Managers Learning in Action

Management learning, research and education

Edited by

David Coghlan, Tony Dromgoole, Pay Joynt and Peter Scrensen



Managers Learning In Action

Michael Pearn

Managers Learning In Action:

Managers Learning in Action David Coghlan, Tony Dromgoole, Pay Joynt, Peter Sorensen, 2004-07-31 Rather than offering either a purely practical or theoretical context this text is written by a team of managers and academics combining theory and practice to create a holistic and above all realistic exploration of learning at work including real life examples of management challenges Whether rescuing an ailing organization or managing inter organization relations managing change or managing human resources many of today's crucial management challenges are addressed Covering a range of sectors the organizations studied include those in hi tech manufacturing engineering telecommunications healthcare transport government agencies Contributors are drawn from three well established academic programmes the Irish Management Institute University of Dublin Masters in Management Practice the US Benedictine University PhD in Organizational Development and the Henley Management College DBA and the volume is edited by the academic directors of these programmes By offering these managers own reflections on their experiences in the context of relevant management theory this text provides an important and innovative contribution for those studying organizations as well as for those managers who are currently learning and developing at work Managers Learning in Action David Coghlan, Tony Dromgoole, Pay Joynt, Peter Sorensen, 2004-07-31 Rather than offering either a purely practical or theoretical context this text is written by a team of managers and academics combining theory and practice to create a holistic and above all realistic exploration of learning at work including real life examples of management challenges Whether rescuing an ailing organization or managing inter organization relations managing change or managing human resources many of today s crucial management challenges are addressed Covering a range of sectors the organizations studied include those in hi tech manufacturing engineering telecommunications healthcare transport government agencies Contributors are drawn from three well established academic programmes the Irish Management Institute University of Dublin Masters in Management Practice the US Benedictine University PhD in Organizational Development and the Henley Management College DBA and the volume is edited by the academic directors of these programmes By offering these managers own reflections on their experiences in the context of relevant management theory this text provides an important and innovative contribution for those studying organizations as well as for those managers who are currently learning and developing at work Self Managed Learning in Action Ian Cunningham, Ben Bennett, 2017-07-05 Over the last two decades the importance of Self Managed Learning SML has become increasingly recognized This book shows how it has revolutionized learning in organizations such as Ericsson PPP Healthcare and Sainsbury s and how it has contributed to wider organizational change The book consists of four Parts Part I places SML against the backdrop of changing global trends and the organizational responses to them It examines how these have led to the need for people to be more self managing and provides an overview of an SML programme Part II shows SML programmes in action by presenting case studies from nine very different organizations which have used this

approach Part III looks at SML methods in more depth by concentrating on strategic learning contracts learning groups and how SML can be supported Finally Part IV concludes and looks to the future Rigorously researched Self Managed Learning in Action demonstrates that this important approach can be used in a wide variety of contexts and cultures in the private sector and in the public sector and for a wide range of staff **Implementing On-the-Job Learning (In Action Case Study** Series) Jack J. Phillips, 2023-05-26 Do You Want to Make Better Use of Your Organizational Resources and Create More Relevant More Effective Training The emergence of the knowledge economy has brought new challenges to most organizations To succeed organizations have to respond quickly to this continuum of change Off the job training requires a sizeable investment in organizational resources with sometimes questionable outcomes This book Implementing On the Job Learning will illustrate how other companies have used and implemented a particular approach to facilitating employee learning in organizations structured on the job learning Structured on the job learning programs have the potential to make better use of your organization's resources and create training that is more relevant and effective This casebook should interest anyone involved in human resource development especially those who make decisions regarding the design and delivery of training programs The primary audience is practitioners who want to implement on the job training programs but have been frustrated in their attempts to find solid real life examples Instructors students in university and seminar settings and researchers will also find this book to be a useful reference Another audience is organization managers who want to make sure that trainers are adequately informed about potential training options. No matter how you plan to use this book you will find it a valuable tool as you decide how to best meet the training development and performance goals of your organization ASTD is proud to present the 27th book in the IN ACTION Series offering 13 case studies from a variety of organizations. The case study authors are diligently pursuing accountability in their areas of expertise Through their writing they share experiences at the forefront of applying leading edge principles of on the job learning Learning in Action David A. Garvin, 2003-03-25 Most managers today understand the value of building a learning organization Their goal is to leverage knowledge and make it a key corporate asset yet they remain uncertain about how best to get started What they lack are guidelines and tools that transform abstract theory the learning organization as an ideal into hands on implementation For the first time in Learning in Action David Garvin helps managers make the leap from theory to proven practice Garvin argues that at the heart of organizational learning lies a set of processes that can be designed deployed and led He starts by describing the basic steps in every learning process acquiring interpreting and applying knowledge then examines the critical challenges facing managers at each of these stages and the various ways the challenges can be met Drawing on decades of scholarship and a wealth of examples from a wide range of fields Garvin next introduces three modes of learning intelligence gathering experience and experimentation and shows how each mode is most effectively deployed These approaches are brought to life in complete richly detailed case studies of learning in action at organizations such as

Xerox L L Bean the U S Army and GE The book concludes with a discussion of the leadership role that senior executives must play to make learning a day to day reality in their organizations Action Learning in Practice Mike Pedler, 1997 Fully revised and updated this third edition of Action Learning in Practice covers the origins of Reg Revans s ideas and looks at their development and application today Over the last decade the move towards action based organisational training and development has accelerated and action learning is now an established part of the education and development mainstream in large and small organisations **Action Learning in Practice** Mr Mike Pedler, 2012-10-01 Previous editions of Action Learning in Practice established this authoritative overview of action learning around the world Over the last decade the move towards action based organizational learning and development has accelerated and action learning is now an established part of the education and development mainstream in large and small organizations Fully revised and updated this fourth edition covers the origins of action learning with Reg Revans ideas and looks at their development and application today Action learning is self directed learning through tackling business and work problems with the support of peers and colleagues A professional and diverse workforce attracted influenced and developed in this way is more able to deal effectively with the growing complexity and pressures of working life As the limits of conventional training and development become more obvious leaders are increasingly attracted to action based approaches to learning when seeking better Machine Learning in Action Peter Harrington, 2012-04-03 Summary Machine outcomes and returns on investment Learning in Action is unique book that blends the foundational theories of machine learning with the practical realities of building tools for everyday data analysis You ll use the flexible Python programming language to build programs that implement algorithms for data classification forecasting recommendations and higher level features like summarization and simplification About the Book A machine is said to learn when its performance improves with experience Learning requires algorithms and programs that capture data and ferret out the interestingor useful patterns Once the specialized domain of analysts and mathematicians machine learning is becoming a skill needed by many Machine Learning in Action is a clearly written tutorial for developers It avoids academic language and takes you straight to the techniques you ll use in your day to day work Many Python examples present the core algorithms of statistical data processing data analysis and data visualization in code you can reuse You ll understand the concepts and how they fit in with tactical tasks like classification forecasting recommendations and higher level features like summarization and simplification Readers need no prior experience with machine learning or statistical processing Familiarity with Python is helpful Purchase of the print book comes with an offer of a free PDF ePub and Kindle eBook from Manning Also available is all code from the book What s Inside A no nonsense introduction Examples showing common ML tasks Everyday data analysis Implementing classic algorithms like Apriori and Adaboos Table of Contents PART 1 CLASSIFICATION Machine learning basics Classifying with k Nearest Neighbors Splitting datasets one feature at a time decision trees Classifying with probability theory na ve Bayes

Logistic regression Support vector machines Improving classification with the AdaBoost meta algorithm PART 2 FORECASTING NUMERIC VALUES WITH REGRESSION Predicting numeric values regression Tree based regression PART 3 UNSUPERVISED LEARNING Grouping unlabeled items using k means clustering Association analysis with the Apriori algorithm Efficiently finding frequent itemsets with FP growth PART 4 ADDITIONAL TOOLS Using principal component analysis to simplify data Simplifying data with the singular value decomposition Big data and MapReduce the Workplace (Routledge Revivals) Victoria Marsick, 2015-05-11 The nature of the workplace and the workforce has changed rapidly in post industrial society Most workers are now facing the need for high levels of preparatory education retraining for new jobs and the ability to continue learning at work in order to keep up with new developments The book first published in 1987 argues that training in the workplace often fails because it is based on conditions that no longer prevail in modern organisations. The mechanistic approach of the behaviourist paradigm it is argued views the organisation as a machine and training as the preparation of workers for machine like work according to their levels in the hierarchy much as on an assembly line The humanists advocation of collaborative learning has changed but not fundamentally altered this conception This book will be of interest to students of education and business management **Action Learning in Practice** Mike Pedler, 2016-03-23 Previous editions of Action Learning in Practice established this authoritative overview of action learning around the world Over the last decade the move towards action based organizational learning and development has accelerated and action learning is now an established part of the education and development mainstream in large and small organizations Fully revised and updated this fourth edition covers the origins of action learning with Reg Revans ideas and looks at their development and application today Action learning is self directed learning through tackling business and work problems with the support of peers and colleagues A professional and diverse workforce attracted influenced and developed in this way is more able to deal effectively with the growing complexity and pressures of working life As the limits of conventional training and development become more obvious leaders are increasingly attracted to action based approaches to learning when seeking better outcomes and returns on investment **Management Foundations and** Applications, Google eBook John R. Schermerhorn, Paul Davidson, David Poole, Alan Simon, Peter Woods, So Ling Chau, 2012-02-02 Managemet Foundations and Applications 1st Asia Pacific edition is a more concise version of the popular text Management 4th Asia Pacific adition which is also published by Wiley The 15 chapters of this edition cover key topics typically taught in a 12 or 13 week teaching semester Joining the autohr team and enhancing this editions s critical analysis of mamangement theory and applications are the best selling authors from another of the Wiley's undergraduate introductory management texts Management Core Concepts and Applications 2nd Australasian edition Davidson et al This text has a strong emphasis on the importance of the Asian region to contemporary Australian and New Zealand organistations both during the crisis and in its aftermath Of course Management Foundations and Applications 1st Asia Pacific edition also

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The Top Books of the Year Managers Learning In Action The year 2023 has witnessed a remarkable surge in literary brilliance, with numerous engrossing novels captivating the hearts of readers worldwide. Lets delve into the realm of popular books, exploring the fascinating narratives that have enthralled audiences this year. The Must-Read: Colleen Hoovers "It Ends with Us" This heartfelt tale of love, loss, and resilience has captivated readers with its raw and emotional exploration of domestic abuse. Hoover masterfully weaves a story of hope and healing, reminding us that even in the darkest of times, the human spirit can succeed. Uncover the Best: Taylor Jenkins Reids "The Seven Husbands of Evelyn Hugo" This intriguing historical fiction novel unravels the life of Evelyn Hugo, a Hollywood icon who defies expectations and societal norms to pursue her dreams. Reids absorbing storytelling and compelling characters transport readers to a bygone era, immersing them in a world of glamour, ambition, and self-discovery. Discover the Magic: Delia Owens "Where the Crawdads Sing" This mesmerizing coming-of-age story follows Kya Clark, a young woman who grows up alone in the marshes of North Carolina. Owens weaves a tale of resilience, survival, and the transformative power of nature, entrancing readers with its evocative prose and mesmerizing setting. These bestselling novels represent just a fraction of the literary treasures that have emerged in 2023. Whether you seek tales of romance, adventure, or personal growth, the world of literature offers an abundance of compelling stories waiting to be discovered. The novel begins with Richard Papen, a bright but troubled young man, arriving at Hampden College. Richard is immediately drawn to the group of students who call themselves the Classics Club. The club is led by Henry Winter, a brilliant and charismatic young man. Henry is obsessed with Greek mythology and philosophy, and he quickly draws Richard into his world. The other members of the Classics Club are equally as fascinating. Bunny Corcoran is a wealthy and spoiled young man who is always looking for a good time. Charles Tavis is a quiet and reserved young man who is deeply in love with Henry. Camilla Macaulay is a beautiful and intelligent young woman who is drawn to the power and danger of the Classics Club. The students are all deeply in love with Morrow, and they are willing to do anything to please him. Morrow is a complex and mysterious figure, and he seems to be manipulating the students for his own purposes. As the students become more involved with Morrow, they begin to commit increasingly dangerous acts. The Secret History is a exceptional and thrilling novel that will keep you wondering until the very end. The novel is a warning tale about the dangers of obsession and the power of evil.

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