order is executed As an ongoing process of improvement strategic sourcing requires regular appraisals of procurement activities to ensure they continue to support the goals of the entity Strategic Sourcing in the Public Sector explains the theory behind sourcing Why does sourcing need to be strategic and what are the stakeholders roles in the process Written to complement the Institute of Public Procurement s NIGP Sourcing and Solicitation curriculum this book explores the impetus or the why behind the sourcing process as well as the how The book walks the reader through all of the important considerations for any sourcing process including requirements analysis stakeholder involvement scope of work sourcing documents and approvals and supplier relationship management to name a few Throughout the book students and practicing professionals are encouraged to apply principles of procurement to diverse situations Because of its user friendly language and approach Strategic Sourcing in the Public Sector is accessible to those new to the procurement profession individuals seeking certification and undergraduate and graduate students enrolled in public administration programs At the same time the rich content based on NIGP s public procurement competency framework provides value for seasoned professionals with substantial experience and specialized knowledge

Projects, Government, and Public Policy Stanisław Gasik,2022-11-25 Many governments have effectively organized public project implementation systems in their jurisdictions

At the same time many other countries remain at a less advanced level of public project management Globally there is a need for project management knowledge to be transferred between governments However no systematic review of these practices has been developed to date Projects Government and Public Policy was written to fulfill this need and presents a review of project management practices in countries with developed project based capabilities This book uses its own rigorous model to present this review systematically This book s practical purpose is to give a structured overview of government level project management practices This knowledge can be used in the work of governments to improve the management of public projects and the implementation of public policies Many professionals working in public institutions understand project management concepts differently than project management professionals Therefore this book begins with a chapter that describes the differences between the conceptual basis of public administration and project management The body of this book has five parts Part I is mainly intended for those involved in government and public administration who want to acquire or increase knowledge about project management Part II provides an overview of the basic concepts from the theory of public administration public policies and development management Part III describes what makes public projects unique and the success factors specific to projects of this sector Knowledge about effective government project management practices is covered in Part IV The concluding Part V begins with a general overview of the maturity model concept Its main part covers the description of a maturity model showing ways to systematically improve the implementation of public projects This book is written for governments and government administrators including the most influential decision makers who craft policies to guide a country s development as well as how to implement projects This book is also intended for supporters and enthusiasts of project management in government and public administration by providing them with a description of the solutions used by project management in public administration This book is intended too for all project management practitioners working for public projects project managers team members sponsors and middle level executives of project delivering private companies By knowing public administration concepts they can manage their projects better and use a common language with their clients

Management Accounting in Public Service Decision Making Malcolm J.

Prowle,2020-12-28 Radical changes to public service delivery have swept across many regions of the world Management accounting methods are vital to support operational and strategic decision making in public services internationally This book provides a comprehensive and leading edge guide to the topic Written by an expert scholar with practical experience of public service delivery the book takes account of key trends such as increased demand for public services financial austerity technological change and enhanced performance management A globally relevant book informed by cutting edge academic research and benefitting from integrated case studies this is essential reading for both students and practitioners involved with the financial aspects of public services management

Organizational Innovation in Public Services P. Valkama,S. Bailey,A. Anttiroiko,2013-08-22 In the wake of the economic crisis many public services are facing a challenging environment

in which they receive less funding but are expected to deliver better services Organisational Innovation in Public Services develops new theoretical models and analyses case studies to provide an important insight into how to modernise public services

Project Cost Overrun Esbjörn Segelod,2017-11-23 This book offers a new way of thinking about the causes and consequences of cost overrun to firms and society It is ideal for academic researchers in project management management accounting and corporate finance as well as for managers in the private and public sectors

Capital Management and Budgeting in the Public Sector Srithongrung, Arwiphawee,Ermasova, Natalia B.,Yusuf, Juita-Elena (Wie),2019-01-11 To create an enhanced quality of life attract business relocation and enhance equity in access to public infrastructure governmental bodies must take certain precautions with their money Budgeting at such a high level requires careful evaluation and research that addresses every aspect of financial management Capital Management and Budgeting in the Public Sector provides emerging research exploring the theoretical and practical aspects of long term capital planning annual capital budgeting capital budget execution and public spending evaluation Featuring coverage on a broad range of topics such as fiscal federalism political regime and project execution management this book is ideally designed for managers accountants professionals practitioners and researchers working in the areas of public finance and or international development

Logistics for the Public Sector Training Course ,2008

Strategic Decisionmaking in Cabinet Government ,1999-01-01 Collective cabinet decisionmaking provides the institutional mechanism by which many governments prioritize their policies and guard against unpredictable policy reversals Mansood Ahmed Vice President Poverty Reduction and Economic Management Network The World Bank The style and membership of cabinets vary in every country The heads of democratic governments form a cabinet for three principal reasons 1 The threat that the legislature will significantly amend the government s program as expressed in the budget proposals made by the executive 2 The threat of dismissal between elections 3 The risk that the executive will be seen by the public as having departed from a previous tradition of cabinet government and judged poorly as a result Strategic Decisionmaking in Cabinet Government shows that cabinet government is a rational response to these risks and sets out the institutional arrangements that make the cabinet a binding device This report recognizes the significance of the budget process for collective decisionmaking but moves beyond the simplistic assumption that tradeoffs in cabinet government can only be made by reallocating the budget It supports practical approaches for assessing the strength of cabinet decisionmaking arrangements and for identifying practical steps to improve the prospect that decisions will be collectively binding

OECD Public Governance Reviews Digital Transformation Projects in Greece's Public Sector Governance, Procurement and Implementation OECD,2022-12-20 Like many other OECD countries Greece has embarked on an ambitious digital transformation of its public sector to make it more effective sustainable proactive and people centred However digital transformation projects present challenges in terms of governance procurement implementation and institutional capacities

Engineering Economic Analysis Donald G. Newnan,Ted G.

Eschenbach, Jerome P. Lavelle, 2016 The twelfth international edition of the market leading Engineering Economic Analysis offers comprehensive coverage of financial and economic decision making for engineers with an emphasis on problem solving life cycle costs and the time value of money Governance Networks in the Public Sector Erik Hans Klijn, Joop

Koppenjan, Wouter Spekkink, Rianne Warsen, 2015-08-28 Governance Networks in the Public Sector presents a comprehensive study of governance networks and the management of complexities in network settings Public private and non profit organizations are increasingly faced with complex wicked problems when making decisions developing policies or delivering services in the public sector These activities take place in networks of interdependent actors guided by diverging and sometimes conflicting perceptions and strategies As a result these networks are dominated by cognitive strategic and institutional complexities Dealing with these complexities requires sophisticated forms of coordination network governance This book presents the most recent theoretical and empirical insights into governance networks It provides a conceptual framework and analytical tools to study the complexities involved in handling wicked problems in governance networks in the public sector The book also discusses strategies and management recommendations for governments business and third sector organisations operating in and governing networks Governance Networks in the Public Sector is an essential text for advanced students of public management public administration public policy and political science and for public managers and policymakers **Framework and Tools for Estimating Benefits of Specific Freight Network Investments**, 2011

This report provides a comprehensive analytical framework and related tools that private sector freight transportation modes and public sector transportation interests can use to estimate private and public benefits to evaluate potential freight infrastructure investments Using interviews with transportation planners and an extensive review of prior research and a review of current methods used to assess freight benefits or prioritize improvement projects the research developed a freight evaluation framework with three main functions 1 to enhance public planning and decision making processes regarding freight 2 to supplement benefit cost assessment with distributional impact measures and 3 to advance public private cooperation The framework is capable of handling projects that span all of the different modes and able to assess benefits from a variety of project types including those that improve freight operations as well as generate more capacity through infrastructure expansion The research by developing a practical set of formats for information collection will support public private agency discussions by helping all parties understand the wide range of perspectives and interests in potential freight investments Pub desc **Governance and Knowledge Management for Public-Private Partnerships** Herbert

Robinson, Patricia Carrillo, Chimay J. Anumba, Manju Patel, 2009-12-15 The book not only gives a clear picture of the policy and strategic framework of PFI PPP projects the governance and knowledge management issues through different phases from planning design development to operation and service delivery and the processes associated with each phase but practical tools methodologies and capabilities needed to deliver PFI PPP projects in a range of sectors are also explained It

clearly demonstrate the key imperatives that are the hallmark of successful programmes and projects no matter what their method of funding or delivery I have no doubt that in undertaking the programmes and projects that I am responsible for delivering and in undertaking OGC Gateway Reviews to support clients delivering their own programmes and projects I will draw on the material contained in this book From the Foreword by Rob Smith Director of Gateway Reviews and Estates Facilities Department of Health There is a growing demand worldwide for transport healthcare education energy and water infrastructure However government resources are often insufficient to meet the needs of new projects and to upgrade existing infrastructure Private participation in public infrastructure is therefore increasing but the respective roles of the public and private sectors are the subject of intense debate This has led to renewed interest in public private partnerships in developed and developing countries Governance and Knowledge Management for Public Private Partnerships shows how effective governance and knowledge management can improve the performance of PFI PPP projects It provides an in depth understanding of different dimensions of governance and how they affect project management structure processes and decision making ability of actors and teams involved in PFI PPP projects The role of knowledge management strategy the need for benchmarking knowledge management efforts specific tools and methodologies for capturing sharing and applying knowledge to accelerate learning and capacity building are also examined The book is essential reading for all those involved in PFI PPP projects including policy makers industry practitioners academics and students The practical tools for governance and knowledge management it offers make this book particularly useful for consultants contractors and client organisations

Project Management Case Studies Harold Kerzner, 2017-04-11 THE 1 PROJECT MANAGEMENT CASE STUDIES BOOK NOW FEATURING NEW CASES FROM DISNEY THE OLYMPICS AIRBUS BOEING AND MORE After on the job experience case studies are the most important part of every project manager's training This Fifth Edition of Project Management Case Studies features more than one hundred case studies that detail projects at high profile companies around the world These cases offer you a unique opportunity to experience first hand project management in action within a variety of contexts and up against some of the most challenging conditions any project manager will likely face New to this edition are case studies focusing on agile and scrum methodologies Contains 100 plus case studies from companies that illustrate both successful and not so successful project management Represents an array of industries including medical and pharmaceutical aerospace entertainment sports manufacturing finance telecommunications and more Features 18 new case studies including high profile cases from Disney the Olympics Boeing 787 Dreamliner and Airbus 380 Follows and supports preparation for the Project Management Professional PMP Certification Exam Experienced PMs project managers in training and students alike will find this book to be an indispensable resource whether used as a standalone or combined with the bestselling Project Management A Systems Approach to Planning Scheduling and Controlling 12th Edition PMI CAPM PMBOK PMP and Project Management Professional are registered marks of the Project Management Institute Inc *Governance and*

Governmentality for Projects Ralf Muller, 2016-09-01 This research based book takes an organization wide perspective to describe the governance and governmentality for projects in organizations Governance of projects defines and directs the ways managers of projects programs and project portfolios carry out their work Governmentality is the way the managers of these managers present themselves to those they lead Governance and Governmentality for Projects starts with introducing existing theories models and paradigms for governance and governmentality It then develops a chronological framework of the ways governance and governmentality for projects is enabled in organizations how it subsequently unfolds in organizations of different types and sectors and the consequences of different governance approaches for project results trust control and ethical issues in projects Special emphasis is given to the link between corporate governance and the governance of project programs and project portfolios Three real life case studies exemplify the research findings described in the book Through its structure this book describes the development of governance and governmentality in the realm of projects from its organizational origins via observable practices to expected consequences of different implementations Aimed at academics post graduate students in business and management reflective practitioners standards or policy developers those in governance roles and others in need of a detailed knowledge of the spectrum of project related governance in organizations this book will help develop a comprehensive understanding of the theoretical and practical underpinnings of the subject their interaction and implications for implementation This allows for understanding and developing of both generic and idiosyncratic governance structures such as those needed in project based organizations

Project Management in Health and Community Services Judith Dwyer, Pauline Stanton, Valerie Thiessen, 2013-09-13 In the health and community service industries projects are increasingly used for the development of new services and to achieve change in existing services work practices and delivery models Until now project workers in these fields have had to rely on books designed for architects builders and IT administrators This is the first textbook to take the principles of project management and place them into a context relevant for people working in health and community services This book provides a critical guide to both the strategic and operational aspects of using projects and making them work Covering topics such as the lifecycle of a project planning execution and evaluation risk management change and effective teams Project Management for Health and Community Services uses extensive international case studies and examples from the field Written by authors with years of practical experience this is a valuable resource for anyone studying or working on health and community services Project Management for Health and Community Services offers students and professionals practical problem solving strategies and provides a comprehensive guide to managing projects as well as tips on managing a team and the stakeholders Intergovernmental Decisionmaking for Environmental Protection and Public Works United States. Advisory Commission on Intergovernmental Relations, 1992 **Public Sector Management** Norman Flynn, Alberto Asquer, 2024-03-28 In an era marked by unprecedented challenges from the climate crisis to the rise of populism the ways to

manage public sector organisations have dramatically changed In the eighth edition of this bestselling textbook Flynn and Asquer offer the definitive introduction to public administration Now substantially revised and updated throughout this text reflects the latest approaches tools and techniques that help governments respond to the multifaceted problems facing societies today and pre empt those of tomorrow Recognising the importance of context Public Sector Managementunderscores that one size fits all management practices are inadequate Learn how public sector management adapts to changing political climates and societal pressures and be guided through the intricacies of making evidence based policies while acknowledging the political dynamics that shape them Updates to the eighth edition include A Global Perspective Explore variations in public sector management shaped by cultural historical and institutional contexts and gain a deep understanding of how governments address challenges in unique ways Balancing Theory and Practice the new edition offers amore detailed and holistic perspective on public sector management by bringing in the latest theoretical insights and real world public sector management practices Adapting to Change and tacking today s issues Confront the challenges faced in the age of technology from artificial intelligence to Big Data the climate crisis and clean energy transitions and resulting from the latest geopolitical shifts including workforce migration to the erosion of trust in democracies A Call for Contextual Understanding Learn how factors such as heterogeneity population income inequality and technological access influence public sector management practices Public Sector Management is essential reading for upper undergraduate and postgraduate students studying public sector management or public administration and is perfect for those studying on a Master of Public Administration programme Norman Flynn was Director of the Centre for Financial and Management Studies SOAS University of London and Programme Director of the MSc in Public Policy and Management Alberto Asquer is Head of the School of Finance and Management Programme Director MSc Public Policy and Management and Senior Lecturer of Public Policy and Management at SOAS University of London

Unveiling the Magic of Words: A Review of "**Project Decision Making In The Public Sector**"

In a world defined by information and interconnectivity, the enchanting power of words has acquired unparalleled significance. Their ability to kindle emotions, provoke contemplation, and ignite transformative change is actually awe-inspiring. Enter the realm of "**Project Decision Making In The Public Sector**," a mesmerizing literary masterpiece penned with a distinguished author, guiding readers on a profound journey to unravel the secrets and potential hidden within every word. In this critique, we shall delve to the book is central themes, examine its distinctive writing style, and assess its profound impact on the souls of its readers.

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