# Managing Change and Innovation in Public Service Organizations

Stephen P. Osborne and Kerry Brown

# <u>Managing Change And Innovation In Public Service</u> <u>Organizations</u>

**Iniobong Enang** 

#### **Managing Change And Innovation In Public Service Organizations:**

Managing Change and Innovation in Public Service Organizations Kerry Brown, Stephen Osborne, 2012-10-02 The context and environment of public services is becoming increasingly complex and the management of change and innovation is now a core task for the successful public manager This text aims to provide its readers with the skills necessary to understand manage and sustain change and innovation in public service organizations Key features include the use of figures tables and boxes to highlight ideas and concepts of central importance a dedicated case study to serve as a focus for discussion and learning and to marry theory with practice clear learning objectives for each chapter with suggestions for further reading Providing future and current public managers with the understanding and skills required to manage change and innovation this groundbreaking text is essential reading for all those studying public management public administration Handbook of Innovation in Public Services Stephen P. Osborne, Louise Brown, 2013-01-01 Innovation is a core issue for public services and is a key element of public services reform particularly in this age of austerity where policymakers urge the need to innovate to do more with less This comprehensive and accessible Handbook explores the potential for creating efficient and effective public services Leading researchers from across the globe review the state of the art in research on innovation in public services providing an overview of key issues from a multi disciplinary perspective Topics explored include context for innovation in public services and public service reform managerial change challenges ICT and e government and collaboration and networks The theory is underpinned by seven wide ranging case studies of innovation in practice Taking the field forward and providing a baseline for future research this highly unique and original Handbook will prove essential reading for academics researchers students policymakers and practitioners across the fields of innovation public policy social policy and public management Public Sector Organizations and Cultural Change Soma Pillay, Chris Bilney, 2015-10-14 Since the height of the privatization debate in the 1990s changes in government policy have resulted in significant transformation in the public sector Some organizations have made the transition from government bureaucracy to business venture successfully others have struggled to relinquish their traditional bureaucratic culture In this book Pillay and Bilney explore the cultural changes occurring within the public sector and the effects that government mandated change initiatives have actually had The culmination of this book was due to the subject expertise and quidance of Professor Robert Jones at Swinburne University of Technology Melbourne Australia It provides perspectives on the efficacy of cultural change in the Australian public sector and explores the practical implications for society and government as it seeks to entrench the culture of the citizen as customer It is particularly useful for researchers and organizations searching for ways to improve service delivery within the confines of particular market positions

**Innovation in Public Services** Stephen Osborne, Louise Brown, Richard Walker, 2017-10-02 In response to changes in internal needs external organizational environments and the expectations of shareholders most notably citizens and

politicians innovation is now an important common place aspect of governance and the running of public service organizations Given the ongoing financial and economic crisis which presents a significant challenge to public service organizations PSOs there is a growing need to establish innovative strategies in order to survive the crisis and provide the basis for future sustainable growth This book contributes towards the discussion of PSO innovation through theoretically informed empirical studies of innovation across a range of theories topics and fields Studies examine the role of citizens managers and public service organizations the adoption diffusion implementation and management of innovations collaboration communication and information technologies and decision making ethical principles HR management leadership and procurement The studies which examine the situation in a range of countries in Europe and Asia cover a range of different organizations such as non profits health service organizations and local governments This book was originally published as a special issue of Public Management Review **Governance Structures and Mechanisms in** Public Service Organizations Andrea Calabrò, 2011-08-06 This book addresses the nexus of issues exploring governance structures and mechanisms in public service organizations thus contributing to the development of disciplines that focus on public management It goes beyond the state of the art by addressing a number of specific issues in a more systematic fashion The book s interdisciplinary focus is a particularly valuable asset as its topic is situated at the crossroads of a number of fields including public management business administration corporate governance policy studies political science sociology and third sector studies all of which offer important perspectives and are important for the development of public management and public services The book covers more than Italy and Norway and focuses specifically on public service organizations addressing more aspects of their governance structures and mechanisms than any other book available today The unique presentation of features related to the governance and management of different actors state owned enterprises local public utilities ministries municipalities citizens etc involved at different levels in the production and provision of public services makes it possible to compare and contrast these different perspectives and opens new avenues of theoretical collaboration and development Knowledge Management in Organizations Lorna Uden, I-Hsien Ting, Juan Manuel Corchado, 2019-06-11 This book contains the refereed proceedings of the 14th International Conference on Knowledge Management in Organizations KMO 2019 held in Zamora Spain in July 2019 The 46 papers accepted for KMO 2019 were selected from 109 submissions and are organized in topical sections on knowledge management models and analysis knowledge transfer and learning knowledge and service innovation knowledge creation knowledge and organization information systems and information science data mining and intelligent science social networks and social aspects of KM big data and IoT and new trends in IT Valuing Public Innovation Rolf Rønning, Jean Hartley, Lars Fuglsang, Karin Geuijen, 2022-10-22 Public innovation is distinctive from private sector innovation by being set in a political system rather than a market The roles of citizens and elected politicians as well as public servants and other stakeholders are frequently

relevant Public organizations can be creators funders orchestrators or sense makers of innovations which are carried out with the aim of benefitting society This book provides a comprehensive insight into the theory and practice of public innovation using a wide range of research evidence about the processes drivers and barriers stakeholders and outcomes of innovation Using the lens of public value the book offers a stimulating discussion of how public innovation is valued and contested in current societies Valuing Public Innovation aims to help develop a deeper understanding of innovation and how to use that knowledge in practical ways This is essential reading for academics and students in the fields of innovation organisation studies public administration and public policy as well as for policymakers and practitioners **Theories of Governance** Ansell, Christopher, Torfing, Jacob, 2022-02-18 The thoroughly revised and updated Handbook on Theories of Governance brings together leading scholars in the field to summarise and assess the diversity of governance theories The Handbook advances a deeper theoretical understanding of governance processes illuminating the interdisciplinary foundations of the field Outcome-Based Performance Management in the Public Sector Elio Borgonovi, Eugenio Anessi-Pessina, Carmine Bianchi, 2017-07-17 This book highlights the use of an outcome oriented view of performance to frame and assess the desirability of the effects produced by adopted policies so to allow governments not only to consider effects in the short but also the long run Furthermore it does not only focus on policy from the perspective of a single unit or institution but also under an interinstitutional viewpoint This book features theoretical and empirical research on how public organizations have evolved their performance management systems toward outcome measures that may allow one to better deal with wicked problems Today wicked problems characterize most of governmental planning involving social issues These are complex policy problems underlying high risk and uncertainty and a high interdependency among variables affecting them Such problems cannot be clustered within the boundaries of a single organization or referred to specific administrative levels or ministries They are characterized by dynamic complexity involving multi level multi actor and multi sectoral challenges In the last decade a number of countries have started to develop new approaches that may enable to improve cohesion to effectively deal with wicked problems The chapters in this book showcase these approaches which encourage the adoption of more flexible and pervasive governmental systems to overcome such complex problems Outcome Based Performance Management in the Public Sector is divided into five parts Part 1 aims at shedding light on problems and issues implied in the design and implementation of outcome based performance management systems in the public sector Then Part 2 illustrates the experiences problems and evolving trends in three different countries Scotland USA and Italy towards the adoption of outcome based performance management systems in the public sector Such analyses are conducted at both the national and local government levels. The third part of the book frames how outcome based performance management can enhance public governance and inter institutional coordination Part 4 deals with the illustration of challenges and results from different public sector domains Finally the book concludes in Part 5 as it examines

innovative methods and tools that may support decision makers in dealing with the challenges of outcome based performance management in the public sector Though the book is specifically focused on a research target it will also be useful to practitioners and master students in public administration Managing Change in the Public Services Mike Wallace, Michael Fertig, Eugene Schneller, 2009-02-09 This book explores the management of change to improve publicservice effectiveness It breaks new ground in addressing whypublic service change is becoming increasingly complex to manage how people cope with this new complexity what implications arise for improving policy and practice and which avenues for furtherresearch and theory building look particularly promising The contributors are all leading researchers from the USA Canada and the UK Together they provide a synthesis of the art thinking on the complex change process in Anglo American contexts policy making for public service reformthat generates managerial complexity and practice in serviceorganizations to improve provision Special reference is made toeducation and health the largest and most complex of the publicservices The analysis has wider relevance for other publicservices and national contexts Managing Change in the Public Services is essentialreading for all concerned with public service improvement leaders and managers in service organizations administrators trainers advisers and consultants who support the management of change policy makers and public servants and advanced course students and academics. The book also offers general insights for the theory and practice of managing organizational and systemic change Theory and Practice of Public Sector Reform Steven Van de Walle, Sandra Groeneveld, 2016-06-10 Theory and Practice of Public Sector Reform offers readers differing theoretical perspectives to help examine the process of public sector reform combined with an overview of major trends in the core areas of the functioning of the public sector The book consists of three parts the first addresses a number of conceptual and theoretical perspectives on public sector reform It shows how different ways of looking at reform reveal very different things The second part addresses major changes in specific areas of public sectors objects of reform Part three focuses on the study of public sector reform Aimed at academics researchers and advanced students this edited collection brings together many of the most eminent academics in the area of Public Policy and Management seeking to link to theory in part one and insights into specific thematic areas in part two offering readers a display of theoretical perspectives to look at public sector reform

Challenges of Public Administration Management for Higher Education Enaifoghe, Andrew, Mthethwa, Richard, 2024-10-02 Public administration in South Africa grapples with multifaceted challenges from ensuring equitable service delivery to fostering democratic governance Institutions and organizations within the public sector must navigate complex interdependent systems while addressing the evolving needs of their communities This dynamic environment demands innovative policy formulation implementation and management approaches However existing literature often needs to provide comprehensive insights tailored to the specific context of South Africa's public administration Challenges of Public Administration Management for Higher Education is a book which provides a platform for rethinking and reflecting on the

field of public administration offering theoretical frameworks methodologies and practical applications that resonate with the South African context By delving into democratic governance policy transformation and citizen centric approaches this book equips policymakers practitioners scholars and researchers with the necessary tools to address 21st century challenges effectively It serves as a guide for fostering collaboration enhancing capacity building and promoting ethical practices in public administration Handbook of Public Administration Reform Shaun F. Goldfinch, 2023-11-03 Reform is a politicized ideological sometimes drifting and chaotic process As such what public administration reform means why it occurs whose interests it serves and whether it makes the world a better place remain contested Addressing these questions this major comparative study sheds new light on existing and emerging issues in the field of public administration reform Management and Public Service Reform Iniobong Enang, 2023-04-28 School education reform is a dynamic process It takes place in the context of changing institutional structures including society economy politics legislation and technology Yet there can be poor awareness of risk particularly social risk and its management during this process and more widely during public service reform PSR This book aims to promote new PSR understanding about social risk management It utilizes in depth case studies comprising two anonymous Scottish councils responsible for providing and reforming school education services Drawing mainly on risk management and structuration theories with elements of complexity leadership and institutional theories the book explains contextual issues around the reform of Scottish school education services SSES It illustrates that social risks associated with reform can be used to explain emerging threats Furthermore it demonstrates that agent structure duality may be instrumental to the production and management of social risks. The book also shows how the concept of social risk can be used to improve policy making and implementation Targeted at practitioners researchers policymakers and students this book will be of interest to those in the fields of public administration public service management and risk management more generally Managing Innovation Joe Tidd, John R. Bessant, 2020-12-10 Now in its seventh edition Managing Innovation Integrating Technological Market and Organizational Change enables graduate and undergraduate students to develop the unique skill set and the foundational knowledge required to successfully manage innovation technology and new product development This bestselling text has been fully updated with new data new methods and new concepts while still retaining its holistic approach the subject The text provides an integrated evidence based methodology to innovation management that is supported by the latest academic research and the authors extensive experience in real world management practice Students are provided with an impressive range of learning tools including numerous case studies illustrative examples discussions questions and key information boxes to help them explore the innovation process and its relation to the markets technology and the organization Research Notes examine the latest evidence and topics in the field while Views from the Front Line offer insights from practicing innovation managers and connect the covered material to actual experiences and challenges Throughout the text students are encouraged to apply

their knowledge and critical thinking skills to business model innovation creativity entrepreneurship service innovation and many more current and emerging approaches and practices 

Making it Happen in Public Service Michael 
Connolly, Stephen Prosser, 2006 This book examines the change management strategies and processes employed to ensure that the Labour Government s commitment to devolution became a reality in Wales It is an account of constitutional cultural organizational and human change set within a dynamic political context and is based on unprecedented research access to devolution papers and the politicians and civil servants concerned with the changes 

Information Polity , 2008

Organizational Epics and Sagas Monika Kostera, 2008-06-25 The second in a trilogy on myth making in our organizational lives this title explores organizational virtues and vices and organizational sagas to reveal an archetypal dimension of organizations Innovations in Government Sandford F. Borins, 2008-02-28 Answers questions on the future of government innovation and its effect on citizens and democratic governance by presenting a comprehensive approach to advancing the practice and study of innovation in government Discusses new research on innovation explores the impact of programs that recognize innovation and considers challenges to replicating innovations Provided by publisher

Administrative Change and Innovation Bidyut Chakrabarty, Mohit Bhattacharya, 2005 The volume discusses recent trends in administrative reforms in India with the adoption of the New Economic Policy in the early 1990s Underlining the processes of devolution and deconcentration of power it points out the importance of citizen participation in public affairs emphasizing accountability in democratic politics The reader highlights the importance of good governance participative development and debureaucratization in an ever changing scenario It calls upon the need to use scientific and modern management techniques to upgrade administrative capability Also emphasized are the significance of effective government machinery against corruption incompetence and red tape as also constant evaluation and monitoring BOOK JACKET

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