

McCorduck's Machines Who Think after Twenty-Five Years Revisiting the Origins of AI

Philip Mirowski

■ *Machines Who Think: A Personal Inquiry into the History and Prospect of Artificial Intelligence*. Pamela McCorduck. San Francisco, California, Freeman, 1979. 375 pp., ISBN 0-7167-11135-4.

Over the course of the last half-century, a number of books have sought to explain AI to a larger audience and many more devoted to writing the formal history of AI. It is a tribute to her powers of observation and her conversational style that none has really proven more successful than Pamela McCorduck's *Machines Who Think*,¹ now approaching the quarter-century mark. Currently, it is the first source cited on the AI Topics web site on the history of AI. Based on extensive interviews with many of the early key players, it managed to forge the template for most subsequent histories, in the sense of providing them both the time line and the larger frame tale. The time line consisted of an extended prehistory, encompassing isolated attempts to mechanize thought and construct various automata, all treated with bemused condescension; a turning point located with pin-

point precision at the Dartmouth summer conference of 1956; and then an upward trend, punctuated by periodic bouts of soul searching. The frame tale provided therein was basically that AI was "an idea that has pervaded Western intellectual history, a dream in urgent need of being realized" (p. xii) and that this innate primal urge to build little simulacra of ourselves (along with the obvious fact of the technological development of the computer in World War II) was and is sufficient to explain the rise of the new science. The primary principle of selection governing her account is that AI "did not originate in the search for solutions to practical problems.... I like to think of artificial intelligence as the scientific apotheosis of a veritable cultural tradition" (p. 29).

These principles of selection produced a sleek narrative that was very internalist,² which is perhaps one reason the story line has been very popular in pedagogical contexts, such as textbooks.³ However, recent historical research, which includes a reexamination of McCorduck's own interview transcripts, has begun to uncover other possible narratives, es-

pecially ones not so intent on portraying the genesis of AI as occurring in splendid isolation from other disciplinary innovations growing out of WWII and, in particular, one more closely bound with certain specific applied concerns found in that era. McCorduck conceded in her book that her account was unabashedly personal and impressionistic, but she did not reveal the extent to which it had been colored by her own close personal relations with some of the early members of the Carnegie Mellon University Computer Science Department. In its execution, *Machines* tended to be dominated by the viewpoint of Herbert Simon in ways both big and small. In everything from its elevation of the symbol-processing approach to center stage (already somewhat outdated by the later 1970s), to its expressions of disdain for philosophers, to its treatment of John von Neumann's later position on computer intelligence as somehow perversely misguided, to the choice of the Dartmouth conference as the pivotal event in the history of AI, the text is redolent of Simon's exuberant opinions and personality. However, there was one observation made by Simon (as well as his collaborators) that unaccountably receives no attention in the book. As Simon admitted numerous times, both in interviews and in print,

The history of AI goes back ... almost to the beginnings of operations research. It is instructive to look at that early history in order to see why the two disciplines did not develop more nearly synchronously and with closer relation to each other.... [I]n the decade after 1955, the tools of AI were applied side by side with OR tools to problems of management.... [T]hese pioneering applications of AI methods to management were not followed up. After about 1960, AI and OR went their separate ways; whole new generations of scientists trained in these disciplines were largely unacquainted with the techniques provided by the other (Simon 1987, pp. 8, 10).

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