
CARL H. BUILDER

**THE
MASKS
OF
WAR**



**American Military
Styles in Strategy and
Analysis**

FOREWORD BY SAM NUNN

A RAND CORPORATION RESEARCH STUDY

Masks Of War American Military Styles In Strategy And Analysis

James J. Wirtz, Jeffrey E. Kline, James A. Russell



Masks Of War American Military Styles In Strategy And Analysis:

The Masks of War Carl Builder, 1989-02 Why was the Navy ready to clear the skies over the Persian Gulf yet surprised by the mines laid under it Why is it that the Army is always prepared for war in Europe but was caught off guard in Korea and Vietnam And why is the Air Force indifferent to Star Wars In *The Masks of War* Carl H Builder asks what motives lie behind the puzzling and often contradictory behavior of America's military forces The answer he finds has little to do with what party controls the White House or who writes the budget Far more powerful and glacially resistant to change are the entrenched institutions and distinct personalities of the three armed services themselves *The Masks of War* explains why things sometimes go wrong for the American military It also explains why things will always go wrong for the military reformers Changes in the military's strategic thinking have come only in the wake of full blown disaster Pearl Harbor for instance Today's nuclear world can't afford such lessons

The Masks of War Carl Builder, 1989-02-01 Why was the Navy ready to clear the skies over the Persian Gulf yet surprised by the mines laid under it Why is it that the Army is always prepared for war in Europe but was caught off guard in Korea and Vietnam And why is the Air Force indifferent to Star Wars In *The Masks of War* Carl H Builder asks what motives lie behind the puzzling and often contradictory behavior of America's military forces The answer he finds has little to do with what party controls the White House or who writes the budget Far more powerful and glacially resistant to change are the entrenched institutions and distinct personalities of the three armed services themselves *The Masks of War* explains why things sometimes go wrong for the American military It also explains why things will always go wrong for the military reformers Changes in the military's strategic thinking have come only in the wake of full blown disaster Pearl Harbor for instance Today's nuclear world can't afford such lessons [Bulletin of the Atomic Scientists](#), 1989-11 The *Bulletin of the Atomic Scientists* is the premier public resource on scientific and technological developments that impact global security Founded by Manhattan Project Scientists the *Bulletin's* iconic Doomsday Clock stimulates solutions for a safer world

Grounded Robert M. Farley, 2014-03-11 The United States needs airpower but does it need an air force In *Grounded* Robert M Farley persuasively argues that America should end the independence of the United States Air Force USAF and divide its assets and missions between the United States Army and the United States Navy In the wake of World War I advocates of the Air Force argued that an organizationally independent air force would render other military branches obsolete These boosters promised clean easy wars airpower would destroy cities beyond the reach of the armies and would sink navies before they could reach the coast However as Farley demonstrates independent air forces failed to deliver on these promises in World War II the Korean War the Vietnam War the first Gulf War the Kosovo conflict and the War on Terror They have also had perverse effects on foreign and security policy as politicians have been tempted by the vision of devastating airpower to initiate otherwise ill considered conflicts The existence of the USAF also produces turf wars with the Navy and the Army leading to redundant expenditures nonsensical restrictions on equipment use and bad

tactical decisions Farley does not challenge the idea that aircraft represent a critical component of America's defenses nor does he dispute that especially now with the introduction of unmanned aerial vehicles airpower is necessary to modern warfare Rather he demonstrates that the efficient and wise use of airpower does not require the USAF as presently constituted An intriguing scholarly polemic Grounded employs a wide variety of primary and secondary source materials to build its case that the United States should now correct its 1947 mistake of having created an independent air force

Space and Defense Policy Damon Coletta, Frances T. Pilch, 2009-10-16 This edited volume introduces the reader to the role of space in military and defense strategy and outlines some of the major foreign and domestic actors in the space arena as well as constraints of law and treaties on activities in space It also addresses science and technology as they relate to space policy The book addresses three main questions How does the realm of space fit into strategic thinking about national security How does policy regarding space develop and what considerations both in the United States and abroad figure prominently in calculations about space policy How do different states nations actors regard the role of space in their national security calculations and how do these policies impact each other This book fills a niche in the space policy field providing insights into space and strategy from international experts from the military academic and scientific communities A unique feature of the book is the chapter on science and technology which utilizes the latest information available concerning space utilization and exploration

Contemporary Military Innovation Dima Adamsky, Kjell Inge Bjerga, 2012-05-23 This book explores contemporary military innovation with a particular focus on the balance between anticipation and adaption The volume examines contemporary military thought and the doctrine that evolved around the thesis of a transformation in the character of war Known as the Information Technology Revolution in Military Affairs IT RMA this innovation served as an intellectual foundation for the US defence transformation from the 1990s onwards Since the mid 1990s professional ideas generated within the American defence milieu have been further disseminated to military communities across the globe with huge impact on the conduct of warfare With chapters written by leading scholars in this field this work sheds light on RMAs in general and the IT RMA in the US in particular The authors analyse how military practice and doctrines were developed on the basis of the IT RMA ideas how they were disseminated and the implications of them in several countries and conflicts around the world This book will be of much interest to students of strategic studies defence studies war and technology and security studies in general

Flying Camelot Michael W. Hankins, 2021-12-15 Winner of the Gardner Lasser Aerospace History Literature Award Flying Camelot brings us back to the post Vietnam era when the US Air Force launched two new state of the art fighter aircraft the F 15 Eagle and the F 16 Fighting Falcon It was an era when debates about aircraft superiority went public and these were not uncontested discussions Michael W Hankins delves deep into the fighter pilot culture that gave rise to both designs showing how a small but vocal group of pilots engineers and analysts in the Department of Defense weaponized their own culture to affect technological development and larger political change The

design and advancement of the F 15 and F 16 reflected this group's nostalgic desire to recapture the best of World War I air combat. Known as the Fighter Mafia and later growing into the media savvy political powerhouse Reform Movement, it believed that American weapons systems were too complicated and expensive and thus vulnerable. The group's leader was Colonel John Boyd, a contentious former fighter pilot heralded as a messianic figure by many in its ranks. He and his group advocated for a shift in focus from the multi-role interceptors the Air Force had designed in the early Cold War towards specialized air-to-air combat dogfighters. Their influence stretched beyond design and into larger politicized debates about US national security debates that still resonate today. A biography of fighter pilot culture and the nostalgia that drove decision making, *Flying Camelot* deftly engages both popular culture and archives to animate the movement that shook the foundations of the Pentagon and Congress.

Conceptualizing Maritime & Naval Strategy Sebastian Bruns, Sarandis Papadopoulos, 2020-07-09. Gro machtkonflikte die Zukunft von sicherheitspolitischen Institutionen sowie transnationalen Generationenherausforderungen bergen eine neue globale Unsicherheit. Vor diesem Hintergrund bekommen maritime Sicherheit und Seestreitkräfte sowie deren Einordnung im außenpolitischen Werkzeugkasten eine zunehmende Bedeutung. Was sind die Rollen und Einsatzaufgaben von Seemacht und wie haben Staaten und ihre Institutionen maritime Ziele, Mittel und Wege konzeptualisiert? Dieser Sammelband bringt ausgewiesene Experten aus den USA, Europa und Asien zusammen, die ihre Perspektive auf maritime Strategie teilen. Das Buch dient gleichzeitig als Festschrift für Peter M. Swartz, Kapitän zur See a.D. der US Marine, der seit seiner Arbeit als einer der Autoren der *Maritime Strategy* 1980er als Mentor, Freund, intellektueller Leuchtturm und vor allen Dingen als Spiritus Rektus wesentlich zur Schöpfung des Verständnisses von Seestrategie in den globalen Beziehungen beigetragen hat. Mit Beiträgen von James Bergeron, Sebastian Bruns, Seth Cropsey, Larissa Forster, Michael Haas, John Hattendorf, Peter Haynes, Andrzej Makowski, Amund Lundesgaard, Narushige Michishita, Martin Murphy, Sarandis Papadopoulos, Nilanthi Samaranyake, Jeremy St. Hs, Eric Thompson, Geoffrey Till, Sarah Vogler, Steve Wills.

[The U.S. Navy and the Rise of Great Power Competition](#) James J. Wirtz, Jeffrey E. Kline, James A. Russell, 2023-12-22. This volume describes how technological and geopolitical trends are rapidly transforming maritime affairs. A mix of original and previously published material, this volume describes how the 21st century great power competition is changing the face of naval operations in general and U.S. Navy operations in the Western Pacific in particular. The rise of an assertive China and its new anti-access and area denial capabilities threaten the aircraft carrier-based maritime dominance of the U.S. Navy. Military and political trends in the Western Pacific and beyond suggest that the world is encountering a pivotal moment when existing weapons, tactics, and operations might be rendered obsolete by technological change. This volume considers these developments from three perspectives: by describing 1) the technological setting, 2) the institutional constraints that impede the ability of the U.S. Navy to respond to these changes, and 3) a new approach to naval force planning and strategy to cope with these developments. The volume culminates in a discussion of sophisticated strategies and operational concepts that

position the U S Navy and its maritime allies and partners to prevail in today s techno strategic churn This book will be of much interest to students of naval policy strategic studies Asia Pacific politics and International Relations *Deter, Disrupt, Or Deceive* Robert Chesney,Max Smeets,2023 The idea of cyber war has played a dominant role both in academic and popular discourses concerning the nature of statecraft and conflict in the cyber domain However this lens of war and its expectations for death and destruction may distort rather than help clarify the nature of cyber competition Are cyber activities actually more like an intelligence contest where both states and nonstate actors grapple for advantage below the threshold of war This book debates that question The contributors unpack the conceptual and theoretical logics of the framing of cyber competition as an intelligence contest particularly in the areas of information theft and manipulation Taken as a whole the chapters give rise to a unique dialogue illustrating areas of agreement and disagreement among leading experts and placing all of it in conversation with the larger fields of international relations and intelligence studies

Peacekeeping in the Abyss Robert M. Cassidy,2004-04-30 Military organizations are cultures and such cultures have ingrained preferences and predilections for how and when to employ force This is the first study to use a comparative framework to understand what happened with the U S military endeavor in Somalia and the British effort in Bosnia up to 1995 Both regions were potential quagmires and no doctrine for armed humanitarian operations during ongoing conflicts existed at the outset of these efforts After detailing the impact of military culture on operations Cassidy draws conclusions about which military cultural traits and force structures are more suitable and adaptable for peace operations and asymmetric conflicts He also offers some military cultural implications for the U S Army s ongoing transformation The first part of the study offers an in depth assessment of the military cultural preferences and characteristics of the British and American militaries It shows that Britain s geography its regimental system and a long history of imperial policing have helped embed a small war predilection in British military culture This distinguishes it from American military culture which has exhibited a preference for the big war paradigm since the second half of the 19th century The second part of the book examines how cultural preferences influenced the conduct of operations and the development of the first post Cold War doctrine for peace operations

Defence Innovation and the 4th Industrial Revolution Michael Raska,Katarzyna Zysk,Ian Bowers,2022-03-30 This book examines the implications of disruptive technologies of the Fourth Industrial Revolution 4IR on military innovation and the use of force It provides an in depth understanding of how both large and small militaries are seeking to leverage 4IR emerging technologies and the effects such technologies may have on future conflicts The 4th Industrial Revolution 4IR the confluence of disruptive changes brought by emerging technologies such as artificial intelligence robotics nanotechnologies and autonomous systems has a profound impact on the direction and character of military innovation and use of force The core themes in this edited volume reflect on the position of emerging technologies in the context of previous Revolutions in Military Affairs compare how large resource rich states US China Russia and small

resource limited states Israel Sweden Norway are adopting and integrating novel technologies and explore the difference between various innovation and adaptation models The book also examines the operational implications of emerging technologies in potential flashpoints such as the South China Sea and the Baltic Sea Written by a group of international scholars this book uncovers the varying 4IR defence innovation trajectories enablers and constraints in pursuing military technological advantages that will shape the character of future conflicts The chapters in this book were originally published as a special issue of the Journal of Strategic Studies

Thoughts on War Phillip S. Meilinger, 2020-03-17 A remarkable work that challenges the received wisdom of Clausewitz's On War a paradigm as to how to wage combat in our modern global environment John A English author of Monty and the Canadian Army War is changing Unlike when modern military doctrine was forged the United States no longer mobilizes massive land forces for direct political gain Instead the US fights small overseas wars by global mandate to overthrow dictators destroy terrorist groups and broker regional peace These conflicts hardly resemble the total wars fought and expected by foundational military theorists such as Carl von Clausewitz yet their paradigms are ingrained in modern thinking The twenty first century's new geopolitical situation demands new principles for warfare deemphasizing decisive land victory in favor of airpower intelligence systems and indigenous ground forces In Thoughts on War Phillip S Meilinger confronts the shortcomings of US military dogma in search of a new strategic doctrine Inter service rivalries and conventional theories failed the US in lengthy Korea Vietnam and Middle East conflicts Jettisoning traditional perspectives and their focus on decisive battles Meilinger revisits historical campaigns looking for answers to more persistent challenges how to coordinate forces manipulate time and fight on two fronts This provocative collection of new and expanded essays offers a fresh if controversial perspective on time honored military values one which encourages a critical revision of US military strategy Meilinger presents a new strategic and operational paradigm for how to fight and win tomorrow's wars with reduced risk and cost This book will appeal not only to military professionals but to scholars and civilian policymakers as well Colonel John Andreas Olsen Royal Norwegian Air Force author of Airpower Pioneers

The Military Lens Christopher P. Twomey, 2011-07-15 In The Military Lens Christopher P Twomey shows how differing military doctrines have led to misperceptions between the United States and China over foreign policy and the potential dangers these might pose in future relations Because of their different strategic situations histories and military cultures nations may have radically disparate definitions of effective military doctrine strategy and capabilities Twomey argues that when such doctrines or theories of victory differ across states misperceptions about a rival's capabilities and intentions and false optimism about one's own are more likely to occur In turn these can impede international diplomacy and statecraft by making it more difficult to communicate and agree on assessments of the balance of power When states engage in strategic coercion either to deter or to compel action such problems can lead to escalation and war Twomey assesses a wide array of sources in both the United States and China on military doctrine strategic culture misperception and

deterrence theory to build case studies of attempts at strategic coercion during Sino American conflicts in Korea and the Taiwan Strait in the early years of the Cold War as well as an examination of similar issues in the Arab Israeli conflict After demonstrating how these factors have contributed to past conflicts Twomey amply documents the persistence of hazardous miscommunication in contemporary Sino American relations His unique analytic perspective on military capability suggests that policymakers need to carefully consider the military doctrine of the nations they are trying to influence *Strategic Culture and Weapons of Mass Destruction* K. Kartchner, J. Johnson, 2009-01-05 This book describes strategic culture and its value as a methodological approach to the study of International Relations In particular the book uses strategic culture to illuminate a number of case studies on countries that have made decisions regarding the acquisition proliferation or use of weapons of mass destruction *Linking Economic Policy and Foreign Policy* Charles Wolf, 1991-01-01 An eminent economist and policy adviser offers his prescriptive analysis of the accelerating economic and political transformations of the past decade in seminal articles and essays from the period updated to reflect current events An unusual feature of this book is that each of the forty seven essays originally published over eight years is followed by a brief Post audit to score the author's accuracy and relevance Readers are invited to test and compare their own views with those of the author

Counterinsurgency Lessons from Malaya and Vietnam John Nagl, 2002-10-30 Armies are invariably accused of preparing to fight the last war Nagl examines how armies learn during the course of conflicts for which they are initially unprepared in organization training and mindset He compares the development of counterinsurgency doctrine and practice in the Malayan Emergency from 1948 1960 with that developed in the Vietnam Conflict from 1950 1975 through use of archival sources and interviews with participants in both conflicts In examining these two events he argues that organizational culture is the key variable in determining the success or failure of attempts to adapt to changing circumstances Differences in organizational culture is the primary reason why the British Army learned to conduct counterinsurgency in Malaya while the American Army failed to learn in Vietnam The American Army resisted any true attempt to learn how to fight an insurgency during the course of the Vietnam Conflict preferring to treat the war as a conventional conflict in the tradition of the Korean War or World War II The British Army because of its traditional role as a colonial police force and the organizational characteristics that its history and the national culture created was better able to quickly learn and apply the lessons of counterinsurgency during the course of the Malayan Emergency This is the first study to apply organizational learning theory to cases in which armies were engaged in actual combat **Thinking About National Security** Donald Snow, 2015-07-16 A Choice Outstanding

Academic Title for 2016 Perhaps the most basic national security question that U S leaders and the body politic continuously face is where and under what circumstances to consider and in some cases resort to the use of armed force to ensure the country's safety and well being The question is perpetual but the answer is not This insightful text helps students make sense of the ever changing environment and factors that influence disagreement over national security risks and policy in the

United States The book takes shape through a focus on three considerations strategy policy and issues Snow explains the range of plans of action that are possible and resources available for achieving national security goals as well as the courses of action for achieving those goals in the context of a broad range of security problems that must be dealt with However there is little agreement among policymakers on exactly what is the nature of the threats that the country faces Snow helps readers frame the debate by suggesting some of the prior influences on risk assessment some of the current influences on national security debates and suggestions for how future strategy and policy may be shaped **The Soul of Armies** Austin Long,2016-03-01 For both the United States and United Kingdom counterinsurgency was a serious component of security policy during the Cold War and along with counterterrorism has been the greatest security challenge after September 11 2001 In *The Soul of Armies* Austin Long compares and contrasts counterinsurgency operations during the Cold War and in recent years by three organizations the US Army the US Marine Corps and the British Army Long argues that the formative experiences of these three organizations as they professionalized in the nineteenth century has produced distinctive organizational cultures that shape operations Combining archival research on counterinsurgency campaigns in Vietnam and Kenya with the author's personal experience as a civilian advisor to the military in Iraq and Afghanistan *The Soul of Armies* demonstrates that the US Army has persistently conducted counterinsurgency operations in a very different way from either the US Marine Corps or the British Army These differences in conduct have serious consequences affecting the likelihood of success the potential for civilian casualties and collateral damage and the ability to effectively support host nation governments Long concludes counterinsurgency operations are at best only a partial explanation for success or failure

Always at War Melvin G. Deaile,2018-04-15 *Always at War* is the story of Strategic Air Command SAC during the early decades of the Cold War More than a simple history it describes how an organization dominated by experienced World War II airmen developed a unique culture that thrives to this day Strategic Air Command was created because of the Air Force's internal beliefs but the organization evolved as it responded to the external environment created by the Cold War In the aftermath of World War II and the creation of an independent air service the Air Force formed SAC because of a belief in the military potential of strategic bombing centralized under one commander As the Cold War intensified so did SAC's mission In order to prepare SAC's warriors to daily fight an enemy they did not see as well as to handle the world's most dangerous arsenal the command led by General Curtis LeMay emphasized security personal responsibility and competition among the command Its resources political influence and manning grew as did its culture until reaching its peak during the Cuban Missile Crisis SAC became synonymous with the Cold War and its culture forever changed the Air Force as well as those who served

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