

# **PROVIDING THE MEANS OF WAR**



**PERSPECTIVES ON DEFENSE ACQUISITION  
1945–2000**

Edited by  
Shannon A. Brown

# Providing The Means Of War Historical Perspectives On Defense Acquisition 1945

**Benjamin Franklin Cooling**



## **Providing The Means Of War Historical Perspectives On Defense Acquisition 1945:**

Providing the means of war Shannon A. Brown, 2005 General Editor Shannon A Brown Based on the papers presented at an acquisition history symposium called Providing the Means of War held on 10-12 September 2001 Provides a way for the acquisition community to learn about the past and illuminate our understanding of contemporary and future issues Looks at case histories from the Army Navy and Air Force as well as from the Office of the Secretary of Defense Shows that the acquisition process is a shared burden with both private industry and the American government having important roles to play

*Providing the Means of War*, 2005 General Editor Shannon A Brown Based on the papers presented at an acquisition history symposium called Providing the Means of War held on 10-12 September 2001 Provides a way for the acquisition community to learn about the past and illuminate our understanding of contemporary and future issues Looks at case histories from the Army Navy and Air Force as well as from the Office of the Secretary of Defense Shows that the acquisition process is a shared burden with both private industry and the American government having important roles to play

**Providing the Means of War Historical Perspectives on Defense Acquisition, 1945-2000** United States United States Army Center of Military History, 2021-03-02 Acquisition as defined by the Department of Defense denotes our national security establishment harnessing the scientific and engineering knowledge of military and civilian professionals to create the tools of modern war It encompasses research and development engineering contracting test and evaluation fielding and disposal of weapon systems and other forms of technology that are vital to the nation The acquisition process includes resource management and strategic decisions that determine the new forms of technology that are developed The Industrial College of the Armed Forces ICAF which is celebrating its eightieth anniversary in 2004 is dedicated to supporting the study of national security decision making and understanding the vital defense acquisition process that supports it The U S Army Center of Military History CMH is committed to having the study of the past inform the decisions of the future This book a product of both institutions is an important contribution to understanding the complex relationships that characterize the defense acquisition process central to our shared missions and goals These pages highlight the papers and presentations from the defense acquisition symposium Providing the Means of War Held on 10-12 September 2001 the symposium was organized by CMH historians with the assistance of the ICAF faculty During the second day of the conference the connections between national security strategy and resource management became the subject of even more reflective discussion as the tragedies of 11 September unfolded Since the watershed events of that day the U S armed forces have been battling terrorism around the globe and are in the throes of an institutional transformation to meet twenty first century challenges The history of acquisition and the acquisition community can teach us much about institutional changes the American response to global threats and how resources can be best applied to address them The motto of the Industrial College of the Armed Forces is Industria et Defensio Inseparabiles Industry and Defense Are Inseparable True to this spirit

the contributions in this volume show that the acquisition process is a shared burden with both private industry and the American government having important roles to play We trust that these papers will enhance our awareness of this process and of the inseparable partnerships that continue to provide our men and women in uniform with the most modern and capable means of war

Providing the Means of War United States Army Center of Military History, 2015-02-06 Providing the Means of War is an important anthology of papers by current and former acquisition officials federal historians and distinguished scholars on the history of defense acquisition Sponsored by the Defense Acquisition History Project and the U S Army Center of Military History and held in Washington D C on 10 12 September 2001 the Acquisition History Symposium offered a venue to increase the existing base of historical knowledge about defense acquisition matters and to stimulate interest by providing historical perspectives on how the federal government has acquired weapons since the middle of the twentieth century Consisting of fifteen papers carefully edited by Shannon A Brown the anthology also includes Harvard Business School professor J Ronald Fox s keynote address on a wide range of acquisition related issues the full 9 11 transcript of the roundtable discussion on the connections between national security strategy and resource management which reflects the atmosphere of that fateful day and ICAF professor B F Cooling s closing remarks showcasing the Defense Acquisition History Project as an important historical undertaking a work in progress to promote an understanding of how the nation s defenses are forged through acquisition the foundation of its military strength It is a volume with thought provoking lessons and observations from the past that will resonate with today s acquisition professionals

*History of Acquisition in the Department of Defense* Elliott Vanveltner Converse, 2012

**History of Acquisition in the Dept. of Defense, Vol. II, Adapting to Flexible Response 1960-1968, 2013 ,2014**

**Adapting to Flexible Response, 1960-1968** Walter S. Poole, 2013

**Arming America through the Centuries** Benjamin Franklin Cooling, 2022-09-29

While many associate the concept commonly referred to as the military industrial complex with President Dwight D Eisenhower s 1961 farewell address the roots of it existed two hundred years earlier This concept as Benjamin Franklin Cooling writes was part of historical lore as a burgeoning American nation discovered the inextricable relationship between arms and the State In *Arming America through the Centuries* Cooling examines the origins and development of the military industrial complex MIC over the course of American history He argues that the evolution of America s military industrial business political experience is the basis for a contemporary American Sparta Cooling explores the influence of industry on security the increasing prevalence of outsourcing ever present economic and political influence and the evolving nature of modern warfare He connects the budding military industrial relations of the colonial era and Industrial Revolution to their formal interdependence during the Cold War down to the present day resurrection of Great Power competition Across eight chronological chapters Cooling weaves together threads of industry finance privatization appropriations and technology to create a rich historical tapestry of US national defense in one comprehensive volume Integrating information from both

recent works as well as canonical older sources Cooling's ambitious single volume synthesis is a uniquely accessible and illuminating survey not only for scholars and policymakers but for students and general readers as well

**Sources of Weapon Systems Innovation in the Department of Defense: Role of Research and Development 1945-2000** Thomas C. Lassman, 2008-11-15 A broad historical overview of changing institutional patterns of technological innovation with the Defense Department's major weapons laboratories

*A Companion to American Military History* James C. Bradford, 2009-11-03 With more than 60 essays *A Companion to American Military History* presents a comprehensive analysis of the historiography of United States military history from the colonial era to the present. Covers the entire spectrum of US history from the Indian and imperial conflicts of the seventeenth century to the battles in Afghanistan and Iraq. Features an unprecedented breadth of coverage from eminent military historians and emerging scholars including little studied topics such as the military and music, military ethics, care of the dead, and sports. Surveys and evaluates the best scholarship on every important era and topic. Summarizes current debates and identifies areas where conflicting interpretations are in need of further study

**Sources of Weapon Systems Innovation in the Department of Defense** Thomas C. Lassman, 2009-09

Contents 1 Intro The Sources of Weapon Systems Innovation 2 R The Content of R The Decline of the Arsenal System 3 R Bureau of Aeronautics Bureau of Ships From Bureaus and Laboratories to System Commands and Research Centers 4 R Growth and Diversification The Air Research and Development Command 1950-1961 Reintegration R Coming Full Circle Patterns of Organizational Change in Air Force R 5 Review and Retrospect Biblio

*Rearming for the Cold War, 1945-1960* Elliott Vanveltner Converse, 2012 Book Description The first publication in a multivolume series on the history of the acquisition of major weapon systems by the Department of Defense, author Elliott Converse presents a meticulously researched overview of changes in acquisition policies, organizations, and processes within the United States military establishment during the decade and a half following World War II. Many of the changes that shaped the nature and course of weapons research and development, production, and contracting through the end of the century were instituted between 1945 and 1960; many of the problems that have repeatedly challenged defense policymakers and acquisition professionals also first surfaced during these years. This study is the first to combine the histories of the Office of the Secretary of Defense (OSD) and the military services into one account. The volume is organized chronologically, with individual chapters addressing the roles of OSD, the Army, Navy, and Air Force in two distinct periods

*Global Defense Procurement and the F-35 Joint Strike Fighter* Bert Chapman, 2018-12-27 This book analyzes the development and evolution of the F-35 Joint Strike Fighter, a multinational aircraft endeavor involving the U.S. and many of its allies. The author provides a historical overview of jet fighter aircraft, discussing the different generations of these planes and their technical characteristics, as well as an outline of emerging international geopolitical and security trends. The F-35 may see combat. By examining the role of defense industries, domestic politics, and governmental oversight of the Joint Strike Fighter in various countries, the author concludes

that this aircraft will be deployed in most of these countries to replace their aging jet fighter fleets and combat potential military aggression from China Russia and other revisionist international powers     Providing the Means of War Shannon A. Brown,2005-10-01 Acquisition gained special meaning because of the airplane attacks on the World Trade Center in N Y the Pentagon in Wash DC a crash into a field in PA While acquisition is frequently a contentious process at once political technical managerial the chapters presented here illustrate both the remarkable achievements of the system the ongoing struggle to transform to support the changing needs of the mil Acquisition as defined by the DoD denotes our nat security establishment harnessing the scientific engineer knowledge of mil civilian professionals to create the tools of modern war The acquisition process includes resource mgmt strategic decisions that determine the new forms of technology that are developed     **American Defense Reform** Dave Oliver,Anand Toprani,2022 1940s The Revolt of the Admirals 1960s The McNamara Challenge 1970s Unfinished Business 1980s Preparing for Life after the Cold War Political Appointees Congress Private Industry Achieving Change Conclusions and Recommendations for the Future     *Kevlar Legions: The Transformation of the United States Army 1989-2005* John Sloan Brown,2012-08-12 This is the story of how the United States Army responded to the challenges of the end of the Cold War by transforming itself into the most capable ground force in the world today It argues that from 1989 through 2005 the U S Army attempted and largely achieved a centrally directed and institutionally driven transformation relevant to ground warfare that exploited Information Age technology adapted to post Cold War strategic circumstances and integrated into parallel Department of Defense efforts The process not only modernized equipment it also substantially altered doctrine organization training administrative and logistical practices and the service culture Kevlar Legions further contends that the digitized expeditionary Army has withstood the test of combat performing superbly with respect to deployment and high end conventional combat and capably with respect to low intensity conflict and the counterinsurgency challenges of Iraq and Afghanistan     A Military History of the Cold War, 1962-1991 Jonathan M. House,2020-09-24 Study of the Cold War all too often shows us the war that wasn t fought The reality of course is that many hot conflicts did occur some with the great powers weapons and approval others without It is this reality and this period of quasi war and semiconflict that Jonathan M House plumbs in A Military History of the Cold War 1962 1991 a complex case study in the Clausewitzian relationship between policy and military force during a time of global upheaval and political realignment This volume opens a new perspective on three fraught decades of Cold War history revealing how the realities of time distance resources and military culture often constrained and diverted the inclinations or policies of world leaders In addition to the Vietnam War and nuclear confrontations between the USSR and the United States this period saw dozens of regional wars and insurgencies fought throughout Asia Africa and Latin America Cuba Pakistan Indonesia Israel Egypt and South Africa pursued their own goals in ways that drew the superpowers into regional disputes Even clashes ostensibly unrelated to the politics of East West confrontation such as the Nigerian Biafran conflict the Falklands Malvinas

War and the Indonesian occupation of East Timor involved armed forces weapons and tactics developed for the larger conflict and thus come under House s scrutiny His study also takes up nontraditional or specialized aspects of the period including weapons of mass destruction civil military relations civil defense and control of domestic disorders The result is a single integrated survey and analysis of a complex period in geopolitical history which fills a significant gap in our knowledge of the organization logistics operations and tactics involved in conflict throughout the Cold War      **Flying Camelot** Michael W. Hankins, 2021-12-15 Winner of the Gardner Lasser Aerospace History Literature Award *Flying Camelot* brings us back to the post Vietnam era when the US Air Force launched two new state of the art fighter aircraft the F 15 Eagle and the F 16 Fighting Falcon It was an era when debates about aircraft superiority went public and these were not uncontested discussions Michael W Hankins delves deep into the fighter pilot culture that gave rise to both designs showing how a small but vocal group of pilots engineers and analysts in the Department of Defense weaponized their own culture to affect technological development and larger political change The design and advancement of the F 15 and F 16 reflected this group s nostalgic desire to recapture the best of World War I air combat Known as the Fighter Mafia and later growing into the media savvy political powerhouse Reform Movement it believed that American weapons systems were too complicated and expensive and thus vulnerable The group s leader was Colonel John Boyd a contentious former fighter pilot heralded as a messianic figure by many in its ranks He and his group advocated for a shift in focus from the multi role interceptors the Air Force had designed in the early Cold War towards specialized air to air combat dogfighters Their influence stretched beyond design and into larger politicized debates about US national security debates that still resonate today A biography of fighter pilot culture and the nostalgia that drove decision making *Flying Camelot* deftly engages both popular culture and archives to animate the movement that shook the foundations of the Pentagon and Congress      *Defense Management Reform* Peter Levine, 2020-03-10 Pentagon spending has been the target of decades of criticism and reform efforts Billions of dollars are spent on weapons programs that are later abandoned State of the art data centers are underutilized and overstaffed New business systems are built at great expense but fail to meet the needs of their users Every Secretary of Defense for the last five Administrations has made it a priority to address perceived bloat and inefficiency by making management reform a major priority The congressional defense committees have been just as active enacting hundreds of legislative provisions Yet few of these initiatives produce significant results and the Pentagon appears to go on as wasteful as ever In this book Peter Levine addresses why despite a long history of attempted reform the Pentagon continues to struggle to reduce waste and inefficiency The heart of *Defense Management Reform* is three case studies covering civilian personnel acquisitions and financial management Narrated with the insight of an insider the result is a clear understanding of what went wrong in the past and a set of concrete guidelines to plot a better future      **History of the Office of the Secretary of Defense** Alfred Goldberg, 1984

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