

The Boyer Commission  
on Educating Undergraduates  
in the Research University

# REINVENTING UNDERGRADUATE EDUCATION:

*A Blueprint for  
America's Research  
Universities*



# Reinventing The Research University

**Glen Alan Jones, Patricia Louise  
McCarney, Michael L. Skolnik**



## **Reinventing The Research University:**

*Reinventing the Research University* Weber L. (ed), Duderstadt J. J. (ed), 2004 The fourth Glion Colloquium held in June 2003 brought together leaders of major higher education institutions or organizations along with guests from industry to compare perspectives on the future of the research university in America and Europe In part 1 papers by Frank Rhodes Robert Zemsky and James Duderstadt Luc Weber and Pavel Zgaga as well as Howard Newby set the stage In part 2 Roger Downer James Duderstadt and Frans van Vught discuss the changing nature of education and scholarship Part 3 continues with papers by Robert Zemsky Andre Oosterlink Nils Hasselmo Marcel Crochet and Wayne Johnson on the changing interaction between the research university and broader society In part 4 Luc Weber Marye Anne Fox Frank Rhodes and Marcel Crochet discuss the challenges of financing and governing the contemporary research university Reinventing Undergraduate Education Boyer Commission on Educating Undergraduates in the Research University, 1998 Rising to the Challenge National Research Council, Policy and Global Affairs, Board on Science, Technology, and Economic Policy, Committee on Comparative National Innovation Policies: Best Practice for the 21st Century, 2012-08-06 America's position as the source of much of the world's global innovation has been the foundation of its economic vitality and military power in the post war No longer is U S pre eminence assured as a place to turn laboratory discoveries into new commercial products companies industries and high paying jobs As the pillars of the U S innovation system erode through wavering financial and policy support the rest of the world is racing to improve its capacity to generate new technologies and products attract and grow existing industries and build positions in the high technology industries of tomorrow Rising to the Challenge U S Innovation Policy for Global Economy emphasizes the importance of sustaining global leadership in the commercialization of innovation which is vital to America's security its role as a world power and the welfare of its people The second decade of the 21st century is witnessing the rise of a global competition that is based on innovative advantage To this end both advanced as well as emerging nations are developing and pursuing policies and programs that are in many cases less constrained by ideological limitations on the role of government and the concept of free market economics The rapid transformation of the global innovation landscape presents tremendous challenges as well as important opportunities for the United States This report argues that far more vigorous attention be paid to capturing the outputs of innovation the commercial products the industries and particularly high quality jobs to restore full employment America's economic and national security future depends on our succeeding in this endeavor Bologna in European Research-intensive Universities Jan Elen, An Verburgh, 2008 **The Facilitating University** Adrianus Hendrikus Wilhelmus van der Zanden, 2009

**Colleges of Agriculture at the Land Grant Universities** National Research Council, Board on Agriculture, Committee on the Future of the Colleges of Agriculture in the Land Grant University System, 1996-09-19 Since their inception in 1862 the U S land grant colleges have evolved to become the training ground for the nation's and the world's agriculturists In this

book the committee examines the future of the colleges of agriculture in light of changing national priorities for the agricultural food and natural resource system The effects of federal funding constraints also are examined as are opportunities for growth presented by developments in science The committee's preceding volume Colleges of Agriculture at the Land Grant Universities A Profile is a compilation of the data that helped formulate the specific questions to be addressed Colleges of Agriculture at the Land Grant Universities Public Service and Public Policy is the deliberative report rating conclusions and recommendations for institutional innovation and public policy It addresses these and other questions What education mission should colleges of agriculture adopt and what strategies should they use in light of significant changes in the agricultural complex Research in agriculture is expected to respond to consumer demands environmental concerns world population growth and increasing pressure on agricultural lands Is the century old structure of land grant university based research up to the task What is the role of extension in light of today's smaller farming communities and larger farming conglomerates This volume is the culmination of a landmark evaluation of land grant colleges of agriculture an American institution This document will be of value to policymakers administrators and others involved in agricultural science and education

Organizational Learning Contracts Paul S. Goodman, 2011-04-29 This book addresses a new concept the organizational learning contract a shared agreement among the faculty staff and students in an educational institution about what how where and when learning should take place Goodman who has pioneered the concept in his work with new and traditional institutions examines the consequences of strong and weak contracts while bridging theory with practice In the first section Goodman develops the concept of the organizational learning contract builds measures and looks at the consequences of strong versus weak contracts on student and institutional effectiveness indicators The second section which includes the perspectives of two leaders of start up institutions who have created new organizational contracts explores issues of design and change in introducing the concept into new and existing institutions

**The Search for New Governance of Higher Education in Asia** K. Mok, 2010-08-16 The present volume sets out in the wider context of globalization to critically examine how selected countries societies in Asia have responded to the growing pressures of globalization for improving university performance in the global market place In order to enhance the global competitiveness of their higher education systems many governments in Asia have started comprehensive reforms and adopted new governance measures to enhance their universities Incorporation and corporatization have been identified as important strategies to restructure and re engineer university governance around the world Contributors in this volume critically examine how the quest for world class university status as a global movement has affected the way their universities are governed Despite the popularity of management reforms and restructuring exercises in line with neoliberalism and managerialism worldwide whether and how these reforms have actually transformed the heart of the public sector is still subject to debate This book offers critical reflections on the governance change taking place in the Asian university systems

and examines how far the restructuring of higher education governance through incorporation privatization and corporatization has really transformed the values and practices of those who work in the higher education sector *Getting Published in the Humanities* Jeffrey Kahan, 2014-01-10 In academia the mantra publish or perish is more than a cliché In most humanities fields securing tenure proves impossible without at least one book under your belt Yet despite the obvious importance of academic publishing the process remains an enigma to most young scholars In this helpful guide a seasoned author offers essential advice for novice academic writers seeking publication He explains why not all publications are equal why e books are not as widely respected as printed books in the academic world how to schedule publications prior to tenure how to spot a publishable idea how to approach the right publisher and a host of other useful tips that greatly increase one's chances of publication By outlining a step by step approach to publishing this indispensable manual removes much of the mystery surrounding an essential component of an academic career *Reinventing the Research University* C. Kumar N. Patel, 1995 *The Strategies of Australia's Universities* Timothy Devinney, Grahame Dowling, 2020-05-15 Over the last few decades universities in Australia and overseas have been criticized for not meeting the needs and expectations of the societies in which they operate At the heart of this problem is their strategy This book reviews the organizational level strategies of some of Australia's prominent universities It is based on their public documents that boldly report how they see their role in society and how they intend to navigate the future These strategic statements are written to proclaim relevance showcase achievements attract students and help to gain the support of the communities in which they operate Using a strategy framework taught in their business schools this book suggests that most such statements are deficient Grand aspirations substitute for realistic operations and outcomes The analysis also suggests that many of Australia's universities are poorly governed and have become too complex and bureaucratic A greater focus on their core responsibilities would help alleviate their current funding predicament **Financing Public Universities** Marcel Herbst, 2007-05-16 *Financing Public Universities* addresses newer practices of resource allocation which tie funding to indicators of performance The gist of these efforts is to raise the quality of institutional systems Performance based budgeting and funding of public universities is part of broader efforts to reform public management and it is being promoted and implemented by various government agencies around the globe In particular European universities with their normally strong governmental ties or higher education systems molded on European universities are prime targets of such reforms Performance funding has made its inroads in attempts to grant university systems managerial autonomy autonomy was to be granted in exchange for funding modes which are tied to the measurement of performance indicators Unfortunately performance based budgeting or funding measures cannot meet the various expectations they do not raise the quality of teaching or learning they do not raise research performance they take back a great deal of managerial autonomy which is commonly judged to be essential for the well being of higher education institutions in particular research universities and they act as automata in place of proper governance

and management Financing Public Universities addresses policy makers higher education administrators scholars and students of higher education management After an introduction to the theme and to the book Chapter 1 Financing Public Universities covers the evolvement of mass higher education and the associated curtailment of funding Chapter 2 the public management reform debate Chapter 3 within which performance based budgeting or funding evolved Chapter 4 sketches alternative governance and management modes which can be used instead Chapter 5 and epitomizes inertia or challenges Chapter 6 Four appendices cover more technical matters such as a comparative exposition of the research performance of universities by nation Appendix C and examples of funding systems in the UK and in the USA Appendix D

**Future of the American Public Research University**, 2007-01-01 Public research universities are an integral part of American society They play the leading role in educating future leaders in agriculture engineering the arts and sciences humanities business education and other professions Public research universities generate the new products processes inventions discoveries insights and interpretations that advance the human condition The dominant centers of higher education in many states public research universities are increasingly looked upon as major engines of economic development And through outreach they harness their human and intellectual capital to serve their sponsoring societies Yet state investment in public higher education is faltering and the role of public higher education is an area of ongoing debate This flagging support along with the growing perception that higher education is a private benefit rather than a public good has put public research universities at a crossroads With chapters by leading scholars this book tackles these challenging issues on learning resources on competition on the public and private benefits of public research universities and on how best to create an environment for engaged learning It brings into one collection informed arguments on the key issues facing the American public research university and serves as a valuable resource to students scholars and policy makers who are concerned about the future of these national assets

**Higher Education Governance Between Democratic Culture, Academic Aspirations and Market Forces** Jürgen Kohler, Josef Huber, 2006-01-01 This publication is the result of a conference on higher education governance held in Strasbourg in September 2005 and also the outcome of a project launched by the Council of Europe's Steering Committee for Higher Education and Research It considers current challenges relating to governance issues the higher education sector in Europe in the context of the Bologna Process which seeks to establish a European Higher Education Area including governance in its wider societal context of change a literature review case studies from Georgia Estonia Serbia and Montenegro and Turkey suggestions for further development and the conference report

**From Actors to Reforms in European Higher Education** Manja Klemenčič, 2022-09-05 This volume addresses the conceptions of actors and actorhood in higher education research It explores the range of actors that are or should be recognized and theorized in higher education research the processes that shape actorhood in the higher education reforms and explores the relations between the actors and higher education reforms Drawing on a range of theoretical frameworks

and research projects the volume provides in depth analyses of higher education actors and reform issues through institutional system or international comparative perspective The volume celebrates and is in conversation with the intellectual contributions of Professor Pavel Zgaga whose work advances our understanding of actors and actorhood in higher education and higher education reforms

**Creating Knowledge, Strengthening Nations** Glen Alan Jones, Patricia Louise McCarney, Michael L. Skolnik, 2005-01-01 Creating Knowledge Strengthening Nations is a crucial addition to the debate on the future of higher education

*The University Unfettered* Ian F. McNeely, 2025-05-13 The public university as we once knew it is gone and never coming back After generations of fickle state support public universities behave more and more like their private counterparts charging what the market will bear offering what consumers demand competing relentlessly with peers and managing their own priorities But looking back on how we got here offers surprising reassurance U S public universities emerged largely intact after a decade of disruption bookended by a financial crisis and a pandemic Resisting widespread calls for corporate reinvention or disruptive innovation they hewed to their core missions If anything exposure to the rigors of competition only enhanced their longstanding commitments to the public good The University Unfettered tells the story of a single public research university that was a generation ahead of its peers in repositioning itself for an independent future It answers eight fundamental questions about how any contemporary university balances competing missions questions about how money is spent how education and knowledge are pursued and how decisions get made Each chapter blends deeply informed reconstruction of strategic decisions at one university with concise analyses of the entire sector An unparalleled account of how a typical public university really works this book makes a timely and distinctive case for the nonelite institutions that educate the vast majority of America s college students Rebutting critiques from both left and right it offers a refreshingly optimistic outlook on higher education today

**Handbook of Research on Humanizing the Distance Learning Experience** Northcote, Maria, Gosselin, Kevin P., 2016-11-08 Distance learning is becoming increasingly prevalent in educational settings around the world as it provides more flexibility and access to classes for students and educators alike While online classrooms are proving to be popular there is a significant gap in the personalization and humanization of these courses The Handbook of Research on Humanizing the Distance Learning Experience features empirical research on promoting the personalization of online learning courses through presence emotionality and interactivity within digital classrooms Highlighting best practices and evaluating student perceptions on distance learning this handbook will appeal to researchers educators course designers professionals and administrators

**The Engineering-Business Nexus** Steen Hyldgaard Christensen, Bernard Delahousse, Christelle Didier, Martin Meganck, Mike Murphy, 2018-11-14 Fascinating and compelling in equal measure this volume presents a critical examination of the multilayered relationships between engineering and business In so doing the study also stimulates ethical reflection on how these relationships either enhance or inhibit strategies to address vital issues of our time In the context of geopolitical

economic and environmental tendencies the authors explore the world that we should want to create and the role of the engineer and the business manager in this endeavor Throughout this volume the authors identify periods of alignment and periods of tension between engineering and business They look at focal points of the engineering business nexus related to the development of capitalism The book explores past and present movements to reshape reform or reject this nexus The volume is informed by questions of importance for industry as well as for higher education These are What kinds of conflict arise for engineers in their attempts to straddle both professional and organizational commitments How should professionals be managed to avoid a clash of managerial and professional cultures How do engineers create value in firms and corporations What kinds of tension exist between higher education and industry What challenges does the neoliberal entrepreneurial university pose for management faculty students society and industry Should engineering graduates be ready for work and can they possibly be What kinds of business issues are reflected in engineering education curricula and for what purpose Is there a limit to the degree of business hybridization in engineering degree programs and if so what would be the criterion for its definition Is there a place in engineering education curricula for reflective critique of assumptions related to business and economic thinking One ideal of management and control comes to the fore as the Anthropocene the world transformed into an engineered artefact which includes human existence The volume raises the question as to how engineering and business together should be considered given the fact that the current engineering business nexus remains embedded within an economic model of continual growth By addressing macro level issues such as energy policy sustainable development globalization and social justice this study will both help create awareness and stimulate development of self knowledge among practitioners educators and students thereby ultimately addressing the need for better informed citizens to safeguard planet Earth as a human life supporting system COE International Seminar/Eight-Nation Conference on Enhancing Quality and Building the 21st Century Higher Education System ,2004



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