








Responsibilities of a Physical Therapy Assistant

-  Work with patients
-  Prepare equipment
-  Answer phone calls and emails
-  Document patient progress
-  Prepare medical reports
-  Educate patients about prevention and aftercare
-  Order supplies



Management Skills For The Occupational Therapy Assistant

Karen Jacobs



Management Skills For The Occupational Therapy Assistant:

Management Skills for the Occupational Therapy Assistant Amy Solomon, Karen Jacobs, 2003 Management Skills for the Occupational Therapy Assistant is a unique and comprehensive new text on management specifically written for the occupational therapy assistant One of the only texts on this emerging topic in OTA the student and practitioner alike will find this text beneficial to the learning process faced by students as they prepare for this step in their education and careers The text s chapters cover important areas of skills such as communication ethics reimbursement and managing change To assist the reader with integrating the material presented a section called Skills You Will Use precedes each chapter The user friendly case studies facilitate student directed learning allowing for a complete learning experience Review questions at the end of each chapter will assist students in tracking and evaluating their own personal growth Management Skills for the Occupational Therapy Assistant is an excellent resource to be added to the personal libraries of all in OTA Additional Chapter Topics Include Roles and Responsibilities of the Occupational Therapy Assistant in Management History of Health Care Management Personnel Considerations and Supervision Continuous Quality Improvement

Management and Administration for the OTA Karen Jacobs, 2024-06-01 Comprehensive skills in management administration and leadership are essential for occupational therapy assistants OTA in their daily interactions with their clients in various health care environments Inside Management and Administration for the OTA Leadership and Application Skills Dr Karen Jacobs has gathered an expert team of 11 contributors of clinicians academicians administrators managers and graduate students to address each of the ACOTE Standards with a focus on evidence based literature and examples of the leadership and management skills needed as an OTA What you will learn from Management and Administration for the OTA Contexts and Health Care the potential impact of policy issues as they relate to the practice of occupational therapy Leadership and Advocacy two important roles that OTAs need to assume to be agents of change Credentialing introduces the national requirements for credentialing and for licensure certification or registration under state laws Reimbursement the various reimbursement systems requirements that affect the practice of occupational therapy Marketing and Promoting The role of the OTA to promote the distinct value of occupational therapy to the public as well as other professionals service providers consumers third party payers and regulatory bodies Documentation and Quality Improvement to ensure the OTA provides the highest quality of occupational therapy services Supervision to understand the important relationship between the OTA the OT and nonprofessional personnel Fieldwork to understand the role criteria and components of the OTA in fieldwork education Communication Skills define health literacy and discuss how to use this concept to better understand the client the client s health environment and the client s occupations and health activities Ethics explore the components of ethics that impact the delivery of occupational therapy and the foundational skills and knowledge needed by the OTA to maintain high standards of responsible ethical practice Scholarship and Scholarly Practice assists the OTA with how to articulate the

importance of how scholarly activities and the evidence based literature contribute to the distinct value and advancement of occupational therapy The chapters of Management and Administration for the OTA Leadership and Application Skills also includes 5 key vocabulary terms and their definitions case examples relevant to the content website resources and multiple choice review questions Included with the text are online supplemental materials for faculty use in the classroom

Straightforward comprehensive and user friendly Management and Administration for the OTA Leadership and Application Skills will provide OTA students and clinicians with an essential resource for their future success

Management and Administration for the OTA Karen Jacobs, 2025-01-20 This comprehensive resource is designed to equip occupational therapy assistant OTA students and new practitioners with the essential knowledge required for effective skills in management administration and leadership Using the American Occupational Therapy Association's Occupational Therapy Practice Framework Domain and Process 4th edition OTPF 4 and aligned to the latest Accreditation Council for Occupational Therapy Education ACOTA Standards this second edition provides invaluable guidance around the key areas including How changes in policy can impact upon the practice of occupational therapy The importance of leadership and advocacy for being an agent of change National requirements for credentialing and for licensure certification or registration under state laws Reimbursement systems The role of the OTA in promoting the distinct value of occupational therapy to the public as well as other professionals service providers consumers third party payers and regulatory bodies Documentation and quality improvement to ensure the OTA provides the highest quality of service The relationship between the OTA the occupational therapist and nonprofessional personnel The role criteria and components of the OTA in fieldwork education Communication skills particularly in relation to the concept of health literacy and how it can be used to better understand a client and their context How the OTA can maintain high standards of responsible ethical practice The role of scholarship and scholarly practice in assisting the OTA to articulate the distinct value of the profession Including practical applications case studies and real world examples throughout and therefore encouraging the critical thinking and problem solving skills that OTA's need in the role this second edition also includes new chapters on Cultural Humility Emerging and Innovative Practice and Quality Improvement Each chapter showcases the unique insights from a range of clinicians academicians administrators and managers all ground in the latest evidence based literature research theories and best practice in occupational therapy

Comprehensive and user friendly Management and Administration for the OTA is an essential text for any student or new practitioner

Kinesiology for the Occupational Therapy Assistant Jeremy Keough, Jeremy L. Keough, Susan J. Sain, Carolyn L. Roller, 2012 Kinesiology for the Occupational Therapy Assistant Essential Components of Function and Movement approaches the study of kinesiology by connecting function to the underlying components that make movement possible Information is presented in a manner that enhances retention by incorporating applications in occupational therapy With over 18 years of combined teaching experience Jeremy Keough Susan Sain and Carolyn Roller present how aspects of

movement enable or hinder function and engagement in daily activities using a top down approach based on the Occupational Therapy Practice Framework Second Edition Benefits and Features Occupational profiles describing actual client conditions at the beginning of several chapters Occupation real life based activities and questions at the end of each chapter Emphasis on function and identification of how and why movement occurs Range of motion and manual muscle testing as well as kinesiological principles now available in one text More than 300 tables and figures throughout the chapters Call out boxes that highlight and clarify key concepts A seamless integration of theory fact and practice Glossary of terms Web resources and range of motion norms Instructors will benefit from ancillary PowerPoint presentations Instructors in educational settings can visit www.efacultyounge.com for additional materials to be used for teaching in the classroom Kinesiology for the Occupational Therapy Assistant Essential Components of Function and Movement provides occupational therapy assistant students with thorough explanations and learning activities that will put kinesiology into context Students will also gain insight into the practice of occupational therapy through directed questions and problem solving to assist the client in achieving movement goals

Early's Physical Dysfunction Practice Skills for the Occupational Therapy Assistant E-Book Mary Beth Patnaude, 2021-01-15 NEW Intervention Principles for Feeding and Eating chapter is added to this edition NEW Reorganization of all chapters aligns content more closely with the Occupational Therapy Practice Framework NEW Combined chapters make the material more concise and easier to navigate

Foundations of Pediatric Practice for the Occupational Therapy Assistant Amy Wagenfeld, DeLana Honaker, 2024-06-01 Foundations of Pediatric Practice for the Occupational Therapy Assistant Second Edition delivers essential information for occupational therapy assistant students and practitioners in a succinct and straightforward format In collaboration with a wide range of highly skilled and expert professionals from clinical practice and academia Amy Wagenfeld Jennifer Kaldenberg and DeLana Honaker present an interprofessional perspective to pediatric clinical foundations theory and practical application activities in a highly accessible and engaging format The Second Edition of Foundations of Pediatric Practice for the Occupational Therapy Assistant offers new and engaging features including diverse illustrations to facilitate learning from the classroom to the clinic Integrated within each chapter are Stories From Practice brief vignettes of actual author clinical experiences short case studies and reflective activities designed to elicit discussion and exploration into the unique world of pediatric occupational therapy theory and practice A new chapter on childhood trauma has been added to enhance the comprehensive and current nature of pediatric practice in the 21st century Available online is a significant Major Infant Reflexes Chart and a comprehensive Normal Developmental Milestones Chart that will reinforce important concepts associated with child development as it relates to occupational therapy assistant practice The seamless integration of this material enables all readers to develop a comprehensive understanding of the information and apply that knowledge in a pediatric setting

Features of the Second Edition Up to date information including the AOTA's current Occupational Therapy Code of Ethics

Stories From Practice feature which provides a unique reflective link from classroom to clinic Useful resources for classroom to clinical practice Bonus website that provides a comprehensive Normal Developmental Milestones Chart and Major Infants Reflexes Chart Chapter on childhood trauma Included with the text are online supplemental materials for faculty use in the classroom Foundations of Pediatric Practice for the Occupational Therapy Assistant Second Edition continues to be the perfect text for both occupational therapy assistant students and practitioners specializing in or transitioning to pediatrics

Preparing for The Occupational Therapy Assistant National Board Exam: 45 Days and Counting

Dizazzo-Miller,2017-08-30 Preparing for the Occupational Therapy Assistant Board Exam 45 Days and Counting provides a comprehensive overview for occupational therapy assistant students preparing to take the Certified Occupational Therapy Assistant COTA exam Each new print copy includes Navigate 2 Preferred Access that unlocks a complete eBook Study Center Homework and Assessment Center Navigate 2 TestPrep with over 500 practice questions **OTA Exam Review Manual** Karen Sladyk,2005 Are you a student preparing for the NBCOT exam Looking for only one study guide to help you prepare for this important day Wondering what thousands of your peers and fellow students have relied on for their studying needs The answer is the OTA Exam Review Manual now available in a completely updated and revised second edition with over 550 questions This invaluable study tool is designed to guide students through the studying process from start to finish With a redesigned question format to match the NBCOT exam more questions and an on line testing component this second edition is a study guide that inspires critical thinking Karen Sladyk and her co authors incorporate domain task and knowledge style questions as a way to prepare students for the pace of the NBCOT exam This collection of questions enables students to think logically for the answers not just practice for the exam The OTA Exam Review Manual Second Edition also includes an on line testing component With 250 questions 50 more than the previous edition this feature assists students with integrated learning and the ability to maximize their computer testing skills Covering topics such as study techniques content outlines fieldwork and life after the exam the OTA Exam Review Manual Second Edition is the most current and extensive review on the market for OTA students Features Contains 550 questions 50 more than the previous edition divided into 11 one hour test period simulations Redesigned question format to match new NBCOT exam Includes a new user friendly on line testing component incorporating domain style questions from the book Worksheets time organizers and appendix resources

Ryan's Occupational Therapy Assistant Karen Sladyk,2024-06-01 A renowned and cornerstone text for the occupational therapy assistant for more than 30 years is now available in an updated Fifth Edition Continuing with a student friendly format the classic Ryan s Occupational Therapy Assistant Principles Practice Issues and Techniques continues to keep pace with the latest developments in occupational therapy including the integration of key concepts from key documents for the occupational therapy profession such as AOTA s Occupational Therapy Practice Framework Third Edition ACOTE Standards Code of Ethics and Ethics Standards Guidelines for Supervision Roles and Responsibilities During the Delivery of

Occupational Therapy Services Diagnostic and Statistical Manual of Mental Disorders Fifth Edition DSM 5 Building on the legacy work of Sally E Ryan Dr Karen Sladyk presents more than 45 chapters in the Fifth Edition of Ryan s Occupational Therapy Assistant Using actual client examples occupational therapy assistant OTA students are guided throughout the process of learning various principles and disabilities to applying that knowledge in a clinical setting What is new inside the Fifth Edition Two new chapters included in the Occupations and Disabilities section on Downs syndrome and diabetes and bipolar disorder Updates of each chapter throughout New evidence based practice and supportive research throughout New color interior design throughout Updated references throughout Included with the text are online supplemental materials for faculty use in the classroom Ryan s Occupational Therapy Assistant Fifth Edition includes a variety of treatment techniques that help students understand how to choose and when to implement certain procedures Group intervention assistive technology and adaptive equipment basic splinting wellness and health promotion and work injury activities are examples of the techniques presented This Fifth Edition also includes specific chapters about evidence based practice and understanding research Chapters on supervision functional ethics and professional development are examples geared toward educating OTA students on how to manage different aspects of their early career A core text for students aspiring to become successful OTAs for more than 30 years Ryan s Occupational Therapy Assistant Principles Practice Issues and Techniques Fifth Edition is the leading textbook to have throughout one s education and early career

The OTA's Guide to Writing SOAP Notes

Sherry Borcharding, Marie J. Morreale, 2007 Written specifically for occupational therapy assistants The OTA s Guide to Writing SOAP Notes Second Edition is updated to include new features and information This valuable text contains the step by step instruction needed to learn the documentation required for reimbursement in occupational therapy With the current changes in healthcare proper documentation of client care is essential to meeting legal and ethical standards for reimbursement of services Written in an easy to read format this new edition by Sherry Borcharding and Marie J Morreale will continue to aid occupational therapy assistants in learning to write SOAP notes that will be reimbursable under Medicare Part B and managed care for different areas of clinical practice New Features in the Second Edition Incorporated throughout the text is the Occupational Therapy Practice Framework along with updated AOTA documents More examples of pediatrics hand therapy and mental health Updated and additional worksheets Review of grammar documentation mistakes Worksheets for deciphering physician orders as well as expanded worksheets for medical abbreviations Updated information on billing codes HIPAA management of health information medical records and electronic documentation Expanded information on the OT process for the OTA to fully understand documentation and the OTA s role in all stages of treatment including referral evaluation intervention plan and discharge Documentation of physical agent modalities With reorganized and shorter chapters The OTA s Guide to Writing SOAP Notes Second Edition is the essential text to providing instruction in writing SOAP notes specifically aimed at the OTA practitioner and student This exceptional edition offers both the necessary

instruction and multiple opportunities to practice as skills are built on each other in a logical manner Templates are provided for beginning students to use in formatting SOAP notes and the task of documentation is broken down into small units to make learning easier A detachable summary sheet is included that can be pulled out and carried to clinical sites as a reminder of the necessary contents for a SOAP note Updated information expanded discussions and reorganized learning tools make The OTA s Guide to Writing SOAP Notes Second Edition a must have for all occupational therapy assistant students This text is the essential resource needed to master professional documentation skills in today s healthcare environment **Pediatric Skills for Occupational Therapy Assistants - E-Book** Jean W. Solomon,Jane Clifford

O'Brien,2015-09-14 NEW Content on emerging areas of practice such as community systems broadens readers awareness of where interventions for children can take place NEW Content on physical agent modalities PAMS outlines the theory and application of PAMS as used by OTAs with pediatric clients NEW Pediatric MOHO assessments that are now available in the chapter on Model of Human Occupation MOHO assessments describe how these assessments can help with intervention NEW Content on childhood obesity documentation neurodevelopmental treatment and concepts of elongation have been added to keep readers abreast of the latest trends and problems **The COTA Examination Review Guide** Elaine

Charest,Caryn R Johnson,Tina DeAngelo,Arlene Lorch,2020-09-20 Be prepared for the NBCOT COTA exam with the most beloved exam prep guide on the market now aligned with the current exam content outline More than 1 000 review questions in the book and including detailed rationales explain why an answer is correct and the others are incorrect and refer you to primary sources for further study **Willard and Spackman's Occupational Therapy** Glen Gillen,Catana

Brown,2023-07-20 A foundational book for use from the classroom to fieldwork and throughout practice Willard Spackman s Occupational Therapy 14th Edition remains the must have resource for the Occupational Therapy profession This cornerstone of OT and OTA education offers students a practical comprehensive overview of the many theories and facets of OT care while its status as one of the top texts informing the NBCOT certification exam makes it an essential volume for new practitioners The updated 14th edition presents a more realistic and inclusive focus of occupational therapy as a world wide approach to enhancing occupational performance participation and quality of life It aims to help today s students and clinicians around the world focus on the pursuit of fair treatment access opportunity and advancement for all while striving to identify and eliminate barriers that prevent full participation Willard and Spackman's Occupational Therapy Barbara

Schell,Glenn Gillen,2018-09-04 Celebrating 100 years of the Occupational Therapy profession this Centennial Edition of Willard Spackman s Occupational Therapy continues to live up to its well earned reputation as the foundational book that welcomes students into their newly chosen profession Now fully updated to reflect current practice the 13th Edition remains the must have resource that students that will use throughout their entire OT program from class to fieldwork and throughout their careers One of the top texts informing the NBCOT certification exam it is a must have for new practitioners

An Occupational Therapy Practitioner's Guide to School-Based Practice Karel L. Dokken, John S. Luna, Susan E. Still, 2024-08-19 Using a practical nuts and bolts approach to school based occupational therapy services this unique text guides both entry level and experienced practitioners through the evaluation intervention and dismissal process in an educational setting Beginning with an overview of the purpose of school based interventions the authors map out current populations programs and legal and licensing standards to give school based practitioners the knowledge to practice safely and ethically The book then explores how to successfully navigate the referral process from eligibility to intervention incorporating helpful tips and references to help establish patterns of best practice It also features numerous examples of current and reliable evaluations so that practitioners can expand their repertoire of assessments while ensuring a holistic avenue of care to reflect the distinct value of occupational therapy Written by authors with a wealth of experience in this field the book will be essential reading for both new and more experienced occupational therapy practitioners as well as students training towards working in a school based context [Mental Health Concepts and Techniques for the Occupational Therapy Assistant](#) Mary Beth Early, 1993 A textbook for the student of occupational therapy providing the basic foundation for dealing with patients who have mental health problems Assumes previous courses in human growth and development group process and crafts and other popular occupational therapy activities The date of the first edition is not noted Annotation copyright by Book News Inc Portland OR **Developing Clinical Competence** Marie Morreale, 2024-06-01 A newly updated user friendly resource for occupational therapy assistant students and new practitioners *Developing Clinical Competence A Workbook for the OTA Second Edition* assists readers in developing practical problem solving and real life skills essential for fieldwork and clinical practice Maintaining the easy to read workbook format from the First Edition this book is filled with learning activities worksheets and detailed answer explanations as well as expanded chapter content and revised references Marie J Morreale breaks down competencies into step by step units to allow for independent study With multiple choice matching true false and fill in the blanks questions case studies vignettes and experiential activities this Second Edition presents helpful tips in their most useful format Guiding the reader through occupational therapy clinical decision making professional conduct and meeting standards of care for various practice areas each chapter is fully independent and can be read in the order most conducive to the reader's individual learning needs This text can help readers measure attainment of knowledge and skills when preparing for fieldwork the national certification exam or transitioning to entry level practice New for the Second Edition Fundamental topics including effective communication assessment of client function safety supervision documentation group process and department management Additional questions regarding behavioral health and pediatric practice Expanded content for professionalism ethics cultural sensitivity and interventions to support occupations Topics such as wheeled mobility hand function development infection control feeding eating wound care basics quality improvement and more Added content regarding the American Occupational Therapy Association documents

evidence informed practice advocacy chronic conditions and new trends Incorporated concepts and principles from the Occupational Therapy Practice Framework Domain and Process Fourth Edition Included with the text are online supplemental materials for faculty use in the classroom Addressing fundamental areas of occupational therapy practice for a wide variety of conditions situations and practice settings Developing Clinical Competence A Workbook for the OTA Second Edition includes helpful hints and practical clinical tips to help the OTA implement appropriate interventions and communicate more effectively

Introduction to Occupational Therapy- E-Book Jane Clifford O'Brien, 2011-11-01 A complete overview of the profession and the practice of occupational therapy Introduction to Occupational Therapy 4th Edition prepares you for the roles responsibilities and relationships of the OT practitioner This edition incorporates the latest revisions of the Occupational Therapy Practice Framework which defines the OT process and areas of concern Discussions also include treatment settings occupational therapy across the lifespan and evaluation intervention and outcomes within the OT process Written by OT expert Jane Clifford O'Brien this edition also keeps you current with emerging topics such as working with culturally diverse patients evidence based practice and new practice areas such as driving and obesity Coverage of different OT practice areas e.g. adult geriatric pediatric and mental health prepares you for the variety of clients you will encounter in clinical practice An emphasis on evidence based practice helps you think logically and use the literature to form a basis for diagnoses and treatment plans Case studies and activities in each chapter promote problem solving skills and demonstrate concepts The OT Practice Framework and reimbursement mechanisms are addressed in terms of the occupational therapy process providing a sound basis for decision making A broad perspective on OT practice fits the needs of both occupational therapy and occupational therapy assistant students Chapter objectives key terms chapter summaries and review questions highlight important content in each chapter A companion Evolve website includes video clips review questions with answers crossword puzzles and additional case studies NEW The latest revisions to the Occupational Therapy Practice Framework are incorporated throughout the book keeping you current with today's OT theories and practice NEW cultural content prepares you to meet the needs of diverse clients NEW discussions of the Centennial Vision provide a big picture view of occupational therapy and its changes as the profession reaches the age of 100

Fieldwork Educator's Guide to Level II Fieldwork Elizabeth DeJuliis, Debra Hanson, 2024-06-01 A new comprehensive resource for fieldwork educators and academic fieldwork coordinators Fieldwork Educator's Guide to Level II Fieldwork provides a blueprint for designing implementing and managing Level II fieldwork programs for occupational therapy and occupational therapy assistant students across practice settings Drawing from the expertise of renowned individuals in the field Drs Elizabeth D DeJuliis and Debra Hanson provide the tools for fieldwork educators and academic fieldwork coordinators to put together learning frameworks educational theories and clinical instructional techniques within and outside occupational therapy in order to create and maintain high quality Level II learning experiences Fieldwork Educator's Guide to Level II Fieldwork

challenges fieldwork educators and academic fieldwork coordinators to shift their mindset to facilitating skill acquisition and to adjust their teaching approach to match the learning needs and developmental level of the student Designed to meet the definition of Level II fieldwork according to the 2018 Accreditation Council for Occupational Therapy Education standards and in response to common pitfalls and challenges in clinical education today Fieldwork Educator s Guide to Level II Fieldwork is the go to guide for the busy practitioner and academic fieldwork coordinator What is included in Fieldwork Educator s Guide to Level II Fieldwork Expansive overviews of supervision models and vignettes illustrating use across practice settings Examples and templates to construct a learning plan site specific learning objectives orientation weekly schedules and learning contracts Tools and strategies to uniquely develop and foster clinical reasoning in fieldwork Models for dually approaching supervision and mentorship Strategies for addressing unique student learning and supervision needs Fieldwork Educator s Guide to Level II Fieldwork can be used as a standalone resource or as a complement to Fieldwork Educator s Guide to Level I Fieldwork which was designed in tandem with this text to holistically address Levels I and II fieldwork education

The PTA Handbook Kathleen A. Curtis, Peggy DeCelle Newman, 2005 Are you tired of searching through multiple texts articles and other references to find the information you need The PTA Handbook Keys to Success in School and Career for the Physical Therapist Assistant contains extensive coverage of the most pertinent issues for the physical therapist assistant including the physical therapist physical therapist assistant preferred relationship evidence based practice and problem solving essentials of information competence and diversity This comprehensive text successfully guides the student from admission into a physical therapist assistant program to entering clinical practice The user friendly format allows easy navigation through topics including changes and key features of the health care environment guides to essential conduct and behavior and ethical and legal considerations Strategies are provided to successfully manage financial decisions and curriculum requirements as well as opportunities and obstacles that may emerge The physical therapist physical therapist assistant relationship often a source of confusion for health care and academic administrators academic and clinical faculty physical therapists and physical therapist assistants is specifically profiled and analyzed The authors clarify this relationship by utilizing an appropriate mixture of case studies multiple examples and current reference documents The physical therapist physical therapist assistant relationship often a source of confusion for health care and academic administrators academic and clinical faculty physical therapists and physical therapist assistants is specifically profiled and analyzed The authors clarify this relationship by utilizing an appropriate mixture of case studies multiple examples and current reference documents Each chapter is followed by a Putting It Into Practice exercise which gives the reader an opportunity to apply the information in their educational or clinical practice setting The information presented is current and represents the evolution of the physical therapy profession over the past 35 years since the inception of the physical therapist assistant role The PTA Handbook Keys to Success in School and Career for the Physical Therapist Assistant is an essential

reference for students educators counselors and therapy managers who want to maximize the potential for success of the physical therapist assistant Dr Kathleen A Curtis is the winner of the President s Award of Excellence for 2005 at California State University Fresno Topics Include Evolving roles in physical therapy Interdisciplinary collaboration Legal and ethical considerations Cultural competence Learning and skill acquisition Effective studying and test taking strategies Preparation for the licensure examination Clinical supervision direction and delegation Planning for career development

Decoding **Management Skills For The Occupational Therapy Assistant**: Revealing the Captivating Potential of Verbal Expression

In an era characterized by interconnectedness and an insatiable thirst for knowledge, the captivating potential of verbal expression has emerged as a formidable force. Its power to evoke sentiments, stimulate introspection, and incite profound transformations is genuinely awe-inspiring. Within the pages of "**Management Skills For The Occupational Therapy Assistant**," a mesmerizing literary creation penned by a celebrated wordsmith, readers embark on an enlightening odyssey, unraveling the intricate significance of language and its enduring impact on our lives. In this appraisal, we shall explore the book is central themes, evaluate its distinctive writing style, and gauge its pervasive influence on the hearts and minds of its readership.

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